Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

For the 2020 calendar year, or tax year beginning

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

2020, and ending

Open to Public Inspection

, 20

В	Check	if applicable:	С							D Employ	yer identi	ification number	
	А	ddress change	Fort Ross	Conser	rvancy						2370		
	N	lame change	19005 Coa	st High	way One					E Teleph	one numb	oer	
	Ir	nitial return	Jenner, C	A 95450						707	-847	-3437	
	Fi	nal return/terminated							ľ				
	А	mended return								G Gross	receipts	\$ 48.	5,601.
	А	pplication pending	F Name and addr	ess of principa	al officer: Car	ah Sweedler		I	H(a) Is this a	group retu	rn for sub		137
			Same As C	Above	Sar	an Sweedier			H(b) Are all s	subordinate	s included	d? Ye	
$\overline{\mathbf{I}}$	Tax	-exempt status:	X 501(c)(3)	501(c) () 	sert no.) 4947(a	ı)(1) or	527	It "No,"	attach a lis	t. See ins	structions —	
J			w.FortRoss		, ,	,	// /		H(c) Group e	exemption n	umber Þ	•	
K		n of organization:	X Corporation	Trust	Association	Other ►	LY	ear of formation				egal domicile:	'A
Pa	ırt I	Summar	v		<u></u>		- I						
	1			tion's miss	ion or most s	ignificant activities	s:FRC	connec	cts pec	ople t	o th	e histor	v and
ø		beauty o	of Fort Ros	s Stat	e Histor	ic Park and	Salt	t Point	Park.	We p	resei	rve and	
Governance						the Native I							 >,
E						o lived on t							
o.	2					ed its operations o					net as	sets.	
	3		•	•		art VI, line 1a)					3		10
တ္ဆ	4					rning body (Part \					4		9
/iji	5				-	ar 2020 (Part V, li					5		10
Activities &	70		•			umn (C), line 12					6 7a		25
⋖						90-T, Part I, line 1					7a 7b		0.
	D	Net unrelated	Dusiness taxat	ne income	HOIII I OIIII J	50-1, 1 art 1, iiile 1	1		-	rior Year	1 1	Current	
	8	Contributions	and grants (Pa	rt VIII. line	. 1h)					380,5			5,185.
Revenue	9									128,			8,958.
	10					and 7d)					257.		0,930.
Be	11					, 9c, 10c, and 11e				100,6			9,664.
	12		•			Part VIII, column			l l	656,8			4,737.
	13	Grants and si	imilar amounts	paid (Part	IX, column (A	A), lines 1-3)							
	14	Benefits paid	I to or for memb	ers (Part I	X, column (A), line 4)							
	15									311,840.			4,848.
ses	16a	Professional	fundraising fees	(Part IX.	column (A). I	ne 11e)				,			
Expenses	h		sing expenses (I	•		•		0,785.					
Ä	17					11f-24e)				251 /	C1 /	17	C 224
	18	•	•	. , .	·	, column (A), line			===, ===+			176,234.	
	19					2							1,082.
		Revenue less	s expenses. Sub	liaci iiile	18 HOITI IIIIe 1				_	93,4		End of	6,345.
ets or lances	20	Total assets	(Part X line 16)							g of Curre 914,2			8,075.
Ba			es (Part X, line 2							66,3			6,561.
Net /	22		•	•		ne 20				847,8			
_	rt II	Signatur		Oubtract	ine 21 nomi	110 20				047,0	333.	0.3	1,514.
_				mined this ret	urn including acc	omnanying echedules ar	nd staten	nents and to t	he heet of m	v knowledge	and hali	of it is true corr	act and
com	plete. D	Declaration of prepa	arer (other than office	r) is based on	all information of	ompanying schedules ar which preparer has any	knowled	ige.	ne best of my	y Kilowieuge	and ben	ei, it is true, com	ot, and
Sig	n	Signatu	ire of officer						Dat	te			
He		▶ Sara	ah Sweedle	r					CEO				
			print name and title										
		Print/Type p	oreparer's name		Preparer's sign	at KIN H.	۸.	Date	10004	Check	if	PTIN	
Pa	id	Felix	Gorrindo			Lelixborien	10	10/29/	2021	self-employ	/ed	P0165841	3
Pr	epar		e <u>Crosby</u>	7 & Kan	eda CPAs	LLP							
	ė Or				y STE 93					Firm's EIN	► N/Z	A	
				nd, CA						Phone no.	(510	0) 835-2	727
110	, tho	IRS discuss th	nis return with th	e preparei	shown abov	e? See instruction	ς		•			. X Yes	No

Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.
► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automati	ic 6-Month Extension of Time. Only	submit origin	al (no copies needed).							
	tions required to file an income tax return oth			s, REI	MICs, and to	rusts must				
use Form /	004 to request an extension of time to file in Name of exempt organization or other filer, see instruction		S	Taxpa	yer identification	n number (TIN)				
Type or										
print	Fort Ross Conservancy			94-	2370751					
File by the	Number, street, and room or suite number. If a P.O. box	10 1 20 10 10 1								
due date for filing your	19005 Coast Highway One									
return. See instructions.	City, town or post office, state, and ZIP code. For a forei	ign address, see instru	uctions.							
IIISTI UCTIONS.	Jenner, CA 95450									
Enter the R	leturn Code for the return that this application	n is for (file a se	parate application for each return)			01				
Application Is For		Return Code				Return Code				
Form 990 o	r Form 990-EZ	01	Form 990-T (corporation)	07						
Form 990-E	BL	02	Form 1041-A			08				
Form 4720	(individual)	03	Form 4720 (other than individual)	orm 4720 (other than individual)						
Form 990-F	PF	04	Form 5227	10						
	(section 401(a) or 408(a) trust)	05	Form 6069			11				
Form 990-T	(trust other than above)	06	Form 8870			12				
If the orIf this is check the	ne No. $ ightharpoonup 707-847-3437$ ganization does not have an office or place of for a Group Return, enter the organization's his box $ ightharpoonup $. If it is for part of the group rension is for.	s four digit Group	e United States, check this box	this is	for the who	ole group,				
	est an automatic 6-month extension of time until	11/15	, 20 21 , to file the exempt organia	zation	return					
for the	e organization named above. The extension i	is for the organiz	zation's return for:							
> 2	calendar year 20 20 or									
▶	tax year beginning, 20	, and endi	ng, 20							
	tax year entered in line 1 is for less than 12 hange in accounting period			nal retu	ırn					
3 a If this nonre	application is for Forms 990-BL, 990-PF, 990 fundable credits. See instructions	0-T, 4720, or 60	69, enter the tentative tax, less any	3 a	\$	0.				
b If this tax pa	application is for Forms 990-PF, 990-T, 4720 ayments made. Include any prior year overpa	0, or 6069, enter ayment allowed a	any refundable credits and estimated as a credit	3 b	\$	0.				
c Balan EFTP	nce due. Subtract line 3b from line 3a. Include S (Electronic Federal Tax Payment System).	e your payment See instructions	with this form, if required, by using	3 c	\$	0.				
Caution: If payment in	you are going to make an electronic funds w structions.	vithdrawal (direct	debit) with this Form 8868, see Form 84	153-EC	and Form	8879-EO for				

BAA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **8868** (Rev. 1-2020)

Part	III	Statement of Program Service Accomplishments
		Check if Schedule O contains a response or note to any line in this Part III
	-	describe the organization's mission:
		mission of Fort Ross Conservancy is to promote for the benefit of the public the
		erpretive and educational activities of the Russian River Sector of California
	<u>Stat</u>	te Parks at Fort Ross State Historic Park and Salt Point State Park.
		e organization undertake any significant program services during the year which were not listed on the prior
		990 or 990-EZ?
		s," describe these new services on Schedule O.
		e organization cease conducting, or make significant changes in how it conducts, any program services? X Yes X
		s," describe these changes on Schedule O. See Schedule O
4	Descri	ibe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section and re	ibe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. on 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, evenue, if any, for each program service reported.
Δa	(Code	:) (Expenses \$ 198,780. including grants of \$) (Revenue \$ 2,155.
	•	reach - FRC staffs a bookshop and two visitor centers, publishes brochures and
		site content related to our parks, and funds two interpreters to share their
		vledge with visitors. Our annual Fort Ross Dialogue conference, an independent
		um where Americans and Russians meet in a constructive environment to encourage
	<u>CO1.</u>	laboration, promotes our parks internationally.
	<u> </u>) /
	(Code	
		th <u>Programming: FRC's outdoor education Environmental Living Program, aligned with</u>
		and 5th grade California standards, provides hands-on learning to allow students
		directly experience 19th century history. Our Marine Ecology Program teaches
		dents how to identify marine species and learn data collection, with the Sonoma
		st as their classroom. The Covid-19 pandemic drastically reduced the number of
		ool groups who attended onsite programming in 2020: we served 579 students in
		son at Fort Ross, but we were able to serve 1078 students via remote distance
	<u> rear</u>	rning.
	(Code	
		d_Stewardship - FRC believes land stewardship is core to our organization's
		sion. We coordinate marine mammal census work to track the populations of Steller
		California sea lions on the offshore rocks at Fort Ross, with data distributed to
		entific institutions. We are currently coordinating a multi-year grant to track
		health of the endangered Behren's spotted butterfly. Both projects include both
	<u>FRC</u>	staff and trained volunteers.
		program services (Describe on Schedule O.) See Schedule O
	(Expe	
40	Total	program service expenses > 368 840

