Department of the Treasury

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public.

Open to Public

OMB No. 1545-0047 2021

	nai Revenue										
			lar year, or tax year begin	ning	, 2021, a	and endin	g	-		, 20	
В	Check if ap	eck if applicable: C						D Emplo	yer iden	tification nun	nber
	Addres	ss change	Fort Ross Conserv	vancy				94-	2370)751	
	Name	change	19005 Coast High					E Teleph	one num	nber	
	Initial r	return	Jenner, CA 95450	-				707	-847	-3437	
		urn/terminated							017	0107	
		ded return						G Gross	receints	Ś	561,874.
		ation pending	F Name and address of principal	officer: T			H(a) Is this	a group retu			Yes X No
	Abblica			officer: Jane Murphy	Į		.,	I subordinate			Yes No
-	Tax ayon	npt status:	Same As C Above X 501(c)(3) 501(c) () < (insert no.)	4947(a)(1) or	527	lf "No,	" attach a lis	. See in	structions.	
<u>'</u>	Websit	-) * (IIISEIT IIU.)	4347(a)(1) 01						
J			w.FortRoss.org					exemption n			01
K			X Corporation Trust	Association Other ►	L Ye	ear of formati	on: 197	6 11	State of	legal domicile	* CA
Pa		Summary	y	· · · · · · · · · · · · · · · · · · ·				·			
	1 <u>Bri</u>	iefly describ	be the organization's missi	on or most significant ac		<u>conne</u>	<u>cts pe</u>	<u>eopie</u> t	<u>o tr</u>	<u>ne hist</u>	ory and
e			f Fort Ross State								
าลท			the complex legac								<u>ive,</u>
/err			y California ranc x ►								
g			ting members of the gover						3	sseis.	13
જ			dependent voting members						4		13
ies			of individuals employed in						5		14
Activities & Governance			of volunteers (estimate if i						6		25
Act			d business revenue from F						7a		0.
	b Ne	t unrelated	business taxable income f	from Form 990-T, Part I,	line 11				7b		0.
							F	Prior Year		Curr	ent Year
<i>a</i>	8 Co	ntributions	and grants (Part VIII, line	1h)				325,	L85.		276,579.
Revenue		-	ice revenue (Part VIII, line	- .				28,	958.		45,589.
eve			come (Part VIII, column (A					40,9	930.		33,195.
č			e (Part VIII, column (A), lin					39,0			96,800.
			- add lines 8 through 11					434,	737.		452,163.
			milar amounts paid (Part I								
			to or for members (Part IX								
s	15 Sa	laries, othe	er compensation, employee	e benefits (Part IX, colun	nn (A), lines §	5-10)		274,848.			261,639.
Ise	16a Pro	ofessional f	undraising fees (Part IX, c	olumn (A), line 11e)							
Expenses	b Tot	tal fundrais	ing expenses (Part IX, coli	umn (D), line 25) 🕨	22	2,213.					
ш	17 Oth	her expense	es (Part IX, column (A), lir	nes 11a-11d. 11f-24e)				176,234.			150,222.
			es. Add lines 13-17 (must e				-	451,0			411,861.
			expenses. Subtract line 18					-16,3			40,302.
× 8								ng of Curre		End	of Year
anc.	20 Tot	tal assets (Part X, line 16)					858,0			922,552.
Net Assets or Fund Balances	21 Tot		s (Part X, line 26)					26,			50,736.
und.	21 21 /rti₄	t/20020r	fund balances. Subtract lir	ne 21 from line 20				831,			871,816.
		Signature					•	051,		l	071,010.
				rn including accompanying sche	dules and statem	ents and to t	the hest of r	ny knowledge	and he	lief it is true	correct and
com	olete. Declar	ration of prepar	clare that I have examined this return rer (other than officer) is based on a	all information of which preparer	has any knowledg	ge.		ily knowledge			concet, una
Sic	in	Signatur	e of officer				Da	ate			
Sig He	re	Jane	e Murphy				Exec	utive	Dire	ctor	
		Type or	print name and title								
		Print/Type pr	reparer's name	Preparer's signatu		Date		Check	if	PTIN	
Ра	id	Felix	Gorrindo	~ Jelycob	vento-	11/11	/2022	self-employ	ed	P01658	3413
	eparer	Firm's name		da CPAs LLP							
Us	e Only	Firm's addre						Firm's EIN	► N/	A	
	-		Oakland, CA					Phone no.	(51		-2727
May	/ the IRS	discuss thi	is return with the preparer		ructions					. X Yes	
			eduction Act Notice, see th				A0101L 09				m 990 (2021)

Form 8868	
(Rev. January 2022)	

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

OMB No. 1545-0047

► File a separate application for each return.

Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.*

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

 Name of exempt organization or other filer, see instructions.
 Taxpayer identification number (TIN)

Type or print					
print	Fort Ross Conservancy	94-2370751			
File by the	lumber, street, and room or suite number. If a P.O. box, see instructions.				
	19005 Coast Highway One				
return. See instructions.	City, town or post office, state, and ZIP code. For a foreign address, see instructions.				
instructions.	Jenner, CA 95450				

Application Is For		Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (section 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12
Form 990-T (corporation)	07		

•	The books are in	the care of ►	Sarjan	Holt
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Telephone No.	707-847-3437

Fax No. ►

•	If the organization does not have an office or place of	business in the United States, check this box

•	If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN)	. If this is for the whole group,
	check this box ► . If it is for part of the group, check this box ► and attach a list with the	names and TINs of all members
	the extension is for.	

1	I request an automatic 6-month extension of time until	11/15	, 20 <u>22</u> ,	to file the exempt organization return
	for the organization named above. The extension is	for the organiz	ation's return	for:

X calendar year 20 21 or

►	tax year beginning	, 20	, and ending	, 20		
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2	If the tax year entered in line 1 is for less than 12 months, check reason:	Initial return	Final return
	Change in accounting period		

3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions	3 a	\$ 0.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit	3 b	\$ 0.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions	3 c	\$ 0.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

BAA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

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Form	rm 990 (2021) Fort Ross Conservancy	94-2370751	Page 2
Par	art III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		X
1			
	The mission of Fort Ross Conservancy is to promote for the		
	interpretive and educational activities of the Russian R		a
	State Parks at Fort Ross State Historic Park and Salt Po	<u>int State Park</u>	
2	2 Did the organization undertake any significant program services during the year which were not lis	ted on the prior	
2	Form 990 or 990-EZ?		No
	If "Yes," describe these new services on Schedule O.		
3	3 Did the organization cease conducting, or make significant changes in how it conducts, any	program services?	No
•	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest i	program services, as measured by exp	enses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants a and revenue, if any, for each program service reported.	and allocations to others, the total expe	enses,
	and revenue, it any, for each program service reported.		
1 -	4a (Code:) (Expenses \$ 148,523. including grants of \$) (Revenue \$ 3.	192.)
40	Youth Programming - FRC's outdoor education Environmental	/\	
	4th and 5th grade California standards, provides hands-or		
	to directly experience 19th century history. Our Marine H		
	students how to identify species and learn data collection		as
	their classroom. Covid-19 continues to impact the number		<u> </u>
	attended onsite programming in 2021: we served 28 school		son
	at Fort Ross, and we were able to serve 60 students via		
4 b	4b (Code:) (Expenses \$66,010. including grants of \$		<u>397.</u>)
	Land Stewardship - FRC believes land stewardship is core		
	<u>mission. We coordinate marine mammal census work to track</u>		
	and California sea lions on the offshore rocks at Fort Ro		
	scientific institutions. We are currently coordinating a		
	the health of the endangered Behren's spotted butterfly. FRC staff and trained volunteers.	Born projects include bo	
4 c	4c (Code:) (Expenses \$ 60, 510. including grants of \$) (Revenue 💲)
	FRC supports California State Parks in maintaining the cu	ultural resources at our	
	parks. We steward 9,400 acres from intertidal habitat to	redwood groves; preserve	e 15
	historic buildings and cultural features, staff two visit	tor centers, research and	d
	write books, pamphlets and interpretive panels, and engage	<u>ge over 300,000 visitors</u>	
	annually.		
4	4d Other program services (Describe on Schedule O.) See Schedule O		
-10		Revenue \$)	
4 e	4e Total program service expenses ► 275,043.	· · · · · · · · · · · · · · · · · · ·	
BAA		Form 9 9	90 (2021)

