Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

Α	For t	he 2023 cale	ndar year	or tax y	ear begi	nning		, 2023,	, and endir	ng			, 20		
В	Check	if applicable:	С								D Emplo	yer ident	tification n	umber	
	Α	ddress change	Fort	Ross	Consei	rvancy					94-	2370	751		
	\square_{N}	ame change				nway One					E Teleph				
		itial return			95450						707	-817	-3437		
	-		.	•							707	047	3437		
	-	nal return/terminated	1										÷	п.с.с	005
	\mathbf{H}	mended return	<u> </u>								G Gross				085.
	Α	pplication pendir	-		ss of princip	^{al officer:} Ia:	n Taylo	or			s a group retu			H	X No
					Above					H(D) Are a If "No	II subordinate ," attach a lis	s include t. See ins	d? structions.	Yes	No
I	Tax-	exempt status:	X 501(c)(3)	501(c) () (insert no.)	4947(a)(1) or	527						
J	We	bsite: W	ww.For	tRoss	.org					H(c) Group	exemption n	umber			
K	Forn	n of organization			Trust	Association	Other	L	Year of format	ion: 197	76 M	State of	legal domic	ile: CA	
Pa	art I	Summa						I							
	1			rganizati	ion's miss	sion or most	significar	nt activities:FR(conne	cts ne	onle t	o th	e his	tory	and
	-	heauty	of For	t Ros	s Stat	A Histor	ric Pa	rk and Sal	t Point	- Park	We n	raga	rva ai	nd	ana
Governance															
nar		<u>promote the complex legacies of the Native Kashia Pomo, Russian, Alaska Native,</u> and early California ranchers who lived on these lands across centuries.													
Ver	2	2 Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets.													
Ĝ	3							ine 1a)					ssets.		9
∘ઇ	4							dy (Part VI, line				4			9
es	5							(Part V, line 2a				5			21
₩	6											6			30
Activities &	7a							, line 12				7a			0.
⋖								rt I, line 11				7b			0.
		TVCt diliciati	ou busines	is taxabi	ic income	, 11011111 011111	330 1,1 0	11 (1, 11110 1 1			Prior Year		Cui	rrent Ye	
	8	Contribution	ne and ara	nte (Par	t \/III line	a 1h)					306,		Cui		
e	9		-	•		•									015.
Revenue	_										150,				015.
ě	10)			47,2				192.
_	11							c, and 11e)			97,3				313.
	12							I, column (A), li			602,	140.		694,	535.
	13				-			1-3)							
	14										318,				
S	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)								482,	112.				
Se	16a	Professiona	al fundraisi	ng fees	(Part IX,	column (A),	line 11e)								
Expenses	b	Total fundra	aisina expe	enses (F	Part IX. co	olumn (D). li	ne 25)	3	28,001.						
Ä	17									224,028.				425	275
			-					•			•				375.
	18				-	•		n (A), line 25)			542,				487.
	19	Revenue le	ss expens	es. Subt	ract line	18 from line	12			_	59,			-212,	
3 or										Beginn	ing of Curre		En	d of Ye	
Net Assets	20		•	,							871,				160.
t As	21	Total liabilit	ies (Part)	K, line 20	6)						35,	449.		9,	569.
\$∄	22	Net assets	or fund ba	lances.	Subtract	line 21 from	line 20				836,	543.		623,	591.
Pa	art II	Signatu	ıre Bloc	k											
		Ities of perjury, I	declare that I	have exan	nined this re	turn, including a	ccompanying	schedules and state parer has any knowle	ments, and to	the best of	my knowledge	and bel	ief, it is tru	e, correct,	and
com	plete. D	eclaration of pre	parer (other t	nan officer)) is based or	all information	of which prep	parer has any knowle	edge.						
Sig	nn	Signature	of officer							Date				-	
He	ere	Tan '	Tavlor						F	zecut	ive Di	recto	or.		
	-		int name and	title						MCCuc	IVC DI		<u> </u>		
		Print/Type	e preparer's n	ame		Preparer's si	gnature		Date		Check	if	PTIN		
_		, ,				3,2501.0.01	- · · · · · · ·	tima Jush		/2024	"			171 4 6	
Pa			na Jens		C 77	- 1- 25:		1.	1		self-employ	/ea	P0244	1146	
Pro	epar	er Firm's na			& Kan		As LLP				4		_		
US	e Or	IIY Firm's ad				st PMB 9					Firm's EIN	N/			
						o, CA 9					Phone no.	(51		<u>5-272</u>	7
Ma	y the	IRS discuss	this return	with the	e prepare	r shown abo	ve? See i	nstructions					. X Y	es	No

(Rev. January 2024) Department of the Treasury Internal Revenue Service Application for Extension of Time To File an Exempt Organization Return or Excise Taxes Related to Employee Benefit Plans File a separate application for each return.

Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request up to a 6-month extension of time to file any of the forms listed below except for Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts. An extension request for Form 8870 must be sent to the IRS in a paper format (see instructions). For more details on the electronic filing of Form 8868, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

		withdrawal (direct	debit) with this Form 8868, see Form 8	8453-TE and Form	8879-TE					
All corporat	tions required to file an income tax return of	ther than Form 99	0-T (including 1120-C filers), partnersh	nips, REMICs, and	trusts must					
	•	neome tax retains	•							
i aiti i	Name of exempt organization, employer, or other filer,	see instructions.		Taxpayer identificati	on number (TIN)					
Type or										
Print	Fort Poss Conservancy			94-2370751						
Eila by tha	Number, street, and room or suite number. If a P.O. bo	x, see instructions.	71 2310101							
due date for										
filing your return. See	City, town or post office, state, and ZIP code. For a fore	eign address, see instru	ctions.							
instructions.										
	·									
Enter the R	eturn Code for the return that this application	on is for (file a sep	parate application for each return)		01					
Fort Ross Conservancy Number, street, and room or suite number. If a P.O. b. 19005 Coast Highway One City, town or post office, state, and ZIP code. For a form of the return that this application is For Enter the Return Code for the return that this application is For Form 990 or Form 990-EZ Form 4720 (individual) Form 990-PF Form 990-T (section 401(a) or 408(a) trust) Form 990-T (corporation) Form 1041-A After you enter your Return Code, complete either time to file Form 5330. If this application is for an extension of time to file Plan Name Plan Number Plan Year Ending (MM/DD/YYYY) Part II — Automatic Extension of Time To F The books are in the care of Georgia Sliker/ Telephone No. 707-599-3665 If the organization does not have an office or place If this is for a Group Return, enter the organization check this box	Return Code	Application Is For		Return Code						
Form 990	or Form 990-EZ	01	Form 4720 (other than individual)		09					
Form 472	0 (individual)	03	Form 5227		10					
Form 990	-PF	04	Form 6069		11					
Form 990	-T (section 401(a) or 408(a) trust)	05	Form 8870		12					
Form 990	-T (trust other than above)	06	Form 5330 (individual)		13					
Form 990	-T (corporation)	07	Form 5330 (other than individual)		14					
1		08								
-		Part II or Part III.	Part III, including signature, is applical	ble only for an exte	ension of					
	• •	Form 5330, you n	nust enter the following information.							
				`						
Part II – I	Automatic Extension of Time To Fi	le for Exempt	Organizations (see instructions	5)						
The bee	also are in the case of									
				le CA 95519						
		Fax No								
	-									
		oup, check this bi	Janu attach a list with the r	iairies ariu Tiivs Oi	all members					
the exte	ELISION IS IOI.									
1 Frequ	est an automatic 6-month extension of time	until 11/15	20.24 to file the exempt org	anization return fo	nr					
				amzadon retarm re	,,					
	•	or the organization								
		and anding	20							
П,		, and ending								
2 If the	tax year entered in line 1 is for less than 12	2 months, check re	eason:	inal return						
		, , , , , , , , , , , , , , , , , , , ,								
	3,									
3a If this	application is for Forms 990-PF, 990-T 472	20. or 6069. enter	the tentative tax, less any							
nonre	fundable credits. See instructions			. 3a \$	0.					
b If this tax pa	application is for Forms 990-PF, 990-T, 472 ayments made. Include any prior year overp	20, or 6069, enter ayment allowed a	any refundable credits and estimated s a credit	. 3b \$	0.					
c Balan	ce due. Subtract line 3b from line 3a. Includ	de your payment v	vith this form, if required, by using	3c ¢	0					