Form 990 (2020) Fort Ross Conservancy Part IV Checklist of Required Schedules

_	Is the appropriate advantage of the control FOLONO AND		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors See instructions?	2	Χ	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If 'Yes,' complete Schedule C, Part II</i>	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I.	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If 'Yes,' complete Schedule D, Part II</i>	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If 'Yes,' complete Schedule D, Part III.</i>	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV.	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If 'Yes,' complete Schedule D, Part V</i>	10		Х
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
ā	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI	11 a	Х	
ŀ	Did the organization report an amount for investments – other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII.	11 b		Х
(: Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII.	11 c		Х
C	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX.	11 d	Х	
6	Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11 f		Х
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI and XII	12a		Х
ŀ	Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		Х
14 :	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If 'Yes,' complete Schedule F, Parts II and IV	15		Х
	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If 'Yes,' complete Schedule F, Parts III and IV</i>	16		Х
	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I See instructions	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II.	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.	19		Х
20a	Did the organization operate one or more hospital facilities? <i>If 'Yes,' complete Schedule H.</i>	20a		X
	If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
BAA	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II	21	aan	(2020)
DAA	TEEAUTUSL 10/0//20	LOUI	」フグリ	12020

Form 990 (2020) Fort Ross Conservancy Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III	22		Х
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J.</i>	23		Х
24	a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25a	24a		Х
	b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
	d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25	a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		Х
	b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If 'Yes,' complete Schedule L, Part I</i>	25b		Х
26	former officer, director, trusteé, key employee, créator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If 'Yes,' complete Schedule L, Part III.	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
i	a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If 'Yes,' complete Schedule L, Part IV	28a		Х
	b A family member of any individual described in line 28a? If 'Yes,' complete Schedule L, Part IV	28b		Х
	c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If Yes,' complete Schedule L, Part IV.	28c		Х
29		29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If 'Yes,' complete Schedule M</i>	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II.	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I.	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V, line 1	34		Х
35	a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If 'Yes,' complete Schedule R, Part V, line 2</i>	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If 'Yes,' complete Schedule R, Part V, line 2</i>	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance	_		
	Check if Schedule O contains a response or note to any line in this Part V		Yes	. No
1	a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			1.0
	b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
	c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 c	Х	
BAA			1 990 ((2020)

Form 990 (2020) Fort Ross Conservancy

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No
	a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 10			
ı	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3 a		X
ı	tf 'Yes,' has it filed a Form 990-T for this year? <i>If 'No' to line 3b, provide an explanation on Schedule 0</i>	3 b		
4 8	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4 a		Х
ı	olf 'Yes,' enter the name of the foreign country►			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
	a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5 a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5 b		Х
•	c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?	5 c		
6 8	a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6 a		Х
ı	olf 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b		
7	Organizations that may receive deductible contributions under section 170(c).			
á	a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and			
	services provided to the payor?	7 a		Х
	If 'Yes,' did the organization notify the donor of the value of the goods or services provided?	7 b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7с		Х
	d If 'Yes,' indicate the number of Forms 8282 filed during the year	_		X
	e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7 e 7 f		X
		/1		Λ
	g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7 g		
	n If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7 h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring			
	organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
ä	a Did the sponsoring organization make any taxable distributions under section 4966?	9 a		
ı	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9 b		
	Section 501(c)(7) organizations. Enter:			
	a Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10 b			
	Section 501(c)(12) organizations. Enter:			
	a Gross income from members or shareholders			
	against amounts due or received from them.)	10.		
	a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	a Is the organization licensed to issue qualified health plans in more than one state?	13a		
•	Note: See the instructions for additional information the organization must report on Schedule O.	104		
ı	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	a Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
-	excess parachute payment(s) during the year?	15		Х
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	If 'Yes,' complete Form 4720, Schedule O.			

Part VI Governance, Management, and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI. Section A. Governing Body and Management No Yes 1 a Enter the number of voting members of the governing body at the end of the tax year..... 10 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. **b** Enter the number of voting members included on line 1a, above, who are independent..... 9 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? Χ 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?..... 3 Χ Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?.... Χ Did the organization become aware during the year of a significant diversion of the organization's assets?.... 5 Χ Did the organization have members or stockholders?..... Χ 6 7 a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?..... 7 a Χ **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?..... Χ 7 b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body?.... 8 a X X **b** Each committee with authority to act on behalf of the governing body?..... 8 b 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses on Schedule O..... 9 **Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code. Yes No 10 a Did the organization have local chapters, branches, or affiliates?..... Χ 10 a b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?...... Χ b Describe in Schedule O the process, if any, used by the organization to review this Form 990. See Schedule O Χ 12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13...... 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise 12b Χ to conflicts?..... c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in Schedule O how this was done ... See .Schedule .0 Χ 12c 13 Did the organization have a written whistleblower policy?..... 13 Χ 14 Did the organization have a written document retention and destruction policy?..... Χ 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X a The organization's CEO, Executive Director, or top management official. See Schedule. O...... 15 a **b** Other officers or key employees of the organization..... 15 b X If 'Yes' to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a X taxable entity during the year?..... 16 a **b** If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?. 16 b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed \rightarrow CA Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website Another's website Upon request Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to 19 the public during the tax year. See Schedule O State the name, address, and telephone number of the person who possesses the organization's books and records

Sarjan Holt 19005 Coast Highway One Jenner CA 95450 707-847-3437

Form	990	(2020)	Fort	Ross	Conservancy
. Оппп	220	(2020)	POLL	KOSS	COMPET VALICY

94-2370751

Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII.....

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. (C) Position (do not check more than one box, unless person is both an officer and a (A) (B) (E) (F) Name and title Reportable Reportable Average Estimated amount hours director/trustee) compensation from compensation from of other compensation from the organization the organization (W-2/1099-MISC) related organizations (W-2/1099-MISC) Officer ndividual nstitutional lighest compensated ormer (list any employee and related hours for organizations related organiza tions l trustee helow dotted (1) Sarah Sweedler 40 0 CEO Χ Χ 0 51,675 0. (2) Timothy Kelly 2.5 President Χ Χ 0 0 0 0. (3) Sandra Curtis 1.5 0. Vice President 0 Χ Χ 0 0 (4) Michael Dewees _ 2 Treasurer 0 Χ Χ 0 0 0. 0.5 (5) Robert J. Spjut Secretary 0 Χ Χ 0 0. 0. (6) John Benitz 2.21 0 Χ 0. Director 0 0. (7) Deborah Gordon 3 0 Χ 0. Director 0. 0. (8) Rich Panter 1 0 Director Χ 0 0 0. 3.5 (9) Jan Phelps Director 0 Χ 0 0 0. (10) Sabrena Rosenberg 2.3 Director 0 Χ 0 0. 0 (11)(12)(13) (14)

Part VII	section A. Office	ers, Directors, Tru		Key	Em		_	es,	and	d Highest Com	pensated Emp	loyees	5 (conti	inued)
			(B)			((•							
	(A)		Average hours	(do	not o	check	more	than	one h an	(D)	(E)		(F)	
Name and title				offic	cer a	nd a	direct	or/trus	tee)	Reportable compensation from	Reportable compensation from		ated amo	
	week (list any hours	or d	isul	Officer	Key	High	Former	the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	the o	ensation organizat	tion		
			for related	Individual or director	onn	cer	emp	lest o	ner				d related anization	
			organiza - tions	DY EX	nalt		Key employee	omp						
			below dotted line)	ndividual trustee or director	Institutional trustee		ð	Highest compensated employee						
			ilile)		ď			ited						
(15)														
(16)														
(17)	- – – – – – – –													
-														
(18)														
40														
<u>(19)</u>														
(20)														
				-										
(21)														
(22)														
(23)														
(24)														
(24)				-										
(25)														
				-										
1 b Subtota	l								>	51,675.	0.			0.
		eets to Part VII, Section								0.	0.			0.
d Total (a	dd lines 1b and 1c).									51,675.	0.			0.
	•	ncluding but not limited	to those I	isted	abo	ve) v	who	recei	ved	more than \$100,00	0 of reportable com	pensatio	n	
from the	e organization >	0												
_													Yes	No
3 Did the on line	organization list any 1a? <i>If 'Yes.' comple</i>	r former officer, direct te Schedule J for suc	tor, truste h <i>individu</i>	ee, ke <i>ial</i>	ey e	mplo	oyee	e, or	high	nest compensated	employee	. 3		Х
	•													
the orga	nization and related	line 1a, is the sum of dorganizations greate	r than \$1	50,00	00?	/f '}	es,	com	iple	te Schedule J for	ITOTT	_		
												. 4		X
5 Did any for servi	person listed on line	e 1a receive or accrue organization? <i>If 'Yes</i>	e comper	nsatio	n fr	om	any I fo	unre	late	ed organization or	individual	5		Х
	Independent Co		, сср.с						p					21
1 Complet	te this table for your	five highest compensization. Report compens	sated ind	epen	den	t cor	ntrad	ctors	tha	t received more the	han \$100,000 of			
compens		· · · · · · · · · · · · · · · · · · ·		the c	aien	uar	year	enai	ng v	i	<u> </u>		C)	
	Nar	(A) me and business addr	ess							(B) Description (of services	Compe	C) ensatio	on
	-													
	·	contractors (including b		ited to	o the	se I	isted	l abo	ve)	who received more	than			
\$100,00	u of compensation f	from the organization	0											