Form 990 (2021) Fort Ross Conservancy

Par	t IV Checklist of Required Schedules			<u> </u>
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	Yes X	No
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If 'Yes,' complete Schedule C, Part l</i>	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If 'Yes,' complete Schedule D, Part I</i>	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If 'Yes,' complete Schedule D, Part II</i>	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III.	8	Х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If 'Yes,' complete Schedule D, Part IV</i>	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If 'Yes,' complete Schedule D, Part V</i>	10		Х
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI.	11 a	Х	
Ł	Did the organization report an amount for investments – other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII.	11 b		Х
C	Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII	11 c		Х
C	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX	11 d	Х	
e	Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If 'Yes,' complete Schedule D, Part X</i>	11 f		Х
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI and XII	12a		Х
ł	Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		Х
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
Ł	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If 'Yes,' complete Schedule F, Parts I and IV</i>	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If 'Yes,' complete Schedule F, Parts II and IV</i>	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If 'Yes,' complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (Å), lines 6 and 11e? <i>If 'Yes,' complete Schedule G, Part I.</i> See instructions	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II.	18		х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.	19		х
20a	Did the organization operate one or more hospital facilities? <i>If 'Yes,' complete Schedule H</i>	20a		Х
b	If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II	21		Х
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 Form 990 (2021)
 Fort Ross Conservancy

 Part IV
 Checklist of Required Schedules (continued)

BAA

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III	22		Х
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J</i> .	23		х
24 a	a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25a	24a		x
I	b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
(c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
(d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25 a	a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		X
I	b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If 'Yes,' complete Schedule L, Part I</i> .	25b		x
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If 'Yes,' complete Schedule L, Part II</i>	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If 'Yes,' complete Schedule L, Part III.</i>	27		x
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
ä	a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If 'Yes,' complete Schedule L, Part IV	28a		Х
I	• A family member of any individual described in line 28a? If 'Yes,' complete Schedule L, Part IV.	28b		Х
(c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If Yes,' complete Schedule L, Part IV.	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If 'Yes,' complete Schedule M</i>	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II.	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If 'Yes,' complete Schedule R, Part L</i>	33		х
	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V, line 1	34		х
35 a	a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
I	b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If 'Yes,' complete Schedule R, Part VI</i>	37		х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O.	38	Х	
Pa	Image: statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V.	. <u>.</u>	. <u></u>	
			Yes	No
	a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
	b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
	c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 c	Х	

	990 (2021) Fort Ross Conservancy 94-237075	1	F	Page 5
Part	V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax State- ments, filed for the calendar year ending with or within the year covered by this return 2a 14			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2 b	Х	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х
	If 'Yes,' has it filed a Form 990-T for this year? <i>If 'No' to line 3b, provide an explanation on Schedule 0</i>	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4 a		X
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5 a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5 b		Х
	If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?	5 c		
6 a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6 a		Х
	If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7 a		Х
	If 'Yes,' did the organization notify the donor of the value of the goods or services provided?	7 b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7 c		Х
d	If 'Yes,' indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7 e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7 g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7 h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring			
•	organization have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9a 9b		
	Section 501(c)(7) organizations. Enter:	50		
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders 11 a			
	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)			
12 a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12 a		
	If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year 12b			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	14a		X
	If 'Yes,' has it filed a Form 720 to report these payments? <i>If 'No,' provide an explanation on Schedule O</i>	14a 14b		Δ
	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	140		
10	excess parachute payment(s) during the year?	15		Х
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	If 'Yes,' complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953?	17		
	If 'Yes,' complete Form 6069.			

					Yes	No
1 a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.	1a	13	3	105	
Ł	Enter the number of voting members included on line 1a, above, who are independent	1 b	12	2		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relations officer, director, trustee, or key employee?		th any other	2		X
3	Did the organization delegate control over management duties customarily performed by or under to of officers, directors, trustees, or key employees to a management company or other person	he dire	ect supervision	3		х
4	Did the organization make any significant changes to its governing documents					
_	since the prior Form 990 was filed?					X X
5 6	Did the organization become aware during the year of a significant diversion of the organization bave members or stockholders?				Х	Λ
	Did the organization have members of stockholders, or other persons who had the power to elect or a members of the governing body?	appoin	t one or more			
Ł	Are any governance decisions of the organization reserved to (or subject to approval by) me stockholders, or persons other than the governing body?	ember	S,	7 b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken the following:	during	g the year by			
a	The governing body?			8 a		
	Each committee with authority to act on behalf of the governing body?			8 b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who can organization's mailing address? If 'Yes,' provide the names and addresses on Schedule Q.			9		х
Sec	tion B. Policies (This Section B requests information about policies not red			-	ue Co	
		1	2		Yes	· · · · ·
10 a	Did the organization have local chapters, branches, or affiliates?			10 a		Х
k	If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, operations are consistent with the organization's exempt purposes?	and bra	inches to ensure their	10 b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the	form?.		11 a	Х	
Ł	Describe on Schedule O the process, if any, used by the organization to review this Form 990.	S	See Schedule O			
12 a	Did the organization have a written conflict of interest policy? If 'No,' go to line 13			12 a	Х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that to conflicts?			12b	Х	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If ' Schedule O how this was doneSee. Schedule.Q	Yes,' c	lescribe on	12 c		
13	Did the organization have a written whistleblower policy?			13	Х	
14	Did the organization have a written document retention and destruction policy?			14	Х	
15	Did the process for determining compensation of the following persons include a review and approx persons, comparability data, and contemporaneous substantiation of the deliberation and de					
a	The organization's CEO, Executive Director, or top management official See . Schedul σ	e0		15 a	Х	
t	Other officers or key employees of the organization			15 b		Х
	If 'Yes' to line 15a or 15b, describe the process on Schedule O. See instructions.					
16 a	Did the organization invest in, contribute assets to, or participate in a joint venture or simila taxable entity during the year?			16 a		Х
Ł	If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evalue participation in joint venture arrangements under applicable federal tax law, and take steps organization's exempt status with respect to such arrangements?	to saf	eguard the	16 b		
Sec	tion C. Disclosure			100	1	1
_						
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable available for public inspection. Indicate how you made these available. Check all that apply.	e), 990), and 990-T (Section §	501(c)((3)s or	nly)
		ner <i>(ex</i>	plain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest the public during the tax year. See Schedule O	policy, a	and financial statements avai	able to		
20	State the name, address, and telephone number of the person who possesses the organization's be	ooks a	nd records ►			
	Sarjan Holt 19005 Coast Highway One Jenner CA 95450 707-8	47-3	3437			
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Section A. Governing Body and Management

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Form 990 (2021) Fort Ross Conservancy	94-2370751	Page 7
Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highes Independent Contractors	t Compensated Employe	es, and
Check if Schedule O contains a response or note to any line in this Part VII		
Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensa	ated Employees	
1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending organization's tax year.		
 List all of the organization's current officers, directors, trustees (whether individuals or organization) 	tions), regardless of amount of	

compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of 'key employee.'

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the

organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

			((C)					
(A) Name and title	(B) Average hours	i	s both a direo	an of	fficer truste	e)	Reportable compensation from	(E) Reportable compensation from related organizations	(F) Estimated amount of other
	per week (list any hours for related organiza- tions below dotted line)	or director	Institutional trustee	Officer	Key employee	Highest compensated	the organization (W-2/1099- MISC/1099-NEC)	(W-2/1099- MISC/1099-NEC)	compensation from the organization and related organizations
(1) Sarah Sweedler	40	Х		v				0	0
CEO	0	Ă		Х			53,750	. 0.	0.
_(2) Timothy Kelly President		Х		х			0	. 0.	0.
(3) Sandra Curtis	1								
Vice President	0	Х		Х			0	. 0.	0.
(4) Michael Dewees	2								
Treasurer	0	Х		Х			0	. 0.	0.
(5) Robert J. Spjut	5								
Secretary	0	Х		Х			0	. 0.	0.
John Benitz	<u>2.21</u> 0	Х					0	. 0.	0.
Director	1	Ă					0	. 0.	0.
<u>(7)</u> Jerry Pinola Director	$- -\frac{1}{0} $	х					0	. 0.	0.
(8) Deborah Gordon	1	Λ			-		0	. 0.	0.
Director		Х					0	. 0.	0.
(9) Rich Panter	1	1							
Director	0	Х					0	. 0.	0.
(10) Jan Phelps	3.5								
Director	0	Х					0	. 0.	0.
(11) Sabrena Rosenberg	2.3								
Director	0	Х					0	. 0.	0.
(12) Sylvia Murphy	0.5_	Х							_
Director (13) Corinna Welzenbach	0	Ā	\vdash				0	. 0.	0.
Director	$- -\frac{1}{0} $	Х					0	. 0.	0.
<u>(14)</u>		Λ					0		0.
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Form 990 (2021) Fort Ross Conservancy