Form	990 (2023) Fort Ross Con	servancy	94-2370751	Page 2
Par	t III Statement of Program	Service Accomplishments as a response or note to any line in this Part III		X
1	Briefly describe the organization's			
	interpretive and educa	oss Conservancy is to promote for the bational activities of the Russian Riveross State Historic Park and Salt Point	Sector of Californ	
2	-	gnificant program services during the year which were not listed on	•	X No
3	Did the organization cease conduct If "Yes," describe these changes on S	ting, or make significant changes in how it conducts, any prog Schedule O.	ram services? Yes	X No
4	Describe the organization's program Section 501(c)(3) and 501(c)(4) organd revenue, if any, for each program	m service accomplishments for each of its three largest progra ganizations are required to report the amount of grants and all ram service reported.	m services, as measured by exocations to others, the total exp	kpenses. penses,
4a	(Code:) (Expenses \$ See Schedule 0	738,803. including grants of \$		5,015.
4b	(Code:) (Expenses \$	including grants of \$)
				· · · · · · · · · · · · · ·
				· — — —
4 c	(Code:) (Expenses \$	including grants of \$) (Revenue \$)
				-
				- -
				-
4d	Other program services (Describe			
	(Expenses \$	including grants of \$) (Reven	ue \$))
<u>4e</u>	Total program service expenses	738,803.		

Form 990 (2023) Fort Ross Conservancy Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Χ	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If</i> "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i> complete Schedule D, Part III.	8	Х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Х	
b	Did the organization report an amount for investments — other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		Х
С	Did the organization report an amount for investments — program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	X	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F. Parts I and IV.	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If</i> "Yes," complete Schedule F, Parts II and IV.	15		X
	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV.</i>	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions.	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II.	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III.	19		X
20a	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х

Form 990 (2023) Fort Ross Conservancy Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III.	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>	23		Х
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a.	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I.	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part l</i>	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III.</i>	27		Х
	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions).			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV.	28c		Х
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M.</i>	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I.</i>	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1.	34		Х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI.	37		Х
	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O.	38	X	
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V		Yes	. No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		162	140
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1.	X	
ВΛΛ	(garnbling) winnings to prize winners?	1c	Λ 000 ((0000

Form 990 (2023) Fort Ross Conservancy

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			162	NO
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 21			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Χ
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O.	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
	solicit any contributions that were not tax deductible as charitable contributions?	or the calendar year ending with or within the year covered by this return. 2a 21 2b X ization called the programation file all required fedderal employment tax returns? 2b X ization have unrelated business gross income of \$1,000 or more during the year? 3a a et a form \$90.7 for this year! If Not to line 3b, provide are epitantion on Schedule 0. 3b irring the calendary year, did the organization have an interest in or a signature or other authority over, a punt in a foreign country (such as a bank account, securities account, or other financial account)? 4a irrite name of the foreign country in a foreign country (such as a bank account, securities account, or other financial account)? 5a irrite name of the foreign country in the name of the foreign country in the name of the foreign country in the name of the foreign country (such as a bank account, securities account, or other financial accounts (FBAR). In the name of the foreign country is stored to the property of the organization file Form 8886-17. 5c anization have annual gross receipts that are normally greater than \$100,000, and did the organization include with ever not tax deductible as charatable contributions? 6a anization include with ever solicitation an express statement that such contributions or gifts were tible? 6b is that may receive deductible contributions under section 170(c). Ization receive a payment in excess of \$75 made partly as a contribution and partly for goods and rided to the payor? 7c indirectly or indirectly, to pay premiums on a personal benefit contract? 7c intention received any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7c intention received a contribution of qualified intellectual property, did the organization file Form 899 7c anization self-ground self-gr		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С		7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Χ
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring			
		8		
	Sponsoring organizations maintaining donor advised funds.			
		9b		
	,			
	· · · · · · · · · · · · · · · · · · ·			
	Section 501(c)(12) organizations. Enter:			
	, , , ,			
	Gross income from other sources. (Do not net amounts due or paid to other sources			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
	' '			
		1.0		V
				Х
		14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15		Х
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	If "Yes," complete Form 4720, Schedule O.			
	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person, engage in any activities that would			
	result in the imposition of an excise tax under section 4951, 4952, or 4953?	17		
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Form 990 (2023) Fort Ross Conservancy 94-2370751 Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI. Section A. Governing Body and Management No Yes 1a Enter the number of voting members of the governing body at the end of the tax year..... 9 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. **b** Enter the number of voting members included on line 1a, above, who are independent. . . . 9 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Χ 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?..... 3 Χ Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Χ Did the organization become aware during the year of a significant diversion of the organization's assets?.... 5 Χ 5 Did the organization have members or stockholders?..... 6 Χ 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?..... 7a Χ **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?..... Χ 7h Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body?.... X 8a X **b** Each committee with authority to act on behalf of the governing body?..... 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O..... 9 **Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code. Yes No 10a Did the organization have local chapters, branches, or affiliates?..... 10a Χ b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?..... Χ **b** Describe on Schedule O the process, if any, used by the organization to review this Form 990. Χ 12a Did the organization have a written conflict of interest policy? If "No," go to line 13...... 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise 12b Χ to conflicts?..... c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done ... See .Schedule .0 Χ 12c 13 Did the organization have a written whistleblower policy?..... 13 Χ 14 Did the organization have a written document retention and destruction policy?..... Χ 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official.. See . Schedule.. 0...... X 15a **b** Other officers or key employees of the organization... See .Schedule..O..... 15b X If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?..... 16a X **b** If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the 16b organization's exempt status with respect to such arrangements?.. Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website Another's website Upon request Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to 19 the public during the tax year. See Schedule O State the name, address, and telephone number of the person who possesses the organization's books and records.

Form	990	(2023)	Fort	Ross	Conservancy
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94-2370751

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII.....

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. (C) Position (B) (do not check more than one box, unless person is both an officer and a director/trustee) (E) (F) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC) Name and title Reportable compensation from Estimated amount Average of other compensation from the organization hours Officer the organization (W-2/1099-MISC/1099-NEC) per week (list any lenpivipuI employee <ey employee nstitutional trustee omer lighest compensated and related hours for organizations related organiza-tions l trustee helow dotted line) (1) Jane Murphy 40 Executive Dir. 0 Χ 0 0. 57,125 (2) Sarah Sweedler 1 0 Χ Χ 4,605 0 Secretary 0. (3) Tim_Kelly_ 1 0 0. Inter Exec Dir. Χ Χ 0 0 (4) Sandra Curtis 1 President 0 Χ Χ 0 0 0. (5) Jonathan Tiemann 1 Treasurer 0 Χ Χ 0 0. 0. (6) John Benitz 1 0 Χ 0. Director 0 0. (7) Corinna Welzenbach 1 0 Χ 0. Director 0. 0. (8) Deborah Gordon 1 0 Director Χ 0 0. 0. (9) Rich Panter___ 1 Director 0 Χ 0 0. 0. (10) Sabrena Rosenberg 1 0 Director Χ 0 0. 0 (11) (12)(13)(14)