		Check if Schedule O contains a response or note to any	line in this Part VI	III		
			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	b c d e f	Federated campaigns				
and G	h	Total. Add lines 1a-1f	325,185.			
		Business Code	020,2001			
¥en	2 a	Program service fees 900099	28,010.	28,010.		
æ	b	Program events 900099	948.	948.		
ξ	С					
Se	d					
Program Service Revenue	e	All other program service revenue				
<u>o</u>		Total. Add lines 2a-2f	20.050			
α.		Investment income (including dividends, interest, and	28,958.			
	3 4	other similar amounts)	40,930.			40,930.
	5	Royalties				
		(i) Real (ii) Personal				
		Gross rents				
		Less: rental expenses 6b				
		Rental income or (loss) 6c Net rental income or (loss)				
		(i) Securities (ii) Other				
	7 a	sales of assets				
	b	other than inventory Less: cost or other basis and sales expenses 7b				
	С	Gain or (loss) 7c				
		Net gain or (loss)				
ne	8 a	Gross income from fundraising events (not including \$				
Other Reven		of contributions reported on line 1c).				
ď.		See Part IV, line 18				
		Less: direct expenses 8b				
δ	С	Net income or (loss) from fundraising events				
		Gross income from gaming activities. See Part IV, line 19				
		Less: direct expenses 9b				
		Net income or (loss) from gaming activities				
		Gross sales of inventory, less				
		Less: cost of goods sold 10b 50,864. Net income or (loss) from sales of inventory	39,553.	20 552		
(A	-	Business Code	39,333.	39,553.		
Š a	11 a		111.			111.
Miscellaneous Revenue	b	Miscellaneous 900099 All other revenue				
	С					
<u> </u>						
		Total. Add lines 11a-11d ▶	111.			
	12	Total revenue. See instructions	434.737	68 - 511 .	0	41.041.

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Do not include amounts reported on lines (b, 7b, 8b, 9b, and 10b of Part VIII. 1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21. 2 Grants and other assistance to domestic individuals. See Part IV, line 22. 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, line 22. 4 Benefits paid to or for members. 5 Compensation of current officers, directors, trustees, and key employees to disqualified persons (as defined under section 4958(p(1)) and persons described in section 4	
organizations and domestic governments. See Part IV, line 21. 2 Grants and other assistance to domestic individuals. See Part IV, line 22. 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 4 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees. 5 Compensation not included above to disqualified persons (as defined under section 4958(n)1) and persons described in section 4958(n)1) and 4958(n)1) an	
individuals. See Part IV, line 22. 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 4 Benefits paid to or for members. 5 Compensation of current officers, directors, trustees, and key employees. 5 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(g)(3)(B) 9 Other salaries and wages 185,155. 148,124. 31,476. 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 9 Other employee benefits 18,476. 14,781. 3,141. 10 Payroll taxes. 19,542. 11 Fees for services (nonemployees): a Management b Legal c Accounting. 7,750. d Lobbying. e Professional fundraising services. See Part IV, line 17. f Investment management fees. 9 Other. (if line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule 0.\$ Ch. 12 Advertising and promotion. 12 Advertising and promotion. 13 Office expenses. 9,155. 7,925. 410. 14 Information technology. 3,858. 3,125. 540.	
organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 4 Benefits paid to or for members. 5 Compensation of current officers, directors, trustees, and key employees. 6 Compensation to included above to disqualified persons (as defined under section 4958(c)(1)) and persons described in section 4958(c)(1)) and persons described in section 4958(c)(3)(B). 7 Other salaries and wages. 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions). 9 Other employee benefits. 18,476. 14,781. 3,141. 10 Payroll taxes. 19,542. 15,633. 3,322. 11 Fees for services (nonemployees): a Management. b Legal. c Accounting. c Accounting. 7,750. d Lobbying. e Professional fundraising services. See Part IV, line 17. f Investment management fees. 9 Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule 0, Sch. 12 Advertising and promotion. 12 Advertising and promotion. 13 Office expenses. 9,155. 7,925. 410. 14 Information technology. 3,858. 3,125. 540.	12,545.
5 Compensation of current officers, directors, trustees, and key employees 51,675. 32,530. 6,600. 6 Compensation not included above to disqualified persons (as defined under section 4958(0)(1)) and persons described in section 4958(0)(3)(8). 0. 0. 0. 7 Other salaries and wages. 185,155. 148,124. 31,476. 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions). 18,476. 14,781. 3,141. 10 Payroll taxes. 19,542. 15,633. 3,322. 11 Fees for services (nonemployees): a Management. 3,7750. 7,750. b Legal. 7,750. 7,750. 7,750. d Lobbying. 9 Professional fundraising services. See Part IV, line 17. 1 Investment management fees. 5,322. 5,322. g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule 0.5 Ch. 129,837. 129,837. 12 Advertising and promotion. 1,350. 932. 351. 13 Office expenses. 9,155. 7,925. 410. 14 Information technology. 3,858. 3,125. 540.	
5 Compensation of current officers, directors, trustees, and key employees 51,675. 32,530. 6,600. 6 Compensation not included above to disqualified persons (as defined under section 4958(0)(1)) and persons described in section 4958(0)(3)(8). 0. 0. 0. 7 Other salaries and wages. 185,155. 148,124. 31,476. 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions). 18,476. 14,781. 3,141. 10 Payroll taxes. 19,542. 15,633. 3,322. 11 Fees for services (nonemployees): a Management. 3,7750. 7,750. b Legal. 7,750. 7,750. 7,750. d Lobbying. 9 Professional fundraising services. See Part IV, line 17. 1 Investment management fees. 5,322. 5,322. g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule 0.5 Ch. 129,837. 129,837. 12 Advertising and promotion. 1,350. 932. 351. 13 Office expenses. 9,155. 7,925. 410. 14 Information technology. 3,858. 3,125. 540.	
6 Compensation not included above to disqualified persons (as defined under section 4958(n)(1)) and persons described in section 4958(c)(3)(B). 0. 0. 0. 0. 7 Other salaries and wages 185,155. 148,124. 31,476. 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions). 9 Other employee benefits 18,476. 14,781. 3,141. 10 Payroll taxes 19,542. 15,633. 3,322. 11 Fees for services (nonemployees): a Management b Legal 7,750. 7,750. d Lobbying 7,750. 7,750. d Lobbying 7,750. 7,750. f Investment management fees 5,322. 5,322. g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule 0, Sch (A) amount, list line 11g expenses on Schedule 0, Sch (A) amount, list line 11g expenses on Schedule 0, Sch (A) amount, list line 11g expenses on Schedule 0, Sch (A) amount, list line 11g expenses 9,155. 7,925. 410. 14 Information technology 3,858. 3,125. 540.	
7 Other salaries and wages	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions). 9 Other employee benefits 18,476. 14,781. 3,141. 10 Payroll taxes 19,542. 15,633. 3,322. 11 Fees for services (nonemployees): a Management b Legal c Accounting. 7,750. d Lobbying. e Professional fundraising services. See Part IV, line 17. f Investment management fees 5,322. g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule 0.\$Ch. 129,837. 12 Advertising and promotion. 1,350. 932. 351. 13 Office expenses 9,155. 7,925. 410. 14 Information technology. 3,858. 3,125. 540.	5,555.
10 Payroll taxes 19,542. 15,633. 3,322. 11 Fees for services (nonemployees): a Management 7,750. 7,750. b Legal 7,750. 7,750. 7,750. c Accounting 7,750. 7,750. 7,750. d Lobbying 9 Professional fundraising services. See Part IV, line 17. 10 Professional fundraising services. See Part IV, line 17. 10 Professional fundraising services. See Part IV, line 17. 10 Professional fundraising services. See Part IV, line 17. 10 Professional fundraising services. See Part IV, line 17. 10 Professional fundraising services. See Part IV, line 17. 10 Professional fundraising services. See Part IV, line 17. 10 Professional fundraising services. See Part IV, line 17. 10 Professional fundraising services. See Part IV, line 17. 10 Professional fundraising services. See Part IV, line 17. 10 Professional fundraising services. See Part IV, line 17. 10 Professional fundraising services. See Part IV, line 17. 10 Professional fundraising services. See Part IV, line 17. 10 Professional fundraising services. See Part IV, line 17. 10 Professional fundraising services. See Part IV, line 17. 10 Professional fundraising services. See Part IV, line 17. 10 Professional fundraising services. See Part IV, line 17. 10 Professional fundraising services. See Part IV, line 17. 10 Professional fundraising services. See Part IV, line 17. 10 Professional fundraising services. See Part IV, line 17. 10 Prof	
10 Payroll taxes 19,542. 15,633. 3,322. 11 Fees for services (nonemployees): a Management 5 3,322. a Management 7,750. 7,750. 7,750. b Legal 7,750. 7,750. 7,750. d Lobbying 6 6 10 1	554.
11 Fees for services (nonemployees): a Management b Legal 7,750. c Accounting. 7,750. d Lobbying. 7,750. e Professional fundraising services. See Part IV, line 17. 5,322. f Investment management fees 5,322. g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule 0.9ch 129,837. 12 Advertising and promotion. 1,350. 932. 13 Office expenses 9,155. 7,925. 14 Information technology. 3,858. 3,125. 15 Royalties.	587.
b Legal	
b Legal	
c Accounting. 7,750. d Lobbying. 7,750. e Professional fundraising services. See Part IV, line 17. 5,322. f Investment management fees. 5,322. g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule 0.Sch. 129,837. 12 Advertising and promotion. 1,350. 932. 13 Office expenses. 9,155. 7,925. 410. 14 Information technology. 3,858. 3,125. 540.	
d Lobbying. e Professional fundraising services. See Part IV, line 17. f Investment management fees. 5,322. g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule 0.≨ch. 0 12 Advertising and promotion. 1,350. 13 Office expenses. 9,155. 14 Information technology. 3,858. 3,125. 540.	
e Professional fundraising services. See Part IV, line 17 f Investment management fees	
f Investment management fees 5,322. 5,322. g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule 0.9ch 129,837. 129,837. 12 Advertising and promotion. 1,350. 932. 351. 13 Office expenses. 9,155. 7,925. 410. 14 Information technology. 3,858. 3,125. 540. 15 Royalties. 10 <td></td>	
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule 0.Sch 129,837. 129,837. 12 Advertising and promotion 1,350. 932. 351. 13 Office expenses 9,155. 7,925. 410. 14 Information technology 3,858. 3,125. 540. 15 Royalties	
12 Advertising and promotion 1,350. 932. 351. 13 Office expenses 9,155. 7,925. 410. 14 Information technology 3,858. 3,125. 540. 15 Royalties	
13 Office expenses 9,155. 7,925. 410. 14 Information technology 3,858. 3,125. 540. 15 Royalties	
14 Information technology 3,858. 3,125. 540. 15 Royalties	67.
15 Royalties	820.
	193.
16 Occupancy	
17 Travel	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	
19 Conferences, conventions, and meetings 770.	
20 Interest	
21 Payments to affiliates	
22 Depreciation, depletion, and amortization 11,434. 10,748. 457.	229.
23 Insurance	142.
Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)	
a <u>Dues, license & service fees</u> 2,327. 1,676. 558.	93.
b Food and beverage 21. 21.	
С	
d	
e All other expenses.	
25 Total functional expenses. Add lines 1 through 24e 451, 082. 368, 840. 61, 457.	20,785.
Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)	