	990 (2021) Fort Ross Conservancy			F						94-237075			ge 8
Par	t VII Section A. Officers, Directors, Tru		hey	Em	-	-	es, a	inc	i Hignest Con	ipensated Emp	oyees	5 (contii	nued)
	(A) Name and title	(B) Average hours per week	box,	unles	neck ss pe	ition more erson	than o is both pr/truste	an ee)	(D) Reportable compensation from the organization	(E) Reportable compensation from		(F) ated amo	ount
		(list any hours for related organiza - tions below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-21/099- (W-21/099- MISC/1099-NEC)	related organizations (V-2/1099- MISC/1099-NEC)	compe the c an	nsation f rganizati d related anization	on
(15)													
(16)													
(17)													
(18)													
(19)													
(20)													
(21)													
(22)													
(23)													
(24)													
(25)													
1 b	Subtotal							•	53,750.	0.			0.
с	Total from continuation sheets to Part VII, Section	n A					•	▶ -	0.	0.			0.
	Total (add lines 1b and 1c)							▶	53,750.	0.			0.
2	Total number of individuals (including but not limited from the organization ► 0	to those I	isted	abov	e) w	vho r	eceiv	ed	more than \$100,00	0 of reportable comp	ensatio	n	
3	Did the organization list any former officer, direct on line 1a? <i>If 'Yes,' complete Schedule J for suct</i>	or, truste n <i>individu</i>	e, ke <i>al</i>	ey en	nplc	oyee	, or h	nigh	est compensated	employee	. 3	Yes	No X
4	For any individual listed on line 1a, is the sum of the organization and related organizations greater such individual	reportab r than \$1	le co 50,00	mpei 00? /	nsat If 'Y	tion ′ <i>es,'</i>	and o <i>com</i> p	othe blet	er compensation te Schedule J for	from	4		X
5	Did any person listed on line 1a receive or accrue for services rendered to the organization? If 'Yes,	comper	nsatio	n fro	om a	any	unrela	ate	d organization or	individual	5		X
Sec	ion B. Independent Contractors												
1	Complete this table for your five highest compens compensation from the organization. Report compens	ated ind ation for	epeno the ca	dent alenc	cor lar y	ntrac /ear	tors t endin	tha Ig w	t received more th vith or within the or	nan \$100,000 of ganization's tax year			
	(A) Name and business addr	ess							(B) Description of	of services	(Compe	C) ensatio	n
2	Total number of independent contractors (including bi \$100,000 of compensation from the organization		ited to	o tho	se li	isted	abov	re) v	who received more	than			

Form 990 (2021) Fort Ross Conservancy Part VIII Statement of Revenue

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Par	t V	III Statement of Revenue		anna ar nata ta an	(line in this Dort)//			П
		Check if Schedule O contains a		bonse of note to an	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
হ হ	1;	a Federated campaigns	1 a					
Contributions, Gifts, Grants, and Other Similar Amounts	I	b Membership dues	1 b					
And And	•	c Fundraising events	1c					
ia Ci		d Related organizations	1 d					
Sin's		e Government grants (contributions) f All other contributions, gifts, grants, and	1 e	112,190.				
je je		similar amounts not included above	1 f	164,389.				
d B D	9	g Noncash contributions included in lines 1a-1f	1 g					
a C		h Total. Add lines 1a-1f			276,579.			
				Business Code	210,315.			
Program Service Revenue	2 8	^a Program service fees		900099	27,834.	27,834.		
Be		<pre>b Kiosk_income</pre>		900099	17,755.	17,755.		
vice	•	c						
Sen	•	d						
am	•	e						
ıboı		f All other program service revenue g Total. Add lines 2a-2f						
٩.	3	Investment income (including divide			45,589.			
	э	other similar amounts)	nus, 		33,195.			33,195.
	4	Income from investment of tax-ex	emp	t bond proceeds 🕨				
	5	Royalties						
	_	(i) Re	al	(ii) Personal				
		a Gross rents 6a						
		b Less: rental expenses 6b c Rental income or (loss) 6c						
		d Net rental income or (loss)		►				
		a Gross amount from (i) Secur		(ii) Other				
	/ (sales of assets						
		other than inventory 7 a b Less: cost or other basis						
		and sales expenses 7b						
		c Gain or (loss) 7c						
		d Net gain or (loss)	· · · ·	▶				
Ine	8 8	a Gross income from fundraising events (not including \$						
ven		of contributions reported on line 1c).	-					
Be		See Part IV, line 18	8	a				
Other Revenue	ł	b Less: direct expenses	8	b				
₹	•	c Net income or (loss) from fundrai	sing	events ►				
	98	a Gross income from gaming activities.						
		See Part IV, line 19.		a				
		 b Less: direct expenses c Net income or (loss) from gaming 	-	b vities				
				vitics				
	108	a Gross sales of inventory, less returns and allowances	10	Ja 205,893.				
		b Less: cost of goods sold		b 109,711.				
		c Net income or (loss) from sales o	of inv		96,182.	96,182.		
รา	_			Business Code				
e e	11 a			900099	618.			618.
Miscellaneous Revenue		b						<u> </u>
Sce Re		d All other revenue						<u> </u>
Σ		e Total. Add lines 11a-11d		▶	618.			
		Total revenue. See instructions			452,163.	141,771.	0.	33,813.
				тсса		, , , •	5:	Eorm 000 (2021)

17	Travel	26.	26.	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials			
19	Conferences, conventions, and meetings			
20	Interest			
21	Payments to affiliates			
22	Depreciation, depletion, and amortization	11,402.	10,718.	4
23	Insurance	6,508.	3,449.	2,7
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)			
ä	Dues, license & service fees	2,195.	1,603.	ſ
	PFood_and_beverage	435.	435.	
	;			
(1			
(e All other expenses			
25	Total functional expenses. Add lines 1 through 24e	411,861.	275,043.	114,6
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)			
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Form 990 (2021) Fort Ross Conservancy

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.

Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21.....

1

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX.

(A) Total expenses

	See Part IV, line 21				
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and for- eign individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
	Compensation of current officers, directors, trustees, and key employees	53,750.	33,836.	6,865.	13,049.
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0.
7	Other salaries and wages	171,748.	86,476.	79,988.	5,284.
Ū	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	17,386.	8,693.	7,998.	695.
10	Payroll taxes	18,755.	10,007.	7,221.	1,527.
11	Fees for services (nonemployees):		,	.,	_,
	Management				
	Legal				
	Accounting	1 000		1,800.	
	Lobbying	1,800.		1,800.	
	Professional fundraising services. See Part IV, line 17				
	Investment management fees	6,053.		6,053.	
g	Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule $OSch$.	108,163.	108,163.		
12	Advertising and promotion.	780.	538.	203.	39.
13	Office expenses	9,763.	8,591.	294.	878.
14	Information technology	3,097.	2,508.	403.	186.
	Royalties	570571	2,000.	100.	100.
16	Occupancy				
	Travel	26.	26.		
		20.	20.		
10	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	11,402.	10,718.	456.	228.
23	Insurance	6,508.	3,449.	2,798.	261.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
а	Dues, license & service fees	2,195.	1,603.	526.	66.
	Food_and_beverage	435.	435.	520.	
c	_	433.	433.		
d	+				
	All other expenses				
-	Total functional expenses. Add lines 1 through 24e	411,861.	275,043.	114,605.	22,213.
	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following	411,001.	273,043.	114,003.	22,213.
	SOP 98-2 (ASC 958-720)				

(D)

Fundraising

expenses

(C) Management and general expenses

(B) Program service

expenses

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Form 990 (2021) Fort Ross Conservancy Part X Balance Sheet

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				(A) Beginning of year		(B) End of year
1	Cash – non-interest-bearing			274,748.	1	333, 924
-	Savings and temporary cash investments.			2/4,/40.	2	555, 524
	Pledges and grants receivable, net.			19,212.	3	19,212
4	Accounts receivable, net		_	10,190.	4	14,856
5	Loans and other receivables from any current or form trustee, key employee, creator or founder, substantial controlled entity or family member of any of these per	er officer.	director.	10/190.	5	11,000
6	Loans and other receivables from other disqualified p	ersons (as	s defined under			
	section 4958(f)(1)), and persons described in section				6	
7	Notes and loans receivable, net				7	
2 8	Inventories for sale or use			79,013.	8	75,219
8 9 9	Prepaid expenses and deferred charges			6,109.	9	4,799
č 10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10 a	135,104.			
	Less: accumulated depreciation		112,770.	33,737.	10 c	22,334
	Investments – publicly traded securities			343,377.	11	360,519
	Investments – other securities. See Part IV, line 11.		-	/ - · ·	12	
13	Investments - program-related. See Part IV, line 11.				13	
14	Intangible assets.				14	
15	Other assets. See Part IV, line 11			91,689.	15	91,689
16	Total assets. Add lines 1 through 15 (must equal line	33)		858,075.	16	922,552
17	Accounts payable and accrued expenses			25,961.	17	28,748
18	Grants payable				18	
19	Deferred revenue		_	600.	19	21,988
	Tax-exempt bond liabilities		-		20	
21	Escrow or custodial account liability. Complete Part I				21	
21 22	Loans and other payables to any current or former of key employee, creator or founder, substantial contribu- controlled entity or family member of any of these pe	utor. or 35	%		22	
23	Secured mortgages and notes payable to unrelated th		-		23	
	Unsecured notes and loans payable to unrelated third	•	-		24	
	Other liabilities (including federal income tax, payable and other liabilities not included on lines 17-24). Com	•			25	
26	Total liabilities. Add lines 17 through 25			26,561.	26	50,736
0 2 2	Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33.	e► X		·		·
27	Net assets without donor restrictions		· · · · · · · · · · · · · · · · · · ·	680,214.	27	757,795
0 28	Net assets with donor restrictions			151,300.	28	114,021
27 28 28 30 31 32 33	Organizations that do not follow FASB ASC 958, che and complete lines 29 through 33.	eck here ►				
5 29	Capital stock or trust principal, or current funds				29	
30	Paid-in or capital surplus, or land, building, or equipm				30	
31	Retained earnings, endowment, accumulated income,				31	
32	Total net assets or fund balances			831,514.	32	871,816
33	Total liabilities and net assets/fund balances			858,075.	33	922,552
		TEEA0111L		000,010.		Form 990 (2