Tart VIII Section A. Officers, Directors, Tre		103		•		00, (- 1.1.g.1.03 (0 0 1.1	.ponoutou =mpi	Cycco (continuou)
(A) Name and title	(B) Average hours	box, office	not chountest unless er and	Posi eck r s per l a di	more rson i: irecto	than or s both r/truste	an ee)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other
	per week (list any hours for related organiza- tions below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099- MISC/1099-NEC)	related organizations (W-2/1099- MISC/1099-NEC)	compensation from the organization and related organizations
(15)						ď.				
(16)										
<u>(17)</u>										
<u>(18)</u>										
(19)		-								
(20)		-								
(21)		-								
(22)										
(23)										
(24)		-								
(25)										
1b Subtotal	on A							61,730. 0. 61,730.	0. 0. 0.	0. 0. 0.
2 Total number of individuals (including but not limited from the organization 0										
3 Did the organization list any former officer, direct on line 1a? If "Yes,"complete Schedule J for suc	tor, truste h individu	e, ke	y en	nplo	oyee	, or l	nigh	nest compensated	employee	Yes No
4 For any individual listed on line 1a, is the sum of the organization and related organizations greate	reportab er than \$1	le coi 50,00	mpei	nsa If "\	ition Yes,	and " <i>con</i>	oth 1ple	er compensation ete Schedule J for	from	
5 Did any person listed on line 1a receive or accru for services rendered to the organization? <i>If "Ye</i>:	e compen	satio	n fro	om a	anv	unrel	late	d organization or	individual	A
Section B. Independent Contractors	*						·			
Complete this table for your five highest compen compensation from the organization. Report compen	sation for	the ca	alenc	dar y	year	endir	ına 1g v	vith or within the or	ganization's tax year	
(A) Name and business add	ress							Description of	of services	(C) Compensation
J MitchellJohnson Productions Inc 109 N Fi	sk Ave l	3row:	nwoo	od,	TX	768	01	Film producti	on	257,252.
2 Total number of independent contractors (including the \$100,000 of compensation from the organization	out not limi	ited to	tho:	se I	isted	l abov	ve) v	who received more	than	
BAA	Т	TEFAO	1001	00/	22/22					Form 990 (2023)

		Check if Schedule O contains a	respor	nse or note to any	y line in this Part VI	IL		
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Ŋ Ŋ	1a	Federated campaigns	1a					
E E	b	Membership dues	1b					
Ω ¥	С	Fundraising events	1c					
ar A	d	Related organizations	1d					
P, E	е	Government grants (contributions)	1e	269,452.				
Contributions, Gifts, Grants, and Other Similar Amounts			1f	141,563.				
₽ Q	g	Noncash contributions included in lines 1a-1f	1g					
a Co	h	Total. Add lines 1a-1f			411,015.			
		Total / Nad in los Ta Ti		Business Code	411,013.			
au	2a	Program service fees	9	00099	88,303.	88,303.		
ě.	b	Kiosk income		00099	64,617.	64,617.		
9	c	Harvest festival & other		00099	8,826.	8,826.		
Ϋ́	q			00099	3,269.	3,269.		
နှ	<u>د</u>	Tour fees		00099	3,209.	3,209.		
ran	f All other program service revenue							
Program Service Revenue					1.05 015			
α.	Ť				165,015.			
	3	3 Investment income (including dividends, other similar amounts)		erest, and	17,192.			17,192.
	4	Income from investment of tax-exe		L	11,172.			11,132.
	5	Royalties						
	•	(i) Real		(ii) Personal				
	6a	Gross rents 6a						
		Less: rental expenses 6b						
		Rental income or (loss) 6c						
		Net rental income or (loss)	<u>_</u>					
		(i) Securiti		(ii) Other				
	/a	Gross amount from sales of assets						
		other than inventory /a						
	b	Less: cost or other basis and sales expenses 7b						
	c	Gain or (loss) 7c						
		Net gain or (loss)						
ar.		Gross income from fundraising events						
e I		(not including \$	-					
ě		of contributions reported on line 1c).						
7.		See Part IV, line 18	8a					
Other Revenu		Less: direct expenses	8b					
Ò	С	Net income or (loss) from fundraisi	ing eve	ents				
	9a	Gross income from gaming activities.	0-					
		See Part IV, line 19.	9a					
		Less: direct expenses	9b					
		Net income or (loss) from gaming a	activiti	es				
	10a	Gross sales of inventory, less returns and allowances	10a	172,863.				
	b	Less: cost of goods sold	10b	71,550.				
		Net income or (loss) from sales of			101,313.	101,313.		
s		, ,		Business Code	101,010.	101,010.		
Miscellaneous Revenue	11a							
	b							
	11a b c d							
Š %	d	All other revenue	T.					
Σ		Total. Add lines 11a-11d						
	12	Total revenue. See instructions			694,535.	266,328.	0.	17,192.
BAA				TEEA	.0109L 08/23/23	, 		Form 990 (2023)

Form 990 (2023) Fort Ross Conservancy 94Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a re	sponse or note to any			
Do i 6b,	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21			3	- p
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	61,730.	42,844.	13,710.	5,176.
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0.
7	Other salaries and wages	365,305.	273,979.	87,673.	3,653.
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	3037303.	210,313.	077073.	3,033.
9	Other employee benefits	17,973.	13,480.	4,313.	180.
10	Payroll taxes	37,104.	27,828.	8,905.	371.
11	Fees for services (nonemployees):				
а	Management				
b	Legal				
С	Accounting	2,460.		2,460.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
	Investment management fees	3,893.		3,893.	
g	Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule 0\$ch. 0	340,655.	335,245.	5,194.	216.
12	Advertising and promotion	3,644.	2,733.	875.	36.
13	Office expenses	34,312.	25,734.	8,235.	343.
14	Information technology	01/0121	207.010	0,2001	0.101
15	Royalties				
16	Occupancy				
17	Travel	13,337.	10,003.	3,201.	133.
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	,	,	,	
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	5,478.	4,109.	1,314.	55.
23	Insurance	3,618.	2,714.	868.	36.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
а	Event_expenses	17,800.			17,800.
b	Other expenses	178.	134.	42.	2.
c					
d					
•	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	907,487.	738,803.	140,683.	28,001.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)				