		Check if Schedule O contains a response or note to	any line i	n this Part X					
					(A) Beginning of year		(B) End of year		
	1	Cash — non-interest-bearing			354,518.	1	274,748.		
	2	Savings and temporary cash investments				2			
	3	Pledges and grants receivable, net			19,212.	3	19,212.		
	4	Accounts receivable, net			760.	4	10,190.		
	5	Loans and other receivables from any current or form trustee, key employee, creator or founder, substantial controlled entity or family member of any of these pe	er officer, I contributo	director, or, or 35%		5			
	6	Loans and other receivables from other disqualified p		⊢					
	0	section 4958(f)(1)), and persons described in section				6			
	7	Notes and loans receivable, net		· ·		7			
S	8	Inventories for sale or use		L	02 006	8	70 012		
set	9	Prepaid expenses and deferred charges		-	92,896.	9	79,013.		
Assets	_		1 1		2,224.	9	6,109.		
r.		Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D		142,831.					
	b	Less: accumulated depreciation		109,094.	45,171.	10 c	33,737.		
	11	Investments — publicly traded securities			307,768.	11	343,377.		
	12	Investments – other securities. See Part IV, line 11				12			
	13	Investments — program-related. See Part IV, line 11.			13				
	14	Intangible assets				14			
	15	Other assets. See Part IV, line 11		F	91,689.	15	91,689.		
	16	Total assets. Add lines 1 through 15 (must equal line	33)		914,238.	16	858,075.		
	17	Accounts payable and accrued expenses		56,324.	17	25,961.			
	18	Grants payable		<u> </u>		18			
	19	Deferred revenue	10,055.	19	600.				
	20	Tax-exempt bond liabilities		<u> </u>		20			
ies	21	Escrow or custodial account liability. Complete Part I		<u> </u>		21			
Liabilities	22	Loans and other payables to any current or former of key employee, creator or founder, substantial contribu- controlled entity or family member of any of these pe	utor, or 359	% L		22			
_	23	Secured mortgages and notes payable to unrelated the		<u> </u>		23			
	24	Unsecured notes and loans payable to unrelated third	•	<u> </u>		24			
	25	Other liabilities (including federal income tax, payable and other liabilities not included on lines 17-24). Com	•			25			
	26	Total liabilities. Add lines 17 through 25			66,379.	26	26,561.		
ces		Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33.	× X						
lar	27				605,469.	27	680,214.		
Ва	28	Net assets with donor restrictions			242,390.	28	151,300.		
nd		Organizations that do not follow FASB ASC 958, che	ck here ►						
Fu		and complete lines 29 through 33.							
Net Assets or Fund Balance	29	Capital stock or trust principal, or current funds			29				
ets	30	Paid-in or capital surplus, or land, building, or equipm	Paid-in or capital surplus, or land, building, or equipment fund						
188	31	Retained earnings, endowment, accumulated income,	, or other f	unds		31			
t A	32	Total net assets or fund balances			847,859.	32	831,514.		
Ne	33	Total liabilities and net assets/fund balances			914,238.	33	858,075.		
RΔ	Δ		TEEA0111L	10/07/20	·		Form 990 (2020)		

Form **990** (2020)

Pa	art XI Reconciliation of Net Assets							
	Check if Schedule O contains a response or note to any line in this Part XI							
1	Total revenue (must equal Part VIII, column (A), line 12)		43	34,7	37.			
2	Total expenses (must equal Part IX, column (A), line 25)				82.			
3	Revenue less expenses. Subtract line 2 from line 1		-1	16,3	345.			
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))				59.			
5	Net unrealized gains (losses) on investments							
6	Donated services and use of facilities							
7	Investment expenses							
8	Prior period adjustments							
9	Other changes in net assets or fund balances (explain on Schedule O)		0.					
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))		83	31,5	514.			
Pa	art XII Financial Statements and Reporting	•						
	Check if Schedule O contains a response or note to any line in this Part XII				. П			
				Yes	No			
1	Accounting method used to prepare the Form 990: Cash X Accrual Other							
	If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.							
2a Were the organization's financial statements compiled or reviewed by an independent accountant?								
If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis								
	b Were the organization's financial statements audited by an independent accountant?		2 b		Х			
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate		20		71			
	basis, consolidated basis, or both:							
	Separate basis Consolidated basis Both consolidated and separate basis							
•	c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?		2 c					
	If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.							
3	a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		3 a		Х			
ļ	b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3 b					
3A/	A TEEA0112L 10/19/20		Form	990 ((2020)			

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization Employer identification number Fort Ross Conservancy 94-2370751 Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or An organization that normally receives (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after 10 June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in 12 lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.** Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations **q** Provide the following information about the supported organization(s). (i) Name of supported organization (iii) Type of organization (described on lines 1-10 above (see instructions)) (v) Amount of monetary (iv) Is the organization listed (vi) Amount of other support (see instructions) support (see instructions) in your governing document? No (A) (B) (C) (D) (E) Total

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support				,		
Cale	ndar year (or fiscal year nning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.')						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
Sec	tion B. Total Support						
Cale begi	ndar year (or fiscal year nning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activ	ities, etc. (see in	structions)			12	
13	First 5 years. If the Form 990 is organization, check this box and	for the organization	on's first, second	, third, fourth, or f	ifth tax year as a	section 501(c)(3)	▶ □
Sec	tion C. Computation of Pul	blic Support P	ercentage				
14	Public support percentage for 20	20 (line 6, colum	n (f), divided by I	ine 11, column (f))	14	%
15	Public support percentage from 2	2019 Schedule A,	Part II, line 14.				%
16a	6a 33-1/3% support test—2020. If the organization did not check the box on line 13, and line 14 is 33-1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization						
b	b 33-1/3% support test—2019. If the organization did not check a box on line 13 or 16a, and line 15 is 33-1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization						
17a	10%-facts-and-circumstances te or more, and if the organization the organization meets the facts	meets the facts-a	nd-circumstance	s test, check this b	box and stop here	e. Explain in Part V	'l how
b	10%-facts-and-circumstances te or more, and if the organization organization meets the 'facts-and	meets the facts-a	nd-circumstance	s test, check this b	box and stop here	e. Explain in Part V	/I how the
18	Private foundation. If the organiz	zation did not che	ck a box on line	13, 16a, 16b, 17a	, or 17b, check th	is box and see inst	tructions ►