Forr	1990 (2021) Fort Ross Conservancy 94-	2370	751		Page 12
	t XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI.				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		452	2,163.
2	Total expenses (must equal Part IX, column (A), line 25)	2		411	,861.
3	Revenue less expenses. Subtract line 2 from line 1	3		4(),302.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)).	4		831	,514.
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10		871	,816.
Pa	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Y	es No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked 'Other,' explain on Schedule O.				
2:	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a	Х
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review separate basis, consolidated basis, or both:	ed on a	a		
					77
	Were the organization's financial statements audited by an independent accountant?			2 b	X
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separat basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis	ate			
(If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit review, or compilation of its financial statements and selection of an independent accountant?	, 		2 c	
	If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.				
3	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?			3a	Х
I	If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audir or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3 b	
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SCHEDULE A (Form 990)

Total

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ. 2021 Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information. Open to Public Inspection						Open to Public Inspection				
	of the organization		Ū				Employer identifica	- ation number		
	t Ross Cons	ervancy					94-237075			
Par			rity Status. (All o	rganizations must	comple	ete this				
	Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. he organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)									
1	A church, conv	vention of church	es, or association of cl	nurches described in sect	ion 1 70(b)(1)(A)(i).			
2	A school desc	cribed in sectio	n 170(b)(1)(A)(ii). (Att	ach Schedule E (Form	990).)					
3	A hospital or	a cooperative h	ospital service organi	ization described in sec	tion 170)(b)(1)(A	A)(iii).			
4	4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:									
5	An organizati section 170(b	on operated for (1)(A)(iv). (Co	the benefit of a colle mplete Part II.)	ge or university owned	or oper	ated by	a governmental unit de	escribed in		
6	A federal, sta	ite, or local gov	ernment or governme	ental unit described in s	ection 1	70(b)(1)	(A)(v).			
7	An organizatio	n that normally r 0(b)(1)(A)(vi). (eceives a substantial p Complete Part II.)	art of its support from a	governm	ental un	it or from the general pul	blic described		
8	A community	trust described	in section 170(b)(1)(A)(vi). (Complete Part I	l.)					
9				tion 170(b)(1)(A)(ix) oper (see instructions). Enter						
10	from activities investment in	s related to its e come and unre	exempt functions. sub	nan 33-1/3% of its supp ject to certain exceptio e income (less section Part III.)	ns: and	(2) no r	nore than 33-1/3% of i	ts support from aross		
11	An organizati	on organized ar	nd operated exclusive	ly to test for public safe	ety. See	sectior	n 509(a)(4).			
12 a	or more publi lines 12a thro Type I. A supp organization(s)	cly supported o ough 12d that de orting organization	rganizations describe escribes the type of so on operated, supervise gularly appoint or elect	ely for the benefit of, to d in section 509(a)(1) of upporting organization d, or controlled by its sup a majority of the director	r sectio and com ported o	n 509(a plete lii rganizat)(2). See section 509(a nes 12e, 12f, and 12g. ion(s), typically by givinc)(3). Check the box on the supported		
b	management	oporting organiz of the supporting te Part IV, Sect i	organization vested in	ontrolled in connection the same persons that c	with its ontrol or	support manage	ed organization(s), by the supported organizat	having control or ion(s). You		
С	Type III function	onally integrated	A supporting organizat	ion operated in connection	n with, ar A. D. an	nd functio	onally integrated with, its	supported		
d	Type III non-fu functionally ir instructions).	Inctionally integrated. The c You must com	rated. A supporting org organization generally plete Part IV, Section	anization operated in cor must satisfy a distribu s A and D, and Part V.	nection tion requ	with its s uiremen	t and an attentiveness	requirement (see		
e	Check this bo	x if the organiz	ation received a writte	en determination from t supporting organizatior	he IRS	that it is	s а Туре I, Туре II, Тур	e III functionally		
f			organizations							
g	Provide the follo	wing information	n about the supported	d organization(s).						
	(i) Name of supported o	organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	organizat in your g	s the ion listed overning nent?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)		
					Yes	No				
(A)										
(B)										
(C)										
(D)										
(E)										

Sche	dule A (Form 990) 2021	Fort Ros	s Conserva	ncy		94-237075	1 Page 2
Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)							
Sec	tion A. Public Support	under the tests lis	ted below, pleas	e complete Part II	1.)		
Cale	ndar year (or fiscal year nning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.)						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
Sec	tion B. Total Support			T	I	1	T
	ndar year (or fiscal year nning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
	Total support. Add lines 7 through 10						
12	Gross receipts from related activ	vities, etc. (see ins	structions)			12	
13	First 5 years. If the Form 990 is organization, check this box and						
Sec	tion C. Computation of Pu	blic Support P	ercentage				
	Public support percentage for 20	•			,		%
15	Public support percentage from a	2020 Schedule A,	Part II, line 14.			15	%
16a	33-1/3% support test-2021. If t and stop here. The organization	he organization di qualifies as a pul	id not check the l plicly supported o	box on line 13, an organization	d line 14 is 33-1/	3% or more, cheo	k this box
b	b 33-1/3% support test-2020. If the organization did not check a box on line 13 or 16a, and line 15 is 33-1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization						
17a	10%-facts-and-circumstances te or more, and if the organization the organization meets the facts	meets the facts-a	nd-circumstance	s test, check this	box and stop her	e. Explain in Part	VI how
	10%-facts-and-circumstances te or more, and if the organization organization meets the facts-and	meets the facts-a d-circumstances te	nd-circumstance est. The organiza	s test, check this ition qualifies as a	box and stop her publicly supporte	e. Explain in Parled organization.	VI how the
	Private foundation. If the organize	zation aid not che	eck a box on line	13, 16a, 16b, 1/a	, or 1/b, check th		
BAA						Schedul	e A (Form 990) 2021

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support (c) 2019 Calendar year (or fiscal year beginning in) > (a) 2017 (b) 2018 (d) 2020 (e) 2021 (f) Total Gifts, grants, contributions, 1 and membership fees received. (Do not include any 'unusual grants.')... 292,899 400,066 380,525 325,185 276,579 1,675,254. 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose... 200,856 315,749 <u>291,</u>895 119,375 <u>251,</u>482 1,179,357. 3 Gross receipts from activities that are not an unrelated trade or business under section 513. 0. Tax revenues levied for the organization's benefit and either paid to or expended on 0. its behalf.... The value of services or facilities furnished by a governmental unit to the organization without charge ... n Total. Add lines 1 through 5... 493,755 715,815 672,420 444,560 528,061 2 854 61 Amounts included on lines 1, 7a 2, and 3 received from disqualified persons.... 25 213,520 288,105 160,465 91,000 753,115. **b** Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year. 0 0 0 0 n Ω c Add lines 7a and 7b.... 25 213,520 288,105 160,465 91. 000 753 115. 8 Public support. (Subtract line 7c from line 6.). 2 ,101,496. Section B. Total Support (b) 2018 (c) 2019 (e) 2021 (a) 2017 (f) Total (d) 2020 Calendar year (or fiscal year beginning in) ► 9 Amounts from line 6..... 493,755 715,815 672,420 444,560 528,061 2,854,611. 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from <u>6,</u>075 similar sources . 7,574 6,961 36,716 7,455 64,781. **b** Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975... c Add lines 10a and 10b 7,574 36,716 7,455 6,075 6,961 64,781 11 Net income from unrelated business activities not included on line 10b. whether or not the business is regularly carried on 0. 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) See Part VI 191 111. 618 920. Total support. (Add lines 9, 13 10c, 11, and 12)..... 450,746. 530,662. 723,270 679,994 535,640. 2,920,312. First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) 14 ► organization, check this box and stop here. Section C. Computation of Public Support Percentage 15 Public support percentage for 2021 (line 8, column (f), divided by line 13, column (f))..... 15 % 71.96 16 Public support percentage from 2020 Schedule A, Part III, line 15. 16 ÷ 74.41 Section D. Computation of Investment Income Percentage 17 Investment income percentage for 2021 (line 10c, column (f), divided by line 13, column (f))..... 17 2.22 ە/ە 0\0 18 Investment income percentage from 2020 Schedule A, Part III, line 17 18 2.47 19a 33-1/3% support tests-2021. If the organization did not check the box on line 14, and line 15 is more than 33-1/3%, and line 17 Х is not more than 33-1/3%, check this box and stop here. The organization gualifies as a publicly supported organization ... **b** 33-1/3% support tests - 2020. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33-1/3%, and line 18 is not more than 33-1/3%, check this box and stop here. The organization gualifies as a publicly supported organization. Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions..... 20