		Check if Schedule O contains a response or note to	any line	in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash – non-interest-bearing			377,404.	1	31,566.
	2	Savings and temporary cash investments			·	2	90,490.
	3	Pledges and grants receivable, net				3	3,584.
	4	Accounts receivable, net			549.	4	4,986.
	5	Loans and other receivables from any current or form trustee, key employee, creator or founder, substantial controlled entity or family member of any of these pe	er officer, contribut	director, or, or 35%		5	
	6	Loans and other receivables from other disqualified p		-			
	O	section 4958(f)(1)), and persons described in section				6	
	7	Notes and loans receivable, net				7	
Ø	8	Inventories for sale or use		<u></u>	77 020	8	77 020
šet	9	Prepaid expenses and deferred charges		H-	77,029.	9	77,029.
Assets	-		1 1		626.	9	1,300.
ŗ		Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D		135,105.			
	b	Less: accumulated depreciation		123,726.	16,857.	10c	11,379.
	11	Investments — publicly traded securities			307,838.	11	321,137.
	12	Investments — other securities. See Part IV, line 11		-		12	
	13	Investments — program-related. See Part IV, line 11.			13		
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11			91,689.	15	91,689.
	16	Total assets. Add lines 1 through 15 (must equal line	33)		871,992.	16	633,160.
	17	Accounts payable and accrued expenses			35,449.	17	5,885.
	18	Grants payable		<u> </u>		18	
	19	Deferred revenue		19	3,684.		
	20	Tax-exempt bond liabilities		_		20	
ies	21	Escrow or custodial account liability. Complete Part I		L		21	
Liabilities	22	Loans and other payables to any current or former of key employee, creator or founder, substantial contribu- controlled entity or family member of any of these pe	utor. or 35	%		22	
_	23	Secured mortgages and notes payable to unrelated the		<u> </u>		23	
	24	Unsecured notes and loans payable to unrelated third		<u> </u>		24	
	25	Other liabilities (including federal income tax, payable and other liabilities not included on lines 17-24). Com	es to relate plete Part	ed third parties, X of Schedule D.		25	
	26	Total liabilities. Add lines 17 through 25			35,449.	26	9,569.
ıces		Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33.	X				
ā	27	Net assets without donor restrictions			697,379.	27	538,411.
m	28	Net assets with donor restrictions			139,164.	28	85,180.
Net Assets or Fund Balance		Organizations that do not follow FASB ASC 958, che and complete lines 29 through 33.	ck here				
ō	29	Capital stock or trust principal, or current funds			29		
इ	30	Paid-in or capital surplus, or land, building, or equipm		<u></u>		30	
SS	31	Retained earnings, endowment, accumulated income,		<u></u>		31	
t A	32	Total net assets or fund balances		<u> </u>	836,543.	32	623,591.
₽	33	Total liabilities and net assets/fund balances			871,992.	33	633,160.
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Pai	rt XI Reconciliation of Net Assets							
	Check if Schedule O contains a response or note to any line in this Part XI.							
1	Total revenue (must equal Part VIII, column (A), line 12)	1	6	94,5	35.			
2	Total expenses (must equal Part IX, column (A), line 25)	2	9	07,4	187.			
3	Revenue less expenses. Subtract line 2 from line 1	3	-2	12,9	952.			
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	8	36,5	343.			
5	Net unrealized gains (losses) on investments.	5						
6	Donated services and use of facilities	6						
7	Investment expenses	7						
8	Prior period adjustments	8						
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	6	23,5	591.			
Part XII Financial Statements and Reporting								
	Check if Schedule O contains a response or note to any line in this Part XII				. П			
				Yes	No			
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_					
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.							
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X			
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or review separate basis, consolidated basis, or both. Separate basis Consolidated basis Both consolidated and separate basis	ed on a						
b	were the organization's financial statements audited by an independent accountant?		2b		X			
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separ basis, consolidated basis, or both.	ate						
	Separate basis Consolidated basis Both consolidated and separate basis							
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit review, or compilation of its financial statements and selection of an independent accountant?	,	2c					
	If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.							
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Guidance, 2 C.F.R. Part 200, Subpart F?	Uniform	За		Х			
t	o If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b		_			
BAA	TEEA0112L 08/23/23		Form	990 ((2023)			

SCHEDULE A (Form 990)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information. OMB No. 1545-0047

Open to Public Inspection

Name o	of the organization					Employer identification	ation number
For	t Ross Conservancy					94-237075	
Part							tions.
The o	rganization is not a private found	dation because it is: ((For lines 1 through 12,	check o	nly one	box.)	
1	A church, convention of church	*		,	b)(1)(A)((i).	
2	A school described in sectio	n 170(b)(1)(A)(ii). (At	tach Schedule E (Form	990).)			
3	A hospital or a cooperative h	nospital service organ	nization described in sec	tion 170)(b)(1)(<i>A</i>	A)(iii).	
4	A medical research organiza	ition operated in conj	unction with a hospital of	describe	d in sec	tion 170(b)(1)(A)(iii). E	nter the hospital's
	name, city, and state:						
5	An organization operated for section 170(b)(1)(A)(iv). (Co	r the benefit of a colle emplete Part II.)	ege or university owned	or opera	ated by	a governmental unit de	escribed in
6	A federal, state, or local gov	ernment or governme	ental unit described in s	ection 1	70(b)(1)	(A)(v).	
7	An organization that normally in section 170(b)(1)(A)(vi).	receives a substantial ¡ (Complete Part II.)	part of its support from a	governm	ental un	it or from the general pul	olic described
8	A community trust described	l in section 170(b)(1)	(A)(vi). (Complete Part I	l.)			
9	An agricultural research organi	ization described in sec	ction 170(b)(1)(A)(ix) oper	ated in c	onjunctio	on with a land-grant colle	ege
	or university or a non-land-gra						
	university:						
10	An organization that normall from activities related to its investment income and unre June 30, 1975. See section	lated business taxab	le income (less section	ort from ns; and 511 tax)	contrib (2) no r from b	outions, membership fe more than 33-1/3% of i usinesses acquired by	es, and gross receipts ts support from gross the organization after
11	An organization organized a	nd operated exclusive	ely to test for public safe	ety. See	section	1 509(a)(4).	
12	An organization organized a or more publicly supported clines 12a through 12d that do	organizations describe	ed in section 509(a)(1) c	r sectio	n 509(a)(2). See section 509(a	ut the purposes of one)(3). Check the box on
а	Type I. A supporting organization organization (s) the power to recomplete Part IV, Sections A	on operated, supervise	ed, or controlled by its sur	ported o	rganizat	ion(s), typically by givino	the supported on. You must
b	Type II. A supporting organize management of the supporting must complete Part IV, Sect	zation supervised or o	controlled in connection the same persons that c	with its ontrol or	support manage	ted organization(s), by the supported organizat	having control or ion(s). You
С	Type III functionally integrated organization(s) (see instruction	. A supporting organiza	tion operated in connection	n with, ar A. D. an	nd function	onally integrated with, its	supported
d	Type III non-functionally integ functionally integrated. The instructions). You must com	rated. A supporting orderally	ganization operated in cor v must satisfy a distribu	nection	with its	supported organization(s) t and an attentiveness) that is not requirement (see
е	Check this box if the organiz	ation received a writt	ten determination from	he IRS	that it is	a Type I, Type II, Typ	e III functionally
f	integrated, or Type III non-fu Enter the number of supported						
_	Provide the following information	-					
•	i) Name of supported organization		(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) I organizat in your g	s the	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
				docur	nent?		
				Yes	No		
(A)							
(B)							
(C)							
(D)							
(F)							
(E) Total							
						i	i company

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support				,		
Cale begi	ndar year (or fiscal year nning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
Sec	tion B. Total Support						
Cale begi	ndar year (or fiscal year nning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.).						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activ	ities, etc. (see ins	structions)			12	
13	First 5 years. If the Form 990 is organization, check this box and	for the organization	on's first, second	, third, fourth, or f	fifth tax year as a	section 501(c)(3)	
Sec	tion C. Computation of Pul	olic Support P	ercentage				
	Public support percentage for 20	•	•		-		%
15	Public support percentage from 2	2022 Schedule A,	Part II, line 14.			15	%
16a	33-1/3% support test—2023. If the and stop here. The organization	ne organization di qualifies as a pul	d not check the lolicly supported o	oox on line 13, an organization	d line 14 is 33-1/3	3% or more, check	this box
b	33-1/3% support test—2022. If th and stop here. The organization	e organization did qualifies as a pu	d not check a boo blicly supported o	on line 13 or 16a organization	a, and line 15 is 3	3-1/3% or more, c	heck this box
17a	10%-facts-and-circumstances te or more, and if the organization the organization meets the facts-	meets the facts-a	nd-circumstance	s test, check this	box and stop here	e. Explain in Part \	VI how
b	10%-facts-and-circumstances te or more, and if the organization organization meets the facts-and	meets the facts-a	nd-circumstance	s test, check this	box and stop here	. Explain in Part \	VI how the
18	Private foundation. If the organiz	zation did not che	ck a box on line	13, 16a, 16b, 17a	, or 17b, check th	is box and see ins	structions