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

1 Gif and red any	ear (or fiscal year beginning in) Fifts, grants, contributions, dimembership fees beived. (Do not include	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
and red any	d membership fees ceived. (Do not include						
any	ceived. (Do not include		ı				
2 0	y 'unusùal grants.')	250,109.	292,899.	400,066.	380,525.	325,185.	1,648,784.
2 Gr	oss receipts from admissions, erchandise sold or services	2007 200 .	_3_, 333.	100,0001	000,020.	020,2001	<u> </u>
pei	rformed, or facilities						
fur rel:	nished in any activity that is ated to the organization's						
tax	c-exempt purpose	249,069.	200,856.	315,749.	291,895.	119,375.	1,176,944.
	oss receipts from activities at are not an unrelated trade						
or	business under section 513.						0.
	x revenues levied for the ganization's benefit and						
eitĬ	her paid to or expended on behalf						0
5 The	e value of services or						0.
	cilities furnished by a vernmental unit to the						
org	ganization without charge						0.
	tal. Add lines 1 through 5	499,178.	493,755.	715,815.	672,420.	444,560.	2,825,728.
2,	and 3 received from						
	equalified persons	20.	25.	213,520.	288,105.	160,465.	662,135.
and	d 3 received from other than						
dis exc	equalified persons that ceed the greater of \$5,000 or						
1%	of the amount on line 13			0		0	0
	the yeard lines 7a and 7b	0. 20.	25.	0. 213,520.	0. 288,105.	0. 160,465.	0. 662,135.
	blic support. (Subtract line	20.	25.	213,320.	200,103.	100,403.	002,133.
7c	from line 6.)						2,163,593.
	n B. Total Support	4 > 0016	43.0017	4 3 0040	4.00010	4 > 0000	
-	year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	nounts from line 6	499,178.	493,755.	715,815.	672,420.	444,560.	2,825,728.
pay	ments received on securities loans,						
sim	ts, royalties, and income from illar sources	14,043.	36,716.	7,455.	7,574.	6,075.	71,863.
	related business taxable come (less section 511			·		·	<u> </u>
tax	(ses) from businesses guired after June 30, 1975						0
	d lines 10a and 10b	14,043.	36,716.	7,455.	7,574.	6,075.	71,863.
	income from unrelated business	11/0101	00/1101	,,100.	.,011.	0,0101	, 1, 000.
whe	ivities not included in line 10b, ether or not the business is						
	ularly carried on						0.
gai	her income. Do not include in or loss from the sale of						
car Pa	pital assets (Explain in rt VI.) See Part VI	9,959.	191.			111.	10,261.
13 To	tal support. (Add lines 9,	,		702 270	670 004		
14 Fir	c, 11, and 12.) <u>[</u> rst 5 years. If the Form 990 is f	523,180.	530,662.	723,270.	679,994. fth tax year as a s	450,746.	2,907,852.
	ganization, check this box and			<u></u>			▶ ∐
	n C. Computation of Pub blic support percentage for 20			o 13 column (f))		15	74.41 %
	blic support percentage from 2	•	•				74.41 % 80.52 %
	n D. Computation of Inve						00.32
	vestment income percentage for			d by line 13, colu	mn (f))		2.47 %
	estment income percentage fr	•	• •	-		├	1.99 %
19a 33-	-1/3% support tests-2020. If to not more than 33-1/3%, check	he organization di	d not check the bo	ox on line 14, and	d line 15 is more	than 33-1/3%, an	d line 17
:	not more man 33-1/3%. Check	uns box and stop	nere. The organiz	zation qualities a	s a publicly suppo	nteu organization	ı ► X
		-	d not check a boy	on line 14 or line	e 19a and line 16	is more than 33.	1/3% and
b 33-	-1/3% support tests—2019. If the 18 is not more than 33-1/3%	he organization di					

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If 'No,' describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe			
	the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer lines 3b and 3c below.	За		
k	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If 'Yes,' describe in Part VI when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If 'Yes,' explain in Part VI what controls the organization put in place to ensure such use.	3c		
4 a	Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		
t	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	: Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
t	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5с		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If 'Yes,' provide detail in Part VI.</i>	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If 'Yes,' provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If 'Yes,' provide detail in Part VI .	9b		
c	: Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If 'Yes,' provide detail in Part VI.	9с		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations)? If 'Yes,' answer line 10b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.).	10b		

Pa	art IV Supporting Organizations (continued)			
11	Has the organization accepted a gift or contribution from any of the following persons?		Yes	No
	a A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below,			
	the governing body of a supported organization?	11a		
ı	b A family member of a person described in line 11a above?	11b		
	C A 35% controlled entity of a person described in line 11a or 11b above? If 'Yes' to line 11a, 11b, or 11c, provide detail in Part VI.	11c		
Sec	ction B. Type I Supporting Organizations		1	
1	Did the governing hady members of the governing hady officers acting in their official conscitu or membership of one		Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If 'No,' describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers			
	during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If 'Yes,' explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		
Sec	ction C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If 'No,' describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
Sec	ction D. All Type III Supporting Organizations			
			Yes	No
1	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If 'No,' explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If 'Yes,' describe in Part VI the role the organization's supported organizations played in this regard.	3		
Sec	ction E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
	a The organization satisfied the Activities Test. Complete line 2 below.			
	b The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>			
,	c The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see	instru	ıctions	s).
		г	1	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
i	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If 'Yes,' then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted	2-		
	substantially all of its activities.	2a		
	b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If 'Yes,' explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i>			
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If 'Yes' or 'No,' provide details in Part VI .	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If 'Yes,' describe in Part VI the role played by the organization in this regard.</i>	3b		

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	anizati	ons	
1	Check here if the organization satisfied the Integral Part Test as a qualifying trus instructions. All other Type III non-functionally integrated supporting organizatio	t on No	v. 20, 1970 (explain ii t complete Sections A	n Part VI). See through E.
Sec	ction A — Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sec	ction B — Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
	Average monthly value of securities	1a		
	Average monthly cash balances	1b		
	Fair market value of other non-exempt-use assets	1c		
	d Total (add lines 1a, 1b, and 1c)	1d		
	e Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sec	ction C — Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	<u> </u>	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functionally inte	egrated	Type III supporting or	ganization

Schedule A (Form 990 or 990-EZ) 2020

BAA

10 Line 8 amount divided by line 9 amount

Sche	edule A (Form 990 or 990-EZ) 2020 Fort Ross Conservancy	94-2370	751	Page 7
Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (con	tinued)		
Sec	ction D – Distributions		Current	Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1		
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2		
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3		
4	Amounts paid to acquire exempt-use assets	4		
5	Qualified set-aside amounts (prior IRS approval required – provide details in Part VI)	5		
6	Other distributions (describe in Part VI). See instructions.	6		
7	Total annual distributions. Add lines 1 through 6.	7		
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	8		
9	Distributable amount for 2020 from Section C, line 6	9		•

Section E — Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1 Distributable amount for 2020 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2020 (reasonable cause required — explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2020			
a From 2015			
b From 2016			
c From 2017			
d From 2018			
e From 2019			
f Total of lines 3a through 3e			
g Applied to underdistributions of prior years			
h Applied to 2020 distributable amount			
i Carryover from 2015 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2020 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2020 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
6 Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
7 Excess distributions carryover to 2021. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2016			
b Excess from 2017			
c Excess from 2018			
d Excess from 2019			
e Excess from 2020			
RΛΛ		Cabadula A (Fa	rm 990 or 990-F7) 202

BAA

Schedule A (Form 990 or 990-EZ) 2020

94-2370751

Page 8

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Part III, Line 12 - Other Income

Nature and Source			2020		2019	_	2018		2017		2016
Miscellaneous		\$	111.					\$	191.	\$	9,959.
	Total	Ş	111.	Ş	0.	Ş	0.	Ş	191.	Ş	9,959.

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

PUBLIC DISCLOSURE COPY Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

Employer identification number

2020

Fort Ross Conservancy 94-2370751 Organization type (check one): Filers of: Section: X 501(c)(3) Form 990 or 990-EZ (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering 'N/A' in column (b) instead of the contributor name and address). II. and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year. \triangleright \$ Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer 'No' on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF,

Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization Employer identification number

94-2370751 Fort Ross Conservancy

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional s	pace is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$35,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$ <u>35,000</u> .	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$ <u>35,000</u> .	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>4</u>		\$ <u>39,900.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>5</u>		\$ <u>15,000</u> .	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>6</u>		\$20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

2.

Name of organization Employer identification number Fort Ross Conservancy 94-2370751

Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (b) Name, address, and ZIP + 4 (d) Type of contribution (c) Total contributions (a) No. Person Χ **Payroll** 15,000. Noncash (Complete Part II for noncash contributions.) (b) Name, address, and ZIP + 4 (c) Total contributions (d) Type of contribution (a) No. Person 8 **Payroll** 20,000. Noncash (Complete Part II for noncash contributions.) (a) No. (b) Name, address, and ZIP + 4 (c) Total (d) Type of contribution contributions Person 9_ **Payroll** 39,084. Noncash (Complete Part II for noncash contributions.) (b) Name, address, and ZIP + 4 (d) Type of contribution (a) No. (c) Total contributions Person 10 **Payroll** 5,000. Noncash (Complete Part II for noncash contributions.) (d) Type of contribution (a) No. (c) Total (b) Name, address, and ZIP + 4 contributions Χ Person <u>11</u> **Payroll** 61,000. Noncash (Complete Part II for noncash contributions.) (d) Type of contribution (a) No. (c) Total (b) Name, address, and ZIP + 4 contributions Person **Payroll** Noncash (Complete Part II for noncash contributions.)