Page 4

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? 1 If 'No,' describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. 1 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in Part VI how the organization determined that the supported organization was 2 described in section 509(a)(1) or (2). 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer lines 3b and 3c below. 3a **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If 'Yes,' describe in **Part VI** when and how the organization made the determination. 3b c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If 'Yes,' explain in **Part VI** what controls the organization put in place to ensure such use. 3c 4a Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below. 4a **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations. Δh **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document). 5a b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? 5b c Substitutions only. Was the substitution the result of an event beyond the organization's control? 5c Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one 6 or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of 6 the filing organization's supported organizations? If 'Yes,' provide detail in Part VI. 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If 'Yes,' complete Part I of Schedule L (Form 990). 7 8 Did the organization make a loan to a disgualified person (as defined in section 4958) not described on line 7? If 'Yes,' complete Part I of Schedule L (Form 990). 8 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If 'Yes,' provide detail in Part VI. 9a **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If 'Yes,' provide detail in **Part VI**. 9b c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If 'Yes,' provide detail in Part VI. 9c
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If 'Yes,' answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

10a

10b

Concadio / (i		J4 2370731		ugo o
Part IV S	upporting Organizations (continued)			
			Yes	No
11 Has the	organization accepted a gift or contribution from any of the following persons?			
a A person	a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below,			
the gove	rning body of a supported organization?	11a		
b A family	member of a person described on line 11a above?	11b		
c A 35% cor	trolled entity of a person described on line 11a or 11b above? If 'Yes' to line 11a, 11b, or 11c, provide detail in Part VI .	11c		

Section B. Type I Supporting Organizations

Schedule A (Form 990) 2021

1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If 'No,' describe in **Part VI** how the supported organization (s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.

Fort Rose Conservancy

2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If 'Yes,' explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.*

Section C. Type II Supporting Organizations

 Yes
 No

 1
 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If 'No,' describe in **Part VI** how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).
 1

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If 'No,' explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If 'Yes,' describe in Part VI the role the organization's supported organizations played			
	in this regard.	3		

Section E. Type III Functionally Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
- a The organization satisfied the Activities Test. Complete line 2 below.
- **b** The organization is the parent of each of its supported organizations. *Complete line 3 below.*
- c The organization supported a governmental entity. Describe in **Part VI** how you supported a governmental entity (see instructions).

2 Activities Test. Answer lines 2a and 2b below.

- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If 'Yes,' then in **Part VI identify those supported** organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If 'Yes,' explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If 'Yes' or 'No,' provide details in Part VI.*
- **b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If 'Yes,' describe in **Part VI** the role played by the organization in this regard.

2a

2b

3a

Yes

No

91-2370751

Page 5

Yes

1

2

No

Page 6

1 Check here if the organization satisfied the Integral Part Test as a qualifying instructions. All other Type III non-functionally integrated supporting organi	g trust on Nov zations must	v. 20, 1970 (explain ir complete Sections A	n Part VI). See through E.
Section A – Adjusted Net Income		(A) Prior Year	(B) Current Yea (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gree income or for management, conservation, or maintenance of property held for production of income (see instructions)	oss 6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B – Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for s tax year or assets held for part of year):	short		
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 0.035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C – Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, column A)	1		
2 Enter 0.85 of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions). 7

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Schedule A (Form 990) 2021

Par	t V Type III Non-Functionally Integrated 509(a)(3) Su	pporting Organiza	tions (continued	d)	
Sec	tion D – Distributions				Current Year
1	Amounts paid to supported organizations to accomplish exempt put	1			
2	Amounts paid to perform activity that directly furthers exempt purposes of in excess of income from activity	S,	2		
3	Administrative expenses paid to accomplish exempt purposes of su	pported organizations		3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - provide	details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the organization in Part VI). See instructions.	on is responsive (provide	details	8	
9	Distributable amount for 2021 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
	tion E – Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributio Pre-2021	ons	(iii) Distributable Amount for 2021
	Distributable amount for 2021 from Section C, line 6				
	Underdistributions, if any, for years prior to 2021 (reasonable cause required – <i>explain in Part VI</i>). See instructions.				
3	Excess distributions carryover, if any, to 2021				
	From 2016				
-	From 2017				
-	From 2018				
	From 2019				
	From 2020				
	Total of lines 3a through 3e				
	Applied to underdistributions of prior years				
	Applied to 2021 distributable amount				
i	Carryover from 2016 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2021 from Section D, line 7: \$				
а	Applied to underdistributions of prior years				
	Applied to 2021 distributable amount				
	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.				
6	Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.				
7	Excess distributions carryover to 2022. Add lines 3j and 4c.				
8	Breakdown of line 7:				
а	Excess from 2017				
-	Excess from 2018				
c	Excess from 2019				
d	Excess from 2020				
e	Excess from 2021				

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Schedule A (Form 990) 2021

Schedule A (Form 99	0) 2021	Fort Ross Con	nservancy		94-2370	751	Page 8
B, 3a,	Upplemental Infor line 12; Part IV, Secti lines 1 and 2; Part IV, , and 3b; Part V, line 1 es 2, 5, and 6. Also co	Section C, line 1; Pa ; Part V, Section B, I	art IV, Section D, lin line 1e; Part V, Sect	es 2 and 3; Part IV, S ion D, lines 5, 6, and	ection E, lines 1c, 2 8; and Part V, Secti	2a, 2b,	
Part III, Line 12 - Other Income							
Nature and	Source	2021	2020	2019	2018	2017	

Miscellaneous	\$	618. \$	111.		\$	191.
	Total \$	618.\$	111. \$	0.\$	0.\$	191.

Schedule B (Form 990)

Department of the Treasury

PUBLIC DISCLOSURE COPY Schedule of Contributors

OMB No. 1545-0047

2021

► Attach to Form 990 or Form 990-PF. Go to www.irs.gov/Form990 for the latest information

	de le ministry en energie ne la cest menhadem					
Name of the organization		Employer identifi	cation number			
Fort Ross Conservar	51					
Organization type (check one)):					
Filers of:	Section:					
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization					
	4947(a)(1) nonexempt charitable trust not treated as a private foundat	ion				
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation					

Check if your organization is covered by the General Rule or a Special Rule.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 Х or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering 'N/A' in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year.....► \$

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer 'No' on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

BAA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

	B (Form 990) (2021)		1 2 Page 2
Name of org Fort I	_{aanization} Ross Conservancy		er identification number 370751
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional s		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$25,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$25,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$25,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$25,300.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>5</u>		\$29,311.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>6</u>		\$53,700.	Person X Payroll

	B (Form 990) (2021)		2 2 Page 2
Name of org	_{janization} Ross Conservancy		r identification number 370751
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional s		570751
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$ <u>15,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$ <u>48,490.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$ <u>15,000.</u>	Person X Payroll Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

BAA

Schedule B (Form 990) (2021)	1	1	Page 3
Name of organization	Employer iden	tification n	umber
Fort Ross Conservancy	94-2370	751	

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. (b) Description of noncash property given (a) No. from Part I (d) Date received (c) FMV (or estimate) (See instructions.) N/A (a) No. from Part I (b) Description of noncash property given (c) FMV (or estimate) (See instructions.) (d) Date received (a) No. from Part I (b) Description of noncash property given (c) FMV (or estimate) (See instructions.) (d) Date received (a) No. from Part I (b) Description of noncash property given (c) FMV (or estimate) (See instructions.) (d) Date received (a) No. from (b) Description of noncash property given (d) Date received (c) FMV (or estimate) Part I (See instructions.) (a) No. from (b) Description of noncash property given (d) Date received (c) FMV (or estimate) (See instructions.) Part I

TEEA0703L 10/06/21

BAA

Schedule B (Form 990) (2021)