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
	dar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	380,525.	325,185.	276,579.	306,769.	411,015.	1,700,073.
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose.						
3	Gross receipts from activities that are not an unrelated trade or business under section 513.	291,895.	119,375.	251,482.	357,143.	337,878.	1,357,773.
	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
	Total. Add lines 1 through 5	672,420.	444,560.	528,061.	663,912.	748,893.	3,057,846.
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons	288,105.	160,465.	91,000.	166,000.	107,435.	813,005.
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.		0	0			
_	Add lines 7a and 7b	0.	0.	0.	0.	0.	0.
		288,105.	160,465.	91,000.	166,000.	107,435.	813,005.
	Public support. (Subtract line 7c from line 6.)tion B. Total Support						2,244,841.
	dar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Amounts from line 6	672,420.	444,560.	528,061.	663,912.	748,893.	3,057,846.
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	7,574.	6,075.	6,961.	5,858.	4,971.	31,439.
	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975		·				0.
	Add lines 10a and 10b	7,574.	6,075.	6,961.	5,858.	4,971.	31,439.
11	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						0.
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). See Part VI.		111.	618.			729.
13	Total support. (Add lines 9,	670 004	450 746	E3E C40	660 770	752 064	2 000 014
14	First 5 years. If the Form 990 is organization, check this box and						3,090,014.
Sec	tion C. Computation of Pul	•					<u> </u>
	Public support percentage for 20			e 13, column (f))	15	72.65 %
	Public support percentage from 2	•					66.57 %
	tion D. Computation of Inv					1 - 1	30.0,
17	Investment income percentage for				ımn (f))	17	1.02 %
	Investment income percentage fi	•	• • •	-			1.19 %
	33-1/3% support tests—2023. If t is not more than 33-1/3%, check	he organization di	d not check the b	ox on line 14, an	d line 15 is more	than 33-1/3%, an	d line 17
b	33-1/3% support tests—2022. If t line 18 is not more than 33-1/3%	he organization di	d not check a box	on line 14 or lin	e 19a, and line 16	is more than 33-	1/3%, and
20	Private foundation. If the organiz	zation did not ched	ck a box on line 1	4, 19a, or 19b, cl	heck this box and	see instructions	

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
	the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>	9b		
С	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9с		
0a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	10b		

Pa	art IV Supporting Organizations (continued)		-	
			Yes	No
	Has the organization accepted a gift or contribution from any of the following persons?			
	a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?	11a		
	b A family member of a person described on line 11a above?	11b		
	b A latting member of a person described on line 11a above:	110		
	c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.	11c		
Se	ction B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one			
	or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported			
	organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more			
	than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers			
	during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s)			
	that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such			
	benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		
50	ction C. Type II Supporting Organizations			
36	Choir C. Type if Supporting Organizations		Yes	No
1			103	
	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the			
	supporting organization was vested in the same persons that controlled or managed the supported organization(s).			
Se	ction D. All Type III Supporting Organizations			
_			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
_	organization(s), or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant			
	voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played			
	in this regard.	3		
Se	ction E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
	a The organization satisfied the Activities Test. Complete line 2 below.			
	b The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>			
	c The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see	inctri	ıctions	-)
	The organization supported a governmental entity. Describe in Fair VI now you supported a governmental entity (see	1113616	ictions	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the			
	supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported			
	organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted			
	substantially all of its activities.	2a		
	b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or			
	more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
	bactor the organization's involvement.			
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of	2-		
	each of the supported organizations? If "Yes" or "No," provide details in Part VI.	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>	3b		

Sch	edule A (Form 990) 2023 Fort Ross Conservancy		94-23	70751	Page 6
Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	nizat	ions		
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust instructions. All other Type III non-functionally integrated supporting organization	t on No ns mus	ov. 20, 1970 (explain ir st complete Sections A	n Part VI). Se through E.	ee
Sec	tion A – Adjusted Net Income		(A) Prior Year		ent Year onal)
1	Net short-term capital gain	1			
2	Recoveries of prior-year distributions	2			
3	Other gross income (see instructions)	3			
4	Add lines 1 through 3.	4			
5	Depreciation and depletion	5			
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6			
7	Other expenses (see instructions)	7			
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8			
Sec	tion B — Minimum Asset Amount		(A) Prior Year		ent Year onal)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):				
	A Average monthly value of securities	1a			
	Average monthly cash balances	1b			
	Fair market value of other non-exempt-use assets	1c			
	d Total (add lines 1a, 1b, and 1c)	1d			
	e Discount claimed for blockage or other factors (explain in detail in Part VI):				
2	Acquisition indebtedness applicable to non-exempt-use assets	2			
3	Subtract line 2 from line 1d.	3			
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4			
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5			
6	Multiply line 5 by 0.035.	6			
7	Recoveries of prior-year distributions	7			
8	Minimum Asset Amount (add line 7 to line 6)	8			
Sec	tion C — Distributable Amount			Currer	nt Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1			
2	Enter 0.85 of line 1.	2			
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3			
4	Enter greater of line 2 or line 3.	4			
5	Income tax imposed in prior year	5			
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6			
7	Check here if the current year is the organization's first as a non-functionally inte	grated	Type III supporting or	ganization	

BAA Schedule A (Form 990) 2023

Pai	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)						
Sec	Section D — Distributions						
1	Amounts paid to supported organizations to accomplish exempt purposes	1					
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2					
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3					
4	Amounts paid to acquire exempt-use assets	4					
5	Qualified set-aside amounts (prior IRS approval required – provide details in Part VI)	5					
6	Other distributions (describe in Part VI). See instructions.	6					
7	Total annual distributions. Add lines 1 through 6.	7					
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	8					
9	Distributable amount for 2023 from Section C, line 6	9					
10	Line 8 amount divided by line 9 amount	10					

Line & amount divided by line 9 amount		10	
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2023	(iii) Distributable Amount for 2023
1 Distributable amount for 2023 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2023 (reasonable cause required — <i>explain in Part VI</i>). See instructions.			
3 Excess distributions carryover, if any, to 2023			
a From 2018			
b From 2019			
c From 2020			
d From 2021			
e From 2022			
f Total of lines 3a through 3e			
g Applied to underdistributions of prior years			
h Applied to 2023 distributable amount			
i Carryover from 2018 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2023 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2023 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2023, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.			
6 Remaining underdistributions for 2023. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI . See instructions.			
7 Excess distributions carryover to 2024. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2019			
b Excess from 2020			
c Excess from 2021			
d Excess from 2022			
e Excess from 2023			

BAA Schedule A (Form 990) 2023

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Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Part III, Line 12 - Other Income

Nature and Source	3	2023		2022	 2021	 2020	 2019
Miscellaneous					\$ 618.	\$ 111.	
	Total	\$ 0	. \$	0.	\$ 618.	\$ 111.	\$ 0.

Schedule B (Form 990)

PUBLIC DISCLOSURE COPY
Schedule of Contributors

OMB No. 1545-0047

Employer identification number

2023

Department of the Treasury Internal Revenue Service Name of the organization

Attach to Form 990, 990-EZ, or 990-PF. Go to www.irs.gov/Form990 for the latest information.

	oss Conservand	су	94-2370751				
Organization type (check one):							
Filers of:		Section:					
Form 990 c	or 990-EZ	X 501(c)(3) (enter number) organization					
		4947(a)(1) nonexempt charitable trust not treated as a private foundation	on				
		527 political organization					
Form 990-F	PF	501(c)(3) exempt private foundation					
		4947(a)(1) nonexempt charitable trust treated as a private foundation					
		501(c)(3) taxable private foundation					
		ed by the General Rule or a Special Rule. (8), or (10) organization can check boxes for both the General Rule and a Sp	pecial Rule. See instructions.				
General Ru	ule						
For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.							
Special Ru	ıles						
Ш _{ге}	For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.						
C li	contributor, during the iterary, or educational	scribed in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received fro e year, total contributions of more than \$1,000 exclusively for religious, charit I purposes, or for the prevention of cruelty to children or animals. Complete istead of the contributor name and address), II, and III.	table, scientific,				
	contributor, during the contributions totaled r during the year for an General Rule applies	escribed in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that receive year, contributions <i>exclusively</i> for religious, charitable, etc., purposes, but more than \$1,000. If this box is checked, enter here the total contributions the <i>exclusively</i> religious, charitable, etc., purpose. Don't complete any of the parto this organization because it received <i>nonexclusively</i> religious, charitable, are during the year.	no such at were received arts unless the etc., contributions				
must answe	er "No" on Part IV, line	on't covered by the General Rule and/or the Special Rules doesn't file Schedu 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 9 the filing requirements of Schedule B (Form 990).					