Employer identification number

Name of organization

Fort Ross Conservancy 94-2370751

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional specified in the second	pace is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	N/A		
	<u> </u>		
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		_	
		\$ 	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		Ś	
		9	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		ŝ	
		2	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	<u> </u>	_	
		s	
		·	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		ć	
	<u> </u>	Y	
BAA	Scho	edule B (Form 990, 990-E	, or 99 <mark>0-PF) (2020</mark>

lame of o	rganizatio	n
Fort	Ross	Conservancy

Employer identification number 94-2370751

Part III	Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.)						
(a) No. from Part I	(b) Purpose of gift	(d) Description of how gift is held					
	N/A		-				
		(A) Turnstan et alt					
	Transferee's name, addres	(e) Transfer of gift s, and ZIP + 4	Rela	tionship of transferor to transferee			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held			
			-				
		(e) Transfer of gift	l				
	Transferee's name, addres	s, and ZIP + 4	Relationship of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held			
		(e) Transfer of gift					
	Transferee's name, addres	s, and ZIP + 4	Rela	tionship of transferor to transferee			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held			
			-				
		(e) Transfer of gift					
	Transferee's name, addres		Rela	tionship of transferor to transferee			
	<u></u>		-				

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Supplemental Financial Statements

► Complete if the organization answered 'Yes' on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection
Employer identification number

Foi	ort Ross Conservancy			94-23707	751
Par	art I Organizations Maintaining Donor Ad				
	Complete if the organization answere	d 'Yes' on Form 990,	Part IV, line 6).	
		(a) Donor advised fu	nds	(b) Funds and oth	er accounts
1	1 Total number at end of year				
2	33 3				
3					
4	4 Aggregate value at end of year				
5	Did the organization inform all donors and donor ac are the organization's property, subject to the organ	dvisors in writing that the a nization's exclusive legal co	ssets held in don	or advised funds	es No
6	Did the organization inform all grantees, donors, ar for charitable purposes and not for the benefit of th impermissible private benefit?	nd donor advisors in writing e donor or donor advisor, o	g that grant funds or for any other p	can be used only surpose conferring	′es □No
				······	<u> </u>
Par	art II Conservation Easements.	nd 'Voc' on Form 990	Part IV line 7	7	
1	Complete if the organization answere Purpose(s) of conservation easements held by the			•	
'	Preservation of land for public use (for example, re		<u> </u>	n of a historically import	ant land area
	Protection of natural habitat	creation of education)		n of a certified historic s	
	Preservation of open space		T reservation	Tot a certified flistoric s	liucture
2	_ _	qualified conservation contri	hution in the form	of a conservation easeme	ant on the
_	last day of the tax year.	quaimed conservation contin	battori ili tile form	of a conservation easeme	ant on the
				Held at the En	nd of the Tax Year
ä	a Total number of conservation easements			. 2a	
ı	b Total acreage restricted by conservation easements	5			
•	c Number of conservation easements on a certified h	istoric structure included in	n (a)	. 2c	
(d Number of conservation easements included in (c) structure listed in the National Register	acquired after 7/25/06, and	d not on a historic	2 d	
3	Number of conservation easements modified, transferre tax year ►	ed, released, extinguished, or	terminated by the	organization during the	
4	4 Number of states where property subject to conservatio	n easement is located ►			
5					_
	and enforcement of the conservation easements it				es No
6	Staff and volunteer hours devoted to monitoring, inspec	ting, handling of violations, a	and enforcing cons	servation easements durin	g the year
7	Amount of expenses incurred in monitoring, inspecting,▶\$	handling of violations, and e	enforcing conserva	tion easements during the	e year
8	Does each conservation easement reported on line and section 170(h)(4)(B)(ii)?	2(d) above satisfy the requ	uirements of sect	ion 170(h)(4)(B)(i)	es No
9	In Part XIII, describe how the organization reports of include, if applicable, the text of the footnote to the	conservation easements in corganization's financial st	its revenue and eatements that des	expense statement and scribes the organization	balance sheet, and 's accounting for
Par	conservation easements. art III Organizations Maintaining Collection Complete if the organization answere	ns of Art, Historical T	reasures, or C	Other Similar Asset	S.
	· · · · · · · · · · · · · · · · · · ·				
1 a	1 a If the organization elected, as permitted under FAS historical treasures, or other similar assets held for Part XIII the text of the footnote to its financial stat	public exhibition, educatio	n, or research in		
ı	b If the organization elected, as permitted under FAS historical treasures, or other similar assets held for pub following amounts relating to these items:	B ASC 958, to report in its lic exhibition, education, or r	revenue stateme esearch in furthera	ent and balance sheet wance of public service, pro	orks of art, vide the
	(i) Revenue included on Form 990, Part VIII, line 1	I			
	(ii) Assets included in Form 990, Part X				
2	If the organization received or held works of art, historic amounts required to be reported under FASB ASC	cal treasures, or other similar 958 relating to these items	r assets for financi	al gain, provide the follow	ing
á	a Revenue included on Form 990, Part VIII, line 1				
	Access included in Form 900 Part Y			▶ ¢	

Part III Organizations Maintaining Coll	ections of Art, HISTO	ricai Treasures, or	Other Similar Ass	ets (continuea)
3 Using the organization's acquisition, accession, items (check all that apply):	and other records, check ar	ny of the following that ma	ke significant use of its	collection
a Public exhibition	d Loan o	or exchange program		
b Scholarly research	e Other			
c Preservation for future generations				
Provide a description of the organization's collect Part XIII.	tions and explain how they	further the organization's	exempt purpose in	
5 During the year, did the organization solicit o to be sold to raise funds rather than to be ma	aintained as part of the or	rganization's collection?		Yes No
Part IV Escrow and Custodial Arranger line 9, or reported an amount or	ments. Complete if the Form 990, Part X,	ne organization ans line 21.	wered 'Yes' on Fo	rm 990, Part IV,
1 a Is the organization an agent, trustee, custodi on Form 990, Part X?	an or other intermediary	for contributions or other	assets not included	Yes No
b If 'Yes,' explain the arrangement in Part XIII	and complete the following	ng table:	L	
				Amount
c Beginning balance			. 1 c	
d Additions during the year			. 1 d	
e Distributions during the year				
f Ending balance				
2 a Did the organization include an amount on Fo	orm 990, Part X, line 21,	for escrow or custodial a	account liability?	Yes No
b If 'Yes,' explain the arrangement in Part XIII.	Check here if the explan	ation has been provided	on Part XIII	
Part V Endowment Funds. Complete it				
(a) Currer	nt year (b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1 a Beginning of year balance				
b Contributions				
c Net investment earnings, gains, and losses				
d Grants or scholarships				
e Other expenditures for facilities and programs				
f Administrative expenses				
g End of year balance				
2 Provide the estimated percentage of the curr	ent year end balance (line	e 1g, column (a)) held a	s:	
a Board designated or quasi-endowment ▶	<u> </u>			
	0			
c Term endowment ► %				
The percentages on lines 2a, 2b, and 2c should	equal 100%.			
3 a Are there endowment funds not in the possessio organization by:	n of the organization that a	re held and administered	for the	Yes No
(i) Unrelated organizations				3a(i)
(ii) Related organizations				3a(ii)
b If 'Yes' on line 3a(ii), are the related organization				3b
4 Describe in Part XIII the intended uses of the	•			
Part VI Land, Buildings, and Equipmer	-			
Complete if the organization and		n 990, Part IV, line	11a. See Form 99	0, Part X, line 10.
Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1 a Land				
b Buildings				
c Leasehold improvements				
d Equipment		99,364.	70,250.	29,114.
e Other		43,467.	38,844.	4,623.
Total. Add lines 1a through 1e. (Column (d) must e				33,737.
RAA				ule D (Form 990) 2020

Schedule D (Form 990) 2020

BAA

Part VII Investments — Other Securities. Complete if the organization answered		N/A	90 Part Y line 12
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of	
(1) Financial derivatives	(b) book value	(c) Method of Valuation. Cost of end-of	-year market value
(2) Closely held equity interests.			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
(1)			
Total. (Column (b) must equal Form 990, Part X, column (B) line 12.) ▶			
Part VIII Investments — Program Related. Complete if the organization answered	l Waal on Farm 00	N/A	00 Dart V line 12
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-	of year market value
	(b) Book value	(c) Method of Valuation. Cost of end-	or-year market value
<u>(1)</u> (2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, column (B) line 13.) ▶			
Part IX Other Assets.		O Dort IV/ line 11d Con Forms O	00 David V Jima 15
Complete if the organization answered	scription	u, Part IV, line 11d. See Form 9	(b) Book value
(1) Collections	SCIPTION		91,689.
(2)			31,003.
(3)			
(4)			
(5)			
(6)			
<u>(7)</u> (8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, column (B) line 15.)	>	91,689.
Part X Other Liabilities.	, ,		32,0001
Complete if the organization answered 'Yes' on F		1e or 11f. See Form 990, Part X, line 25.	
- <u></u>	iption of liability		(b) Book value
(1) Federal income taxes			
(2) (3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
(11)			_
Total. (Column (b) must equal Form 990, Part X, column (B) line 25.)			P 129 6
2. Liability for uncertain tax positions. In Part XIII, provide the text of the fortax positions under FASB ASC 740. Check here if the text of the footnote has		inancial statements that reports the organization's	liability for uncertain