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	B (Form 990) (2021)			1 1 Page 4		
Name of orga	anization Coss Conservancy			Employer identification number 94-2370751		
	Exclusively religious, charitable, e or (10) that total more than \$1,000 for t the following line entry. For organizations c contributions of \$1,000 or less for the year. Use duplicate copies of Part III if additional	he year from any one contribut ompleting Part III, enter the total (Enter this information once. See	utor. Complete of <i>exclusive</i>	escribed in section 501(c)(7), (8), e columns (a) through (e) and ly religious, charitable, etc.,		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held		
	<u>N/A</u>					
	Transferee's name, addres	(e) Transfer of gift ss, and ZIP + 4	Relat	ionship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held		
		 (e) Transfer of gift				
	Transferee's name, addres	Relationship of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held		
	(e) Transfer of gift					
	Transferee's name, addres	ss, and ZIP + 4	Relat	ionship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held		
	(e) Transfer of gift Transferee's name, address, and ZIP + 4			ionship of transferor to transferee		
BAA		TEEA0704L 10/06/21		Schedule B (Form 990) (2021)		

SCHEDULE D	
(Form 990)	

Supplemental Financial Statements ► Complete if the organization answered 'Yes' on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

20 21

Open to Public Inspection

Depar Intern	tment of the Treasury al Revenue Service	Go to www.irs.	.gov/Form990 for instructions a		rmation.		Open Inspe	to Public ction
	of the organization					Employer i	dentification	
For	t Ross Conse	rvancy						
						94-237	0751	
Par	t I Organizati Complete i	ons Maintaining Dono f the organization ansy	r Advised Funds or Othe wered 'Yes' on Form 990,	r Similar Fund Part IV, line 6	is or Ac	counts.		
	1	<u> </u>	(a) Donor advised fu			unds and	other acc	ounts
1	Total number at er	nd of year						
2	Aggregate value of contr	ributions to (during year)						
3	Aggregate value of grant	ts from (during year)						
4	Aggregate value at	end of year						
5	Did the organizatio are the organizatio	n inform all donors and dor n's property, subject to the	nor advisors in writing that the a organization's exclusive legal c	assets held in don ontrol?	or advised	l funds	Yes	No
6	Did the organizatio for charitable purpo impermissible priva	n inform all grantees, dono oses and not for the benefit ate benefit?	rs, and donor advisors in writing of the donor or donor advisor,	g that grant funds or for any other p	can be us ourpose co	sed only nferring	Yes	No
Par		ion Easements.	warad 'Yas' on Farm 990	Part IV line 7	7			
1			wered 'Yes' on Form 990, / the organization (check all tha		•			
•		land for public use (for examp		Preservation	n of a histo	orically imp	ortant lar	nd area
	Protection of n		····, · · · · · · · · · · · · · · · · ·	Preservation				
	Preservation of							
2	Complete lines 2a th	nrough 2d if the organization h	neld a qualified conservation contr	ibution in the form	of a conse	rvation ease	ement on t	he
	last day of the tax	year.	·					
						Held at the	End of the	ne Tax Year
	•	,	ments					
			fied historic structure included in		-			
C	Number of conserv	ation easements included in he National Register	n (c) acquired after 7/25/06, and	d not on a historic	2 d			
3		-	sferred, released, extinguished, o			on durina th	e	
	tax year 🕨		, , , , ,	,	5	5		
4			rvation easement is located ►					
5	and enforcement o	f the conservation easemer	garding the periodic monitoring nts it holds?				Yes	No
6	Staff and volunteer I	hours devoted to monitoring, i	nspecting, handling of violations,	and enforcing cons	ervation ea	asements du	uring the y	ear
7	Amount of expenses ►\$	incurred in monitoring, inspe	ecting, handling of violations, and	enforcing conserva	tion easem	ents during	the year	
•	•				. 1704.			
8	and section 170(h)	(4)(B)(ii)?	n line 2(d) above satisfy the req		• • • • • • • • • •	· · · · · · · · L	Yes	No
9	In Part XIII, describ include, if applicab conservation easer	le, the text of the footnote i	orts conservation easements in to the organization's financial st	tatements that de	expense s scribes the	tatement a e organizat	nd baland ion's acco	e sheet, and ounting for
Par			ctions of Art, Historical T wered 'Yes' on Form 990,			nilar Ass	ets.	
1 a	historical treasures	, or other similar assets he	r FASB ASC 958, not to report i ld for public exhibition, educatio I statements that describes the	on, or research in				
ł	historical treasures, following amounts	or other similar assets held for relating to these items:	r FASB ASC 958, to report in its or public exhibition, education, or r	research in furthera	ance of pub	olic service,		
	• •		line 1					
								91,689.
	amounts required t	to be reported under FASB	nistorical treasures, or other simila ASC 958 relating to these items	5:			lowing	
		· · ·	1					
Ŀ	Assets included in	Form 990, Part X				►\$		

BAA	For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2021

TEEA3301L 08/30/21

Schedule D (Form 990) 2021 Fort I Part III Organizations Maintain			ical Treasures. or	94-237 Other Similar Ass	
3 Using the organization's acquisition, items (check all that apply):		· · · ·			
a X Public exhibition		d Loan or	r exchange program		
b Scholarly research		e Other			
c X Preservation for future genera	tions				
4 Provide a description of the organiza Part XIII. See Part XIII	tion's collections and	d explain how they f	further the organization's	exempt purpose in	
5 During the year, did the organizati to be sold to raise funds rather that	on solicit or receive	e donations of art,	historical treasures, or	other similar assets	Yes X No
Part IV Escrow and Custodial					
line 9, or reported an a	mount on Form	990, Part X, li	ne 21.		111 55 0, 1 art 1 v ,
1 a Is the organization an agent, trusto on Form 990, Part X?	ee, custodian or ot	her intermediary fo	or contributions or othe	r assets not included	Yes No
b If 'Yes,' explain the arrangement i					
			9 (6010)		Amount
c Beginning balance				1c	
d Additions during the year					
e Distributions during the year					
f Ending balance					
2a Did the organization include an an	ount on Form 990	, Part X, line 21, f	or escrow or custodial	account liability?	Yes No
b If 'Yes,' explain the arrangement i				-	
Part V Endowment Funds. Co	manlata if the av	anni-ation and	wared Weel on Fe	rm 000 Dart IV lin	10
Part V Endowment Funds. Co	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1 a Beginning of year balance	(a) Guillent year			(u) Three years back	
b Contributions					1
					1
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities					+
and programs					
f Administrative expenses					
g End of year balance					
2 Provide the estimated percentage	of the current year	end balance (line	1g, column (a)) held a	as:	
a Board designated or quasi-endowment	nt 🕨	00			
b Permanent endowment	0/0				
c Term endowment	010				
The percentages on lines 2a, 2b, and	l 2c should equal 10	0%.			
3a Are there endowment funds not in the	e possession of the	organization that ar	e held and administered	for the	
organization by:					Yes No
(i) Unrelated organizations					3a(i)
(ii) Related organizations					3a(ii)
b If 'Yes' on line 3a(ii), are the relate	ed organizations lis	sted as required or	Schedule R?		3b
4 Describe in Part XIII the intended	uses of the organiz	ation's endowmer	nt funds.		
Part VI Land, Buildings, and E					
Complete if the organiz	ation answered	'Yes' on Form	990, Part IV, line	11a. See Form 99	J, Part X, line 10.
Description of property		t or other basis vestment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1 a Land					
b Buildings					
c Leasehold improvements					
d Equipment			91,637.	69,303.	22,334.
e Other			43,467.	43,467.	0.
Total. Add lines 1a through 1e. (Column	(d) must equal Fo	rm 990, Part X, co	olumn (B), line 10c.)	•••••••••••••••••••••••••••••••••••••••	22,334.
ВАА				Schedu	ule D (Form 990) 2021

Schedule E	D (Form 990) 2021	Fort Ross Conserva	ancv	94-2	370751	Page 3
	Investments -	 Other Securities. 		N/A		
		ec organization answered egory (including name of security)	'Yes' on Form 99 (b) Book value	0, Part IV, line 11b. See Form (c) Method of valuation: Cost or en		
			(D) DOOK VAIUE	(C) Wethod of Valuation: Cost of eff	u-oi-year market v	alue
		sts				
(3) Other						
(A)						
(B)						
(C)						
(D)						
(E)						
<u>(F)</u>						
(G) (H)						
(I)						
	nn (b) must equal Form	990, Part X, column (B) line 12.) ►				
	Investments -	– Program Related.		N/A		
	Complete if th (a) Description o	e organization answered		0, Part IV, line 11c. See Form (c) Method of valuation: Cost or e	<u>990, Part X</u>	<u>(, line 13</u>
(1)	(a) Description o	Investment	(b) Book value	(c) Method of Valuation: Cost of e	nu-oi-year mar	ket value
(1) (2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9) (10)						
	n (h) must equal Form	990, Part X, column (B) line 13.) 🕨				
Part IX	Other Assets.					
	Complete if th			0, Part IV, line 11d. See Form		
(1) Col	lections	(a) De	scription		(b) Bool	91,689.
(2)						<u>J1,00J.</u>
(3)						
(4)						
(5) (6)						
(7)						
(8)						·
(9)						
(10)		al Farma 200 Davit V. aalumaa A			<u> </u>	01 000
Part X	Other Liabiliti	al Form 990, Part X, column (l	3) line 15.)			91,689.
FartA	Complete if the or	rganization answered 'Yes' on F	orm 990, Part IV, line 1	1e or 11f. See Form 990, Part X, line	25.	
1.			iption of liability		(b) Book	< value
. ,	ral income taxes					
(2) (3)						
(4)						
(5)						
(6)						
(7)						
(8) (9)						
(10)						
(11)						
· · ·		990, Part X, column (B) line 25.)			•	
2. Liability for	r uncortain tay positions	In Part VIII provide the text of the fe	otnote to the organization's f	inancial statements that reports the organization	n's liability for unc	•ertain

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII.