Employer identification number

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94-2370751

Parti	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		 \$ <u>7,130.</u> 	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		 \$262,322.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		 \$70,735.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		 \$26,700.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		 \$ <u>10,000.</u> 	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$8,221.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
	i		Schedule B (Form 990) (2023)

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Fort Ross Conservancy

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Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional	space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	N/A		
		 _{\$}	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		_ - -	
	<u></u>	 \$ 	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		- - \$\$	
(a) No. from	(b) Description of noncash property given	(c)	(d) Date received
from Part I	Description of noncash property given	(c) FMV (or estimate) (See instructions.)	Date received
		 \$ 	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$ 	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		_	
BAA	TEEA0703L 08/09/23	Schedule I	 B (Form 990) (2023

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Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and

	contributions of \$1,000 or less for the year. Use duplicate copies of Part III if additional	(Enter this information once. S						
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held					
	N/A							
		(a) Transfer of all						
	Transferee's name, addres	(e) Transfer of git ss. and ZIP + 4	Relationship of transferor to transferee					
(a) No.	(b) Dumana of with	(2) 1122 26 21/4	(d) Description of how with in held					
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held					
		(e) Transfer of git	ift					
	Transferee's name, addres	ss, and ZIP + 4	Relationship of transferor to transferee					
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held					
		(e) Transfer of git	ift					
	Transferee's name, addres		Relationship of transferor to transferee					
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held					
		(e) Transfer of gift						
	Transferee's name, addres		Relationship of transferor to transferee					

SCHEDULE D (Form 990)

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service Name of the organization

Open to Public Inspection
Employer identification number

For	t Ross Conservancy			94-2370751
Par	t I Organizations Maintaining D	onor Advised Funds or Othe	r Similar F	unds or Accounts
	Complete if the organization a	answered "Yes" on Form 990	, Part IV, I	ine 6.
		(a) Donor advised fund	ds	(b) Funds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and drare the organization's property, subject to the			
6	Did the organization inform all grantees, dor for charitable purposes and not for the bene impermissible private benefit?	ors, and donor advisors in writing t fit of the donor or donor advisor, or	hat grant fun for any othei	ds can be used only r purpose conferringYes No
Par	t II Conservation Easements			
	Complete if the organization a			line 7.
1	Purpose(s) of conservation easements held	by the organization (check all that a	apply).	
	Preservation of land for public use (for exar	mple, recreation or education)	Preservat	ion of a historically important land area
	Protection of natural habitat		Preservat	ion of a certified historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization last day of the tax year.	held a qualified conservation contribu	ition in the for	m of a conservation easement on the
	last day of the tax year.			Held at the End of the Tax Year
a	Total number of conservation easements			
	Total acreage restricted by conservation eas			
	Number of conservation easements on a cer			
,	Number of conservation easements included	on line 2c acquired after July 25, 2	006 and not	on
•	a historic structure listed in the National Reg	ister		2d
3	Number of conservation easements modified, tratax year	ansferred, released, extinguished, or to	erminated by t	the organization during the
4	Number of states where property subject to	conservation easement is located		_
5	Does the organization have a written policy i			
	and enforcement of the conservation easem			
6	Staff and volunteer hours devoted to monitoring	, inspecting, handling of violations, an	d enforcing co	onservation easements during the year
7	Amount of expenses incurred in monitoring, insp	pecting, handling of violations, and en	forcing conser	vation easements during the year
8	Does each conservation easement reported and section 170(h)(4)(B)(ii)?	on line 2d above satisfy the require	ments of sec	tion 170(h)(4)(B)(i) Yes No
9	In Part XIII, describe how the organization reinclude, if applicable, the text of the footnote	eports conservation easements in itset to the organization's financial state	s revenue an ements that o	d expense statement and balance sheet, an describes the organization's accounting for
Par	conservation easements. t III Organizations Maintaining Co	ollections of Art. Historical T	reasures	or Other Similar Assets
ı aı	Complete if the organization a	answered "Yes" on Form 990	, Part IV, I	line 8.
1a	If the organization elected, as permitted und historical treasures, or other similar assets heart XIII the text of the footnote to its finance	eld for public exhibition, education,	or research	tatement and balance sheet works of art, in furtherance of public service, provide in
b	If the organization elected, as permitted und historical treasures, or other similar assets held following amounts relating to these items.	for public exhibition, education, or res	earch in furth	erance of public service, provide the
	(i) Revenue included on Form 990, Part VII	I, line 1		\$
	(ii) Assets included in Form 990, Part X			\$ 91,689
2	If the organization received or held works of art, amounts required to be reported under FASE	historical treasures, or other similar a ASC 958 relating to these items.	ssets for finar	ncial gain, provide the following
	Revenue included on Form 990, Part VIII, lin	e 1		\$
h	Accete included in Form 990 Part Y			g

Part III Organizations Maintaining	Collections of Art, Hi	istoricai Treasures, c	or Other Similar As	sets (cont	inuea)		
3 Using the organization's acquisition, accessio items (check all that apply).	n, and other records, check	any of the following that ma	ake significant use of its	collection			
a X Public exhibition	d Loar	or exchange program					
b Scholarly research e Other							
c X Preservation for future generations	c X Preservation for future generations						
4 Provide a description of the organization's col Part XIII. See Part XIII	lections and explain how the	ey further the organization's	s exempt purpose in				
5 During the year, did the organization solici to be sold to raise funds rather than to be	maintained as part of the	art, historical treasures, o organization's collection?	r other similar assets	Yes	X No		
Part IV Escrow and Custodial Arra Complete if the organization	ngements answered "Yes" on	Form 990, Part IV, li	ne 9, or reported a	n amount (on		
Form 990, Part X, line 21. 1a Is the organization an agent, trustee, cust on Form 990, Part X?	odian, or other intermedia	ry for contributions or oth	er assets not included	Yes			
b If "Yes," explain the arrangement in Part XIII							
				Amount			
c Beginning balance							
d Additions during the year							
e Distributions during the year							
f Ending balance							
2a Did the organization include an amount or					No		
b If "Yes," explain the arrangement in Part	(III. Check here if the expl	lanation has been provide	ed in Part XIII				
D. I.V. Endoumont Fundo							
Part V Endowment Funds		Farma 000 David IV / I	10				
Complete if the organization	answered "Yes" on	Form 990, Part IV, II	ne 10.				
(a) Cu	rrent year (b) Prior ye	ear (c) Two years back	(d) Three years back	(e) Four yea	ars back		
1a Beginning of year balance							
b Contributions							
c Net investment earnings, gains, and losses							
d Grants or scholarships				+			
e Other expenditures for facilities							
and programs							
f Administrative expenses							
g End of year balance		. 1					
2 Provide the estimated percentage of the c		ine 1g, column (a)) held a	as:				
a Board designated or quasi-endowment	<u> </u>						
b Permanent endowment	_% _						
c Term endowment							
The percentages on lines 2a, 2b, and 2c shou	ıld equal 100%.						
3a Are there endowment funds not in the posses	sion of the organization that	are held and administered	for the				
organization by:				Yes	No		
(i) Unrelated organizations?				3a(i)			
(ii) Related organizations?				3a(ii)			
b If "Yes" on line 3a(ii), are the related orga	nizations listed as required	d on Schedule R?		. 3b			
4 Describe in Part XIII the intended uses of	the organization's endown	nent funds.					
Part VI Land, Buildings, and Equip	ment						
Complete if the organization answe	red "Yes" on Form 990, Par	t IV, line 11a. See Form 99	90, Part X, line 10.				
Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book v	/alue		
1a Land		, ,	·				
b Buildings							
c Leasehold improvements							
d Equipment		91,638.	80,259.	11	1,379.		
e Other		43,467.	43,467.		0.		
Total. Add lines 1a through 1e. (Column (d) mus				11	L,379.		
BAA	n equal i olili 550, i all A,	mic roc, column (D))		ule D (Form 99			
			- C.ICU		.,		