Part XI Reconciliation of Revenue per Audited Financial Statements Wi	th Revenue per Return. N/A
Complete if the organization answered 'Yes' on Form 990, Part IV	/, line 12a.
1 Total revenue, gains, and other support per audited financial statements	1
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:	
a Net unrealized gains (losses) on investments	
b Donated services and use of facilities	
c Recoveries of prior year grants	
d Other (Describe in Part XIII.)	
e Add lines 2a through 2d.	2e
3 Subtract line 2e from line 1	
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:	
a Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b Other (Describe in Part XIII.)	
c Add lines 4a and 4b	4c
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5
Part XII Reconciliation of Expenses per Audited Financial Statements W	
Complete if the organization answered 'Yes' on Form 990, Part IV	
	/, line 12a.
Complete if the organization answered 'Yes' on Form 990, Part IV	/, line 12a.
Complete if the organization answered 'Yes' on Form 990, Part I\ 1 Total expenses and losses per audited financial statements	/, line 12a.
Complete if the organization answered 'Yes' on Form 990, Part IV 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities b Prior year adjustments 2 b	/, line 12a.
Complete if the organization answered 'Yes' on Form 990, Part IV 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities 2 a	/, line 12a.
Complete if the organization answered 'Yes' on Form 990, Part IV 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities b Prior year adjustments 2 b	/, line 12a.
Complete if the organization answered 'Yes' on Form 990, Part IV 1 Total expenses and losses per audited financial statements. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities. b Prior year adjustments. c Other losses. 2 Donated Services and Use of facilities. 2 Donated Services and Use of facilities.	/, line 12a.
Complete if the organization answered 'Yes' on Form 990, Part IV 1 Total expenses and losses per audited financial statements. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities. b Prior year adjustments. c Other losses. d Other (Describe in Part XIII.). 2 d	/, line 12a.
Complete if the organization answered 'Yes' on Form 990, Part IV 1 Total expenses and losses per audited financial statements. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities. b Prior year adjustments. c Other losses. d Other (Describe in Part XIII.) e Add lines 2a through 2d. 3 Subtract line 2e from line 1. 4 Amounts included on Form 990, Part IX, line 25, but not on line 1:	/, line 12a.
Complete if the organization answered 'Yes' on Form 990, Part IV 1 Total expenses and losses per audited financial statements. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities.	/, line 12a.
Complete if the organization answered 'Yes' on Form 990, Part IV 1 Total expenses and losses per audited financial statements. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities. b Prior year adjustments. c Other losses. d Other (Describe in Part XIII.) e Add lines 2a through 2d. 3 Subtract line 2e from line 1. 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b. 4 a b Other (Describe in Part XIII.) 4 b	/, line 12a.
Complete if the organization answered 'Yes' on Form 990, Part IV 1 Total expenses and losses per audited financial statements. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities. b Prior year adjustments. c Other losses. d Other (Describe in Part XIII.) e Add lines 2a through 2d. 3 Subtract line 2e from line 1. 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b. 4 Ab Other (Describe in Part XIII.) c Add lines 4a and 4b.	/, line 12a. 1 2e 3
Complete if the organization answered 'Yes' on Form 990, Part IV 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities b Prior year adjustments c Other losses. d Other (Describe in Part XIII.) e Add lines 2a through 2d. 3 Subtract line 2e from line 1. 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b. 4 a b Other (Describe in Part XIII.) 4 b	/, line 12a. 1 2e 3

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part XI, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Part III, Line 4 - Description Of Organization Collections & How Furthers Exempt Purpose

The Organization's collections are made up of artifacts of historical significance and art objects that are held in the library collection and Rotchev House. The Organization has a current policy of capitalizing all such items. The Organization capitalized the collections at estimated historic cost. Each of the items is cataloged, preserved, and cared for, and activities verifying their existence and assessing their condition are performed periodically.

BAA Schedule D (Form 990) 2020

SCHEDULE 0 (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ. ► Go to www.irs.gov/Form990 for the latest information.

2020

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Fort Ross Conservancy

Employer identification number 94-2370751

Form 990. Part III. Line 3 - Ceased Conducting or Significant Changes To Services

Due to Covid pandemic all our programming had to be canceled as of 3/15/2020.

Form 990, Part III, Line 4d - Other Program Services Description

FRC supports California State Parks in maintaining the cultural resources at our parks. We steward 9,400 acres from intertidal habitat to redwood groves; preserve 15 historic buildings and cultural features, staff two visitor centers, research and write books, pamphlets and interpretive panels, and engage over 300,000 visitors annually.

Form 990, Part VI, Line 11b - Form 990 Review Process

The 990 is forwarded to board members for their individual review prior to submitting. Board members are encouraged to ask questions of the board treasurer and Chief Financial Officer. All board members are asked to submit a statement that they have reviewed the 990.

Form 990. Part VI. Line 12c - Explanation of Monitoring and Enforcement of Conflicts

1. Board will disclose their involvement with other organizations and vendors or any other associations which might produce a conflict. 2. Board will annually sign a full disclosure and conflict of interest. 3. Board will immediately disclose and recuse themselves from all discussions and decisions on which they have a material conflict. 4. Any employee who wishes to engage in any paid activity in any field directly related to the work of FRC must have prior approval from the CEO.

Form 990, Part VI, Line 15a - Compensation Review & Approval Process - CEO & Top Management

During budget development, the board reviewed the CEO salary and determined that it was well below market.

Name of the organization	Employer identification number
Fort Ross Conservancy	94-2370751

Form 990, Part VI, Line 19 - Other Organization Documents Publicly Available

On the organization's website.

Form 990, Part IX, Line 11g Other Fees For Services

		(A)	(B)	(C)	(D)
		Total	Program Services	Management & General	Fund- <u>raising</u>
Program consultants Video production		74,107. 55,730.	74,107. 55,730.		
1	Total \$	129,837.	\$ 129,837.	\$ 0.	\$ 0.

2020 California Exempt Organization Annual Information Return

FORM

199

Calendar Ye	ear 20	020 or fiscal	year beginning (m	ım/dd/yyyy)		, a	nd ending	(mm/dd/	уууу)			
Corporation/Or	ganiza	tion name		·						(California corporation r	number
FORT RO	oss	CONSERV	VANCY							1	0771227	
Additional info	rmatior	n. See instructio	ons.								EIN	
Street address	(suite	or room)									94-2370751 PMB no.	
		ST HIGHV	WAY ONE							ľ	MB 110.	
City								State			Zip code	
JENNER Foreign countr	v name							CA	orovince/state/county		95450 Foreign postal code	
r oreigir couriti	y Hairie	-						l Oreigin p	or ovince/state/county	ľ	oreign postar code	
B Amended C IRC Secti D Final info ■ □ D Enter date C Check acc 1 □ (F Federal re 4 □ Oth	returr on 494 ormatio issolve e: (mm countir Cash eturn f	1	Surrendered (Withdra ual 3		Reorganized Sch H (990)	J If org	t reported to exempt unde ganization er e instruction the organiza 'Yes," enter tonmember so the organizad the organizad the organiz	the FTB? S r R&TC Se rgaged in p s tion exemp the gross re urces tion a limit ration file F	ed liability company? orm 100 or Form 10	e and 2370 \$7 9 to rep		X No X No X No
H Is this ord	ganizat what is	tion in a group the parent's n	exemption ame?	Yes	X No	N Is au O Is Da	the organiza dited in a pr federal Form te filed with	tion under ior year? n 1023/102 IRS	audit by the IRS or h	nas the	IRS Yes	X No X No X No
Part I	Com	-		ired to file this for						_	1	
Receipts and Revenues	1 2 3 4 5 6	Gross due Gross con Total gross This line n Cost of go Cost or oth	s and assessmentributions, gifts, of seceipts for filling nust be completed as sold	m other sources. F nts from members grants, and similar ng requirement tes ed. If the result is I	and affilia amounts of t. Add line less than \$ ssets sold.	tes receive 1 thro 550,000	ed	SEE	ormation B . • 50,864.	3 4	325	5,185. 5,601.
	8			act line 7 from line						8		4,737.
	9			sements. From Sid						9		1,082.
Expenses	10	•		penses and disburs						10		6,345.
	11	Total payn								11		
	12	Use tax. S	See General Infor	mation K					•	12		
	13	Payments	balance. If line	11 is more than line	e 12, subtr	act lin	e 12 from	line 11.	•	13		
Filing	14	Use tax ba	alance. If line 12	is more than line 1	11, subtrac	t line	l1 from lir	ne 12	•	14		
Fee	15	Penalties a	and Interest. See	e General Informati	ion J					15		
	16	Balance due	. Add line 12 and line	e 15. Then subtract line	11 from the i	esult				16		0.
Sign Here	correc	r penalties of pet, and complete ature	erjury, I declare that I h e. Declaration of prepa	nave examined this return arer (other than taxpayer)	n, including act is based on a Title	company all inform	ation of whic	s and state h preparer l	nas any knowledge. Date	I	Telephone707-847-343	
	Prepa	arer's ►	VXI	inderinta			Date 10/29/	/2021	Check if self-	7 I.	● PTIN	
Paid Preparer's	signa	iture	apogpii -	WANTEDA COSC			10/23/	ZUZ I	employed	- ;	<u>P01658413</u> ● Firm's FEIN	
Use Only	Firm's	s name ours, if		KANEDA CPAS						─- ,	· ,	
	self-e	employed)		DWAY STE 93	U						N/A ● Telephone	
			OAKLAND,	CA 94612						-	(510) 835-2	2727
	May	y the FTB d	iscuss this return	with the preparer	shown ab	ove? S	See instruc	ctions		•	X Yes	No

Part II Organizations with gross receipts of more than \$50,000 and private foundations regardless of amount of gross receipts – complete Part II or furnish substitute information.