Schedule D (Form 990) 2021 Fort Ross Conservancy	94-2370751 Page 4
Part XI Reconciliation of Revenue per Audited Financial Statements With Reve	enue per Return. N/A
Complete if the organization answered 'Yes' on Form 990, Part IV, line	12a.
1 Total revenue, gains, and other support per audited financial statements	
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:	
a Net unrealized gains (losses) on investments 2a	
b Donated services and use of facilities	
c Recoveries of prior year grants	
d Other (Describe in Part XIII.)	
e Add lines 2a through 2d	
3 Subtract line 2e from line 1.	
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:	
a Investment expenses not included on Form 990, Part VIII, line 7b	
b Other (Describe in Part XIII.)	
c Add lines 4a and 4b	
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	
Part XII Reconciliation of Expenses per Audited Financial Statements With Exp	
Complete if the organization answered 'Yes' on Form 990, Part IV, line	
1 Total expenses and losses per audited financial statements	
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:	•
a Donated services and use of facilities	
b Prior year adjustments	
c Other losses.	
d Other (Describe in Part XIII.)	
e Add lines 2a through 2d .	
3 Subtract line 2e from line 1.	
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:	•
a Investment expenses not included on Form 990, Part VIII, line 7b. 4a	
b Other (Describe in Part XIII.)	
c Add lines 4a and 4b	
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	
Part XIII Supplemental Information.	

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Part III, Line 4 - Description Of Organization Collections & How Furthers Exempt Purpose

The Organization's collections are made up of artifacts of historical significance and art objects that are held in the library collection and Rotchev House. The Organization has a current policy of capitalizing all such items. The Organization capitalized the collections at estimated historic cost. Each of the items is cataloged, preserved, and cared for, and activities verifying their existence and assessing their condition are performed periodically.

Schedule D (Form 990) 2021

OMB No. 1545-0047 2021 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Fort Ross Conservancy

Employer identification number 94-2370751

Form 990. Part III. Line 4d - Other Program Services Description

Outreach - FRC staffs a bookshop and two visitor centers, publishes brochures and website content related to our parks, and funds two interpreters to share their knowledge with visitors. Our annual Fort Ross Dialogue conference, an independent forum which encourages collaboration, promotes our parks internationally.

Form 990, Part VI, Line 11b - Form 990 Review Process

The 990 is forwarded to board members for their individual review prior to submitting. Board members are encouraged to ask guestions of the board treasurer and Chief Financial Officer. All board members are asked to submit a statement that they have reviewed the 990.

Form 990, Part VI, Line 12c - Explanation of Monitoring and Enforcement of Conflicts

1. Board will disclose their involvement with other organizations and vendors or any other associations which might produce a conflict. 2. Board will annually sign a full disclosure and conflict of interest. 3. Board will immediately disclose and recuse themselves from all discussions and decisions on which they have a material conflict. 4. Any employee who wishes to engage in any paid activity in any field directly related to the work of FRC must have prior approval from the CEO.

Form 990, Part VI, Line 15a - Compensation Review & Approval Process - CEO & Top Management During budget development, the board reviewed the CEO salary and determined that it was well below market.

Form 990, Part VI, Line 19 - Other Organization Documents Publicly Available

On the organization's website.

Name of the organization

Fort Ross Conservancy

Employer identification number

94-2370751

Form 990, Part IX, Line 11g Other Fees For Services

	(A)	(B)	(C)	_(D)
	Total	Program Services	Management <u>& General</u>	Fund- raising
Brochure & book design	70,165.	70,165.		
Other professional services	10,153.	10,153.		
Video production	27,845.	27,845.		
Total	<u>\$ 108,163.</u>	\$ 108,163.	<u>\$0.</u>	<u>\$0.</u>

FORM TAXABLE YEAR California Exempt Organization Annual Information Return 2021 199 Calendar Year 2021 or fiscal year beginning (mm/dd/yyyy) , and ending (mm/dd/yyyy) Corporation/Organization name California corporation number FORT ROSS CONSERVANCY 0771227 Additional information. See instructions. FEIN 94-2370751 Street address (suite or room) PMB no. 19005 COAST HIGHWAY ONE City State Zip code JENNER CA 95450 Foreign country name Foreign province/state/county Foreign postal code . Did the executedian have any showned to its suidalines

 B Amended C IRC Section D Final info ● □ Di 	returi on 494 rmatic issolve		J If exempt under R&TC Sec organization engaged in po See instructions	tion 23701d, has the dilitical activities?	●	X No X No
E Check acc 1 0 C F Federal re 4 0 Oth G Is this a c H Is this orc If "Yes," v	countir Cash eturn f ner 990 group ganiza vhat is	g method: 2 X Accrual 3 0ther led? 1 ● 990T 2 ● 990-PF 3 ● Sch H (990) series ling? See instructions	 N Is the organization under a audited in a prior year? O Is federal Form 1023/1024 Date filed with IRS 	ceipts from ed liability company? form 100 or Form 109 to audit by the IRS or has pending?	\$Yes 0 report 	X No X No X No X No X No
Part I	Con	plete Part I unless not required to file this form. See G				
	1	Gross sales or receipts from other sources. From Side				, 295.
Dessints	2	Gross dues and assessments from members and affili		· · · · · · · · · · · · · •	2	
Receipts and	3	Gross contributions, gifts, grants, and similar amounts		S.CHB. •	3 276	<u>,579.</u>
Revenues	4	Total gross receipts for filing requirement test. Add lin				
		This line must be completed. If the result is less than			4 561	,874.
	5	Cost of goods sold.		109,711.		
	6	Cost or other basis, and sales expenses of assets solo				
	7	Total costs. Add line 5 and line 6				,711.
	8	Total gross income. Subtract line 7 from line 4				,163.
Expenses	9	Total expenses and disbursements. From Side 2, Part				, 861.
	10	Excess of receipts over expenses and disbursements.	Subtract line 9 from line 8	•		,302.
	11	Total payments		· · · · · · · · · · · · •	11	
	12	Use tax. See General Information K			12	
	13	Payments balance. If line 11 is more than line 12, sub	tract line 12 from line 11.	· · · · · · · · · · · · · · •	13	
Filing	14	Use tax balance. If line 12 is more than line 11, subtra	ct line 11 from line 12		14	
Fee	15	Penalties and interest. See General Information J			15	
	16	Balance due. Add line 12 and line 15. Then subtract line 11 from the	result		16	0.
Sign Here		penalties of perjury, I declare that I have examined this return, including a standard complete. Declaration of preparer (other than taxpayer) is based or ture ture ture EXECU	TIVE DIRECTOR	Date	f my knowledge and belief, • Telephone 707-847-343	
	Prep	rer's > Felixbonindo-		Check if self-	PTIN	
Paid Bronoror's	signa	ule	11/11/2022	employed	P01658413 ● Firm's FEIN	
Preparer's Use Only	Firm'	name CROSBY & KANEDA CPAS LLP			-1°	
,	self-e	urs, if polyed) 1970 BROADWAY STE 930			N/A ● Telephone	
	and a	ddress OAKLAND, CA 94612				707
		the FTD discuss this actions (11, 11, 11, 11, 11, 11, 11, 11, 11, 11	2 0		(510) 835-2	
	ivia	the FTB discuss this return with the preparer shown a		• X Yes	No	