Schedule D (Form 990) 2023

(a) Becomption of security or category (including name of security) (1) Financial derivatives	Complete if the organization answered "Yes"	on Form 990. Part IV. lir	N/A ne 11b. See Form 990. Part X. line 12.	
(2) Closely held equity interests				of-year market value
(3) Other (4) (5) (6) (7) (8) (8) (8) (9) (9) (9) (9) (9) (9) (9) (9) (9) (9	(1) Financial derivatives			
(A) (C) (C) (C) (C) (C) (C) (C) (C) (C) (C	(2) Closely held equity interests			
(A) (C) (C) (C) (C) (C) (C) (C) (C) (C) (C	(3) Other			
(D) (E) (F) (F) (F) (F) (F) (F) (F) (F) (F) (F	(A)			
(D) (E) (F) (F) (F) (F) (F) (F) (F) (F) (F) (F	(B)			
(D) (E) (F) (F) (F) (F) (F) (F) (F) (F) (F) (F	 (C)			
Collections	(D)			
Collections	 (E)			
Complete The organization answered Yes' Form 990, Part IV, line 11c. See Form 990, Part X, line 13.				
Total. (Column (b) must equal Form 990, Part X, line 12, column (B)) Total. (Column (b) must equal Form 990, Part X, line 12, column (B)) Total. (Column (b) must equal Form 990, Part X, line 15, column (B)) Total. (Column (b) must equal Form 990, Part X, line 15, column (B)) Total. (Column (b) must equal Form 990, Part X, line 15, column (B)) Total. (Column (b) must equal Form 990, Part X, line 15, column (B)) Total. (Column (b) must equal Form 990, Part X, line 15, column (B)) Total. (Column (b) must equal Form 990, Part X, line 15, column (B)) Total. (Column (b) must equal Form 990, Part X, line 15, column (B)) Total. (Column (b) must equal Form 990, Part X, line 15, column (B)) Total. (Column (b) must equal Form 990, Part X, line 15, column (B)) Total. (Column (b) must equal Form 990, Part X, line 15, column (B)) Total. (Column (b) must equal Form 990, Part X, line 15, column (B)) Total. (Column (b) must equal Form 990, Part X, line 15, column (B)) Total. (Column (b) must equal Form 990, Part X, line 25, column (B)) Total. (Column (b) must equal Form 990, Part X, line 25, column (B)) Total. (Column (b) must equal Form 990, Part X, line 25, column (B)) Total. (Column (b) must equal Form 990, Part X, line 25, column (B)) Total. (Column (b) must equal Form 990, Part X, line 25, column (B)) Total. (Column (b) must equal Form 990, Part X, line 25, column (B)) Total. (Column (b) must equal Form 990, Part X, line 25, column (B)) Total. (Column (b) must equal Form 990, Part X, line 25, column (B))	(G)			
Total, Column (b) must equal Form 990, Part X, line 12, column (8) Part VIII Investments — Program Related (a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (l) (2) (3) (4) (4) (4) (5) (6) (7) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, line 13, column (8)) Part X Other Assets	 (H)			
Investments - Program Related	(l)			
(a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (c) Solven (c) Method of valuation: Cost or end-of-year market value (c) Solven (c) Method of valuation: Cost or end-of-year market value (c) Solven (c) Method of valuation: Cost or end-of-year market value (c) Solven (c) Method of valuation: Cost or end-of-year market value (c) Solven (c) Method of valuation: Cost or end-of-year market value (c) Solven (c) Method of valuation: Cost or end-of-year market value (c) Solven (c) So	Total. (Column (b) must equal Form 990, Part X, line 12, column (B))			
(a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (c) Solven (c) Method of valuation: Cost or end-of-year market value (c) Solven (c) Method of valuation: Cost or end-of-year market value (c) Solven (c) Method of valuation: Cost or end-of-year market value (c) Solven (c) Method of valuation: Cost or end-of-year market value (c) Solven (c) Method of valuation: Cost or end-of-year market value (c) Solven (c) Method of valuation: Cost or end-of-year market value (c) Solven (c) So	Part VIII Investments — Program Related	<u></u>	N/A	
(1) (2) (3) (4) (5) (6) (7) (7) (8) (9) (10) (10) (10) (10) (10) (10) (10) (10	Complete if the organization answered "Yes"	on Form 990, Part IV, lin	ne 11c. See Form 990, Part X, line 13.	
(3)	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
3 (4) (5) (6) (7) (7) (8) (9) (10) (7) (10)	(1)			
(4) (5) (6) (7) (8) (9) (10) Total, (Column (b) must equal Form 990, Part X, line 13, column (B)) Part X Other Assets Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (b) Book value (c) Part X, line 15, column (b) must equal Form 990, Part X, line 15, column (b) must equal Form 990, Part X, line 15, column (b) must equal Form 990, Part X, line 15, column (b) must equal Form 990, Part X, line 15, column (b) must equal Form 990, Part X, line 15, column (b) must equal Form 990, Part X, line 15, column (b) must equal Form 990, Part X, line 15, column (B)). 1. (a) Description of liability (b) Book value (c) Google if if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (c) Google if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. (a) Description of liability (b) Book value (c) Google if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. (b) Book value (c) Google if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. (c) Google if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. (b) Book value (c) Google if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. (c) Google if the organization answered "Yes" on Form 990, Part X, line 25, column (B) (c) Google if the Organization answered "Yes" on Form 990, Part X, line 25, column (B) (c) Google if the Organization answered "Yes" on Form 990, Part X, line 25, column (B) (c) Google if the Organization answered "Yes" on Form 990, Part X, line 25, column (B) (c) Google if the Organization answered "Yes" on Form 990, Part X, line 25, column (B) (c) Google if the Organization answered "Yes" on Form 990, Part X, line 25, column	(2)			
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(6) (7) (8) (9) (10) Total. (Column (b) must equal Form 390, Part X, line 13, column (B)) Part IX Other Assets	(4)			
(3) (4) (5) (7) (8) (8) (9) (10) (10) (10) (11) (10) (11) (10) (10	_ (5)			
(8) (9) (10) Total. (Column (b) must equal Form 930, Part X, line 13, column (B)) Part IX Other Assets	(6)			
(9) (10) Total. (Column (b) must equal Form 990, Part X, line 13, column (B)) Part IX Other Assets Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (b) Book value 91, 689 (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, line 15, column (B)) 91, 689 Part X Other Liabilities Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, line 25, column (B)) (a) Description of liability (b) Book value (b) Book value (c) (c) (d) (d) (f) (f) (g) (f) (g) (f) (g) (g) (f) (g) (g) (f) (g) (h) (h) (h) (h) (h) (h) (h) (h) (h) (h	(7)			
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Part IX Other Assets Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.	(10)			
Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description 91, 689				
(a) Description (b) Book value (1) Collections 91, 689 (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, line 15, column (B))				
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(2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, line 15, column (B))		Description		• • •
(3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, line 15, column (B))				91,009.
(4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, line 15, column (B))				
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(6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, line 15, column (B))	(5)			
(7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, line 15, column (B)). 91, 689 Part X Other Liabilities Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. (a) Description of liability (b) Book value (b) Book value (c) (a) (a) (b) (c) (c) (c) (c) (c) (c) (c) (c) (c) (c				
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Total. (Column (b) must equal Form 990, Part X, line 15, column (B)). 91, 689 Part X Other Liabilities Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1.				
Total. (Column (b) must equal Form 990, Part X, line 15, column (B))				
Other Liabilities Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) (3) (4) (5) (6) (7) (8) (9) (10) (11) Total. (Column (b) must equal Form 990, Part X, line 25, column (B)).	(10)			
Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) (3) (4) (5) (6) (7) (8) (9) (10) (11) Total. (Column (b) must equal Form 990, Part X, line 25, column (B)).	Total. (Column (b) must equal Form 990, Part X, line 15,	, column (B))		91,689.
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(2) (3) (4) (5) (6) (7) (8) (9) (10) (11) Total. (Column (b) must equal Form 990, Part X, line 25, column (B))		cription of liability		(b) Book value
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(4) (5) (6) (7) (8) (9) (10) (11) Total. (Column (b) must equal Form 990, Part X, line 25, column (B))				
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(8) (9) (10) (11) Total. (Column (b) must equal Form 990, Part X, line 25, column (B)).				
(9) (10) (11) Total. (Column (b) must equal Form 990, Part X, line 25, column (B)).				
(10) (11) Total. (Column (b) must equal Form 990, Part X, line 25, column (B))				
(11) Total. (Column (b) must equal Form 990, Part X, line 25, column (B))				
Total. (Column (b) must equal Form 990, Part X, line 25, column (B))				
		column (B))		
				· I s liahility for uncertain