			<u> </u>	•							
		1	Gross sales or receipts from all but	siness activities. See	instructio	ons		1		90,417.	
		2	Interest				•	2		_	
Rece	into	3	Dividends				•		_	40,930.	
from	•	4	Gross rents				•			_	
Othe		5	Gross royalties							_	
Soui	ces	6	Gross amount received from sale								
		7	Other income. Attach schedule					7		29,069.	
		8	Total gross sales or receipts from other sou	irces. Add line 1 through line	e 7. Enter h	ere and on Page 1	, Part I, line 1	8		160,416.	
		9	Contributions, gifts, grants, and similar amo	9							
		10	Disbursements to or for members.				•	10			
		11	Compensation of officers, directors		11		51,675.				
_		12	Other salaries and wages					12		185,155.	
Expe and	nses	13	Interest				•	13			
Disb		14	Taxes					14		19,542.	
ment	S	15	Rents					15		<u> </u>	
		16	Depreciation and depletion (See in	nstructions)				16		11,434.	
		17	Other expenses and disbursement	s. Attach schedule		SEE ST	ATEMENT 2 •	17		183,276.	
		18	Total expenses and disbursements. Add line					18		451,082.	
Sch	edule	· L	Balance Sheet	Beginning of				nd of taxable year			
Asse				(a)		(b)	(c)			(d)	
1				``		354,518.	, ,		•	274,748.	
2			receivable			19,972.			•	29,402.	
3	Net not	es rec	eivable			•			•		
4	Invento	ries				92,896.			•	79,013.	
5	Federal	and s	tate government obligations						•		
6	Investm	ents i	n other bonds						•		
7	Investm	ents i	n stock			307,768.			•	343,377.	
8	Mortgag	ge loar	ns						•		
9	Other in	nvestm	nents. Attach schedule						•		
10 a	Depreci	able a	issets	142,831.			142,8	31.			
b	Less ac	cumul	ated depreciation	97,660.		45,171.	109,0	94.		33,737.	
11	Land								•		
12	Other a	ssets.	Attach schedule			93,913.			•	97,798.	
13						914,238.				858,075.	
Liabi			et worth			•				·	
14	Account	ts paya	able			56,324.			•	25,961.	
15	Contrib	utions,	, gifts, or grants payable			•			•	•	
			otes payable						•		
17			yable						•		
18			es. Attach schedule			10,055.				600.	
19			or principal fund						•		
20			pital surplus. Attach reconciliation						•		
21	Retaine	d earn	nings or income fund			847,859.			•	831,514.	
22	Total li	abiliti	ies and net worth			914,238.				858,075.	
Sch	edule	М-	Reconciliation of income per b Do not complete this schedule if the			3, column (d), is	s less than \$50,000)			
1	Net inco	ome p	er books	-16,345.	7 Ir	ncome recorded on	books this year not inc	luded			
2	Federal	incom	ne tax				h schedule SEE S	Ţ. 6	•	1,225.	
		-	ital losses over capital gains •			eductions in this r	3				
4			ecorded on books this year.			gainst book incom					
			ıle						•		
5			orded on books this year not deducted				d line 8			1,225.	
_			Attach schedule SEE . S.T 5	1,225.	_	let income per		ļ		16.315	
6	Total. A	dd lin	e 1 through line 5	-15,120.	. 5	subtract line 9	from line 6			-16,345.	

Page 2 Form 199 2020 059 3652204 CACA1112L 12/22/20

2020	California Statements	Page 1
Client FTROSSCO	Fort Ross Conservancy	94-2370751
10/29/21		09:30AM
Statement 1 Form 199, Part II, Line 7 Other Income Miscellaneous Program Service Revenu	eTot	111. 28,958. al \$ 29,069.
Statement 2 Form 199, Part II, Line 17 Other Expenses		
Advertising and Promot Conferences, Conventio Dues, license & service Food and beverage	ion ns, and Meetings e fees fees	1,350. 770. 2,327. 21. 3,858. 3,558. 5,322. 9,155. 18,476. 129,837.
Statement 3 Form 199, Schedule L, Line Other Assets Collections Prepaid Expenses and D	eferred Charges	91,689. 6,109. al \$ 97,798.
Statement 4 Form 199, Schedule L, Line Other Liabilities	18	
Deferred Revenue	Tot	600. al \$ 600.
Statement 5 Form 199, Schedule M-1, Lir Expenses Recorded on Boo	ne 5 ks Not Deducted on Return	
In-kind services	Tot	1,225. al \$ 1,225.

2020	California Statements	Page 2
Client FTROSSCO	Fort Ross Conservancy	94-2370751
0/29/21		09:30AM
Statement 6 Form 199, Schedule M-1, Li Income Recorded on Books	ne 7 s Not on Return	
In-kind services		\$ 1,225. otal \$ 1,225.
		<u>, , , , , , , , , , , , , , , , , , , </u>

2020

10/29/21

California Supplemental Information

Page 1

Client FTROSSCO

Fort Ross Conservancy

94-2370751 09:30AM

California Deductions (Form 199) Compensation of officers, directors and trustees See Form 990 and related schedules

California Deductions (Form 199) Depreciation and depletion See Form 990 and related schedules

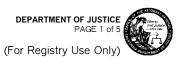
STATE OF CALIFORNIA

RRF-1 (Rev. 09/2017) IN

MAIL TO: Registry of Charitable Trusts P.O. Box 903447 Sacramento, CA 94203-4470 (916) 210-6400

STREET ADDRESS: 1300 | Street Sacramento, CA 95814 (916) 210-6400

WEBSITE ADDRESS: www.ag.ca.gov/charities/



ANNUAL REGISTRATION RENEWAL FEE REPORT TO ATTORNEY GENERAL OF CALIFORNIA

Sections 12586 and 12587, California Government Code 11 Cal. Code Regs. sections 301-306, 309, 311, and 312

Failure to submit this report annually no later than four months and fifteen after the end of the organization's accounting period may result in the loss of tax exemption and the assessment of a minimum tax of \$800, plus interest, and/or fines or filing penalties. Revenue & Taxation Code section 23703; Government Code section 12586.1. IRS extensions will be honored.

		Check if:	Check if:						
FORT ROSS CONSERVANCY	Y		Change of	Change of address					
Name of Organization			Amended	Amended report					
List all DBAs and names the organization us	ses or has used			'					
19005 COAST HIGHWAY	ONE		State Charit	y Regist	ration Number 018742				
Address (Number and Street)									
JENNER, CA 95450 City or Town, State and ZIP Code			Corporation	or Orgai	nization No. <u>0771227</u>				
707-847-3437	SARJA	N@FORTROSS.ORG	Fodoral Fra	ا بدیدیات	No. 04 2270751				
Telephone Number	E-mail Ad				No. <u>94-2370751</u>				
ANNUAL RI	EGISTRATION F	RENEWAL FEE SCHEDULE (1 Make Check Payable to De			301-307, 311, and 312)				
Gross Annual Revenue	Fee	Gross Annual Revenue	<u>Fee</u>	Gros	ss Annual Revenue	<u>F</u>	Fee		
Less than \$25,000	0	Between \$100,001 and \$25	50,000 \$50	Betw	een \$1,000,001 and \$10 million	ո \$	150		
Between \$25,000 and \$100,000	\$25	Between \$250,001 and \$1	million \$75		veen \$10,000,001 and \$50 million Ster than \$50 million		3225 3300		
PART A – ACTIVITIES									
For your most recent full a	ccounting peri	od (beginning 1/01	/20 ending	12	/31/20) list:				
Gross Annual Revenue \$	434,737	Noncash Contribution	s \$	0.	Total Assets \$ 85	8,07	75.		
			Total Expens		451,082.				
		<u> </u>	•	_	<u>, </u>				
PART B - STATEMENTS									
Note: All questions must be and providing an explanation					t attach a separate page ons for information required.	Yes	No		
During this reporting period, w officer, director or trustee thereof, e	ere there any o ither directly o	contracts, loans, leases or other fin r with an entity in which any	nancial transactions be such officer, directo	tween th or trustee	ne organization and any e had any financial interest?		X		
2 During this reporting period, w	as there any th	neft, embezzlement, diversio	on or misuse of the	e organiza	tion's charitable property or funds?		X		
3 During this reporting period, w	ere any organi	zation funds used to pay an	y penalty, fine or	judgmen	ıt?		X		
4 During this reporting period, w coventurer used?	ere the service	es of a commercial fundraiser, fu	ndraising counsel	for charit	able purposes, or commercial		X		
5 During this reporting period, di	id the organiza	tion receive any governmen	tal funding?		SEE STATEMENT 1	Χ			
6 During this reporting period, di	id the organiza	tion hold a raffle for charital	ble purposes?				X		
7 Does the organization conduct	a vehicle dona	ation program?					X		
Did the organization conduct a generally accepted accounting	n independent principles for	audit and prepare audited f this reporting period?	financial statemen	ts in acc	cordance with		X		
9 At the end of this reporting pe	riod, did the or	ganization hold restricted net a	ssets, while reporti	ng nega	tive unrestricted net assets?		X		
I declare under penalty of perjur and belief, the content is true, co				J docum	ents, and to the best of my kno	owled	lge		
	SAR	AH SWEEDLER	CEO						
Signature of Authorized Agent	Printed		Title		Date				

2020

10/29/21

California Statements

Page 1

Client FTROSSCO

Fort Ross Conservancy

94-2370751 09:30AM

Statement 1 Form RRF-1, Part B, Line 5 Government Agency That Provided Funding

National Endowment for the Humanities California Humanities 538 9th St #210 Oakland, CA 94607 Julie Fry, President and CEO (415)391-1474

US Small Business Administration 409 3rd St, SW Washington, DC 20416 (800)659-2955