94-2370751

Part	II	Org	anizations with gross receipts of rdless of amount of gross receipts -	more than \$50,000 and p - complete Part II or furnis	private foundations			
		1	Gross sales or receipts from all				1	205,893.
		2	Interest				2	205,095.
Recei from		_	Dividends				3	22 105
	ipts	3			4	33,195.		
from Other		4	Gross rents.				5	
Sour		5	Gross royalties				6	
		6	Gross amount received from sal				6 7	46.007
		7	Other income. Attach schedule.				-	46,207.
		8	Total gross sales or receipts from other	8	285,295.			
		9	Contributions, gifts, grants, and similar a				9 10	
	 10 Disbursements to or for members. 11 Compensation of officers, directors, and trustees. Attach schedule. 							
		11					11	53,750.
Expe	ncoc	12	Other salaries and wages				12	171,748.
and		13	Interest				13	
Disbu		14	Taxes			• • • • • • • • • • • •	14	18,755.
ment	s	15	Rents				15	
		16	Depreciation and depletion (See				16	11,402.
		17	Other expenses and disburseme	ents. Attach schedule	SEE ST.	ATEMENT 2 🔸	17	156,206.
		18	Total expenses and disbursements. Add	line 9 through line 17. Enter her	e and on Side 1, Part I, line	9	18	411,861.
Sch	edule	۶L	Balance Sheet	Beginning of	taxable year	End	of taxa	ble year
Asse	ts			(a)	(b)	(c)		(d)
1	Cash				274,748.		•	333,924.
2	Net acc	ounts	receivable		29,402.		•	34,068.
3	Net not	es rec	eivable				•	
-					79,013.		•	75,219.
			state government obligations				•	
6	Investm	nents	in other bonds				•	
7	Investm	nents	in stock		343 , 377.		•	360,519.
8	Mortga	ge loa	ns				•	
9	Other in	nvestr	nents. Attach schedule				•	
10 a	Depreci	iable a	assets	142,831.		135,1	04.	
b	Less ac	cumu	lated depreciation.	109,094.	33,737.	112,7	70.	22,334.
11	Land						•	
12	Other a	ssets.	Attach schedule		97,798.		•	96,488.
					858,075.			922,552.
			net worth					
14	Account	ts pay	able		25,961.		•	28,748.
			, gifts, or grants payable				•	
			otes payable				•	
			ayable				•	
			es. Attach schedule		600.			21,988.
			or principal fund		831,514.		•	871,816.
			pital surplus. Attach reconciliation.				•	
			nings or income fund.				•	
			ies and net worth		858,075.			922,552.
	edule				return	(d), is less than \$	50,000.	
1	Net inco	ome r	er books			books this year not incl		
			ne tax			h schedule . SEE . S		39,485.
	Income not recorded on books this year. against book income this year.							
			ule)				
5			orded on books this year not deducted			d line 8		39,485.
			Attach schedule SEE ST 5	39,485.	10 Net income per	return.		
6	Total. A	dd lir	ne 1 through line 5	79,787.	Subtract line 9	from line 6		40,302.

FORT ROSS CONSERVANCY

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2021	California Statements	Page 1
Client FTROSSCO	Fort Ross Conservancy	94-2370751
11/11/22 Statement 1 Form 199, Part II, Line 7 Other Income		02:50PM
	nue Tot	
Statement 2 Form 199, Part II, Line 17 Other Expenses		
Advertising and Promo Dues, license & serv Food and beverage Information Technolog Insurance Investment management Office Expenses Other Employee Benef: Other fees	otion ice fees gy t fees it	780. 2,195. 435. 3,097. 6,508. 9,763. 17,386. 108,163.
Statement 3 Form 199, Schedule L, Lin Other Assets Collections Prepaid Expenses and	Deferred Charges	91,689. 4,799. al <u>\$ 96,488.</u>
Statement 4 Form 199, Schedule L, Lin Other Liabilities	ie 18	
Deferred Revenue	Tot	<u>21,988.</u> ≿al <u>\$ 21,988.</u>
·	ooks Not Deducted on Return	\$ 39,485. cal <u>\$ 39,485.</u>

2021	California Statements	Page
Client FTROSSCO	Fort Ross Conservancy	94-237075
11/11/22		02:50F
Statement 6 Form 199, Schedule M-1, Li Income Recorded on Book	ne 7 s Not on Return	
In-kind services		\$ 39,485. Total \$ 39,485.
		10tal <u>\$ 39,463.</u>

California Supplemental Information

Fort Ross Conservancy

Page 1

94-2370751

02:50PM

11/11/22

Client FTROSSCO

California Deductions (Form 199) Compensation of officers, directors and trustees

See Form 990 and related schedules

California Deductions (Form 199) Depreciation and depletion

See Form 990 and related schedules

STATE OF CALIFORNIA DEPARTMENT OF JUSTICE RRF-1 (Rev. 02/2021) PAGE 1 of 5 IN (For Registry Use Only) MAIL TO: ANNUAL REGISTRATION RENEWAL FEE REPORT Registry of Charitable Trusts P.O. Box 903447 TO ATTORNEY GENERAL OF CALIFORNIA Sacramento, CA 94203-4470 Sections 12586 and 12587, California Government Code STREET ADDRESS: 11 Cal. Code Regs. sections 301-306, 309, 311, and 312 1300 | Street Sacramento, CA 95814 Failure to submit this report annually no later than four months and fifteen days after the end of the (916) 210-6400 organization's accounting period may result in the loss of tax exemption and the assessment of a minimum tax of \$800, plus interest, and/or fines or filing penalties. Revenue & Taxation Code section WEBSITE ADDRESS 23703: Government Code section 12586.1. IRS extensions will be honored. www.oag.ca.gov/charities Check if FORT ROSS CONSERVANCY Change of address Name of Organization Amended report List all DBAs and names the organization uses or has used State Charity Registration Number 018742 19005 COAST HIGHWAY ONE Address (Number and Street) JENNER, CA 95 City or Town, State, and ZIP CA 95450 Corporation or Organization No. 0771227 707-847-3437 SARJAN@FORTROSS.ORG Federal Employer ID No. 94-2370751 Telephone Number E-mail Address ANNUAL REGISTRATION RENEWAL FEE SCHEDULE (11 Cal. Code Regs. sections 301-307, 311, and 312) Make Check Payable to Department of Justice Total Revenue Total Revenue Total Revenue Fee Fee Fee Less than \$50.000 \$25 Between \$250,001 and \$1 million \$100 Between \$20,000,001 and \$100 million \$800 Between \$50.000 and \$100.000 Between \$1,000.001 and \$5 million Between \$100.000.001 and \$500 million \$1.000 \$50 \$200 Between \$100,001 and \$250,000 \$75 Between \$5,000,001 and \$20 million \$400 Greater than \$500 million \$1,200 PART A – ACTIVITIES For your most recent full accounting period (beginning 1/01/21 12/31/21 ending) list: Total Revenue \$ 0. Total Assets \$ (including noncash contributions) 452,163. Noncash Contributions \$ 922,552. Program Expenses \$ 275,043. Total Expenses \$ 411,861. PART B – STATEMENTS REGARDING ORGANIZATION DURING THE PERIOD OF THIS REPORT Note: All questions must be answered. If you answer "yes" to any of the questions below, you must attach a separate page providing an explanation and details for each "yes" response. Please review RRF-1 instructions for information required. Yes No During this reporting period, were there any contracts, loans, leases or other financial transactions between the organization and any Х officer, director or trustee thereof, either directly or with an entity in which any such officer, director or trustee had any financial interest? Х 2 During this reporting period, was there any theft, embezzlement, diversion or misuse of the organization's charitable property or funds? Х **3** During this reporting period, were any organization funds used to pay any penalty, fine or judgment? 4 During this reporting period, were the services of a commercial fundraiser, fundraising counsel for charitable purposes, or commercial Х coventurer used? 5 During this reporting period, did the organization receive any governmental funding? Х SEE STATEMENT **6** During this reporting period, did the organization hold a raffle for charitable purposes? Х Х 7 Does the organization conduct a vehicle donation program? 8 Did the organization conduct an independent audit and prepare audited financial statements in accordance with Х generally accepted accounting principles for this reporting period? 9 At the end of this reporting period, did the organization hold restricted net assets, while reporting negative unrestricted net assets? Х I declare under penalty of perjury that I have examined this report, including accompanying documents, and to the best of my knowledge and belief, the content is true, correct and complete, and I am authorized to sign. JANE MURPHY EXECUTIVE DIRECTOR Signature of Authorized Agent Printed Name Date Title

California Statements

Client FTROSSCO

Fort Ross Conservancy

11/11/22

Statement 1 Form RRF-1, Part B, Line 5 Government Agency That Provided Funding

National Endowment for the Humanities California Humanities 538 9th St #210 Oakland, CA 94607 Julie Fry, President and CEO (415)391-1474

California Office of the Small Business Advocate 1325 J Street, Suite 1800 Sacramento, CA 95814 877-345-4633

US Small Business Administration 409 3rd St, SW Washington, DC 20416 (800)659-2955

US Department of State 2201 C St NW Washington, DC 20520 Jason Rebholz Counselor for Public Affairs and Grants Officer U.S. Embassy Moscow GrantsRussia@state.gov Page 1

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