Part XI Reconciliation of Revenue per Audited Financial Statements With	Revenue per Return N/A
Complete if the organization answered "Yes" on Form 990, Part IV	, line 12a.
1 Total revenue, gains, and other support per audited financial statements	
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:	
a Net unrealized gains (losses) on investments	
b Donated services and use of facilities	
c Recoveries of prior year grants	
d Other (Describe in Part XIII.)	
e Add lines 2a through 2d.	2e
3 Subtract line 2e from line 1	
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:	
a Investment expenses not included on Form 990, Part VIII, line 7b	
b Other (Describe in Part XIII.) 4b	
c Add lines 4a and 4b.	
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	
Part XII Reconciliation of Expenses per Audited Financial Statements Wit	h Expenses per Return N/A
Part XII Reconciliation of Expenses per Audited Financial Statements Wit Complete if the organization answered "Yes" on Form 990, Part IV	h Expenses per Return N/A , line 12a.
Part XII Reconciliation of Expenses per Audited Financial Statements Wit Complete if the organization answered "Yes" on Form 990, Part IV 1 Total expenses and losses per audited financial statements	h Expenses per Return N/A , line 12a.
Part XII Reconciliation of Expenses per Audited Financial Statements Wit Complete if the organization answered "Yes" on Form 990, Part IV 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25:	h Expenses per Return N/A , line 12a.
Part XII Reconciliation of Expenses per Audited Financial Statements With Complete if the organization answered "Yes" on Form 990, Part IV 1 Total expenses and losses per audited financial statements	h Expenses per Return N/A , line 12a.
Part XII Reconciliation of Expenses per Audited Financial Statements With Complete if the organization answered "Yes" on Form 990, Part IV 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities b Prior year adjustments 2 Donated Services and Use of Facilities	h Expenses per Return N/A , line 12a.
Part XII Reconciliation of Expenses per Audited Financial Statements With Complete if the organization answered "Yes" on Form 990, Part IV 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities b Prior year adjustments c Other losses. 2 Donated Statements 2 Donated Services and Use of facilities	h Expenses per Return N/A , line 12a.
Part XII Reconciliation of Expenses per Audited Financial Statements With Complete if the organization answered "Yes" on Form 990, Part IV. 1 Total expenses and losses per audited financial statements. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities. b Prior year adjustments. c Other losses. d Other (Describe in Part XIII.). 2 Audited Financial Statements With Complete To Form 990, Part IX, line 25: 2 a Donated Services and Use of Facilities. 2 b Describe in Part XIII.). 2 c Describe in Part XIII.)	h Expenses per Return N/A , line 12a.
Part XII Reconciliation of Expenses per Audited Financial Statements With Complete if the organization answered "Yes" on Form 990, Part IV 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities 2a b Prior year adjustments 2b c Other losses 2c d Other (Describe in Part XIII.) 2d e Add lines 2a through 2d.	h Expenses per Return N/A , line 12a.
Part XII Reconciliation of Expenses per Audited Financial Statements With Complete if the organization answered "Yes" on Form 990, Part IV 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities 2a b Prior year adjustments 2b 2c 2c d Other losses 2c d Other (Describe in Part XIII.) 2d e Add lines 2a through 2d. 3 Subtract line 2e from line 1.	h Expenses per Return N/A , line 12a.
Part XII Reconciliation of Expenses per Audited Financial Statements With Complete if the organization answered "Yes" on Form 990, Part IV 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities b Prior year adjustments c Other losses d Other (Describe in Part XIII.) e Add lines 2a through 2d. 3 Subtract line 2e from line 1. 4 Amounts included on Form 990, Part IX, line 25, but not on line 1:	h Expenses per Return N/A , line 12a.
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Part XII Reconciliation of Expenses per Audited Financial Statements With Complete if the organization answered "Yes" on Form 990, Part IV 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities b Prior year adjustments c Other losses d Other (Describe in Part XIII.) e Add lines 2a through 2d. 3 Subtract line 2e from line 1. 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b. 4 Ab Other (Describe in Part XIII.)	th Expenses per Return N/A , line 12a.
Part XII Reconciliation of Expenses per Audited Financial Statements With Complete if the organization answered "Yes" on Form 990, Part IV 1 Total expenses and losses per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: a Donated services and use of facilities b Prior year adjustments c Other losses d Other (Describe in Part XIII.) e Add lines 2a through 2d 3 Subtract line 2e from line 1. 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b. 4 a	th Expenses per Return N/A , line 12a. 1 2e 3

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Part III, Line 4 - Description Of Organization Collections & How Furthers Exempt Purpose

The Organization's collections are made up of artifacts of historical significance and art objects that are held in the library collection and Rotchev House. The Organization has a current policy of capitalizing all such items. The Organization capitalized the collections at estimated historic cost. Each of the items is cataloged, preserved, and cared for, and activities verifying their existence and assessing their condition are performed periodically.

BAA Schedule D (Form 990) 2023

SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Fort Ross Conservancy

Employer identification number

94-2370751

Form 990, Part III, Line 4a - Program Service Accomplishments

Outreach - FRC staffs a bookshop and two visitor centers, publishes brochures and website content related to our parks, and funds two interpreters to share their knowledge with visitors. Our annual Fort Ross Dialogue conference, an independent forum which encourages collaboration, promotes our parks internationally.

Youth Programming - FRC's outdoor education Environmental Living Program, aligned with 4th and 5th grade California standards, provides hands-on learning to allow students to directly experience 19th century history. Our Marine Ecology Program teaches students how to identify species and learn data collection with the Sonoma coast as their classroom. We educated 1400 kids in 2023 with these programs.

Land Stewardship - FRC believes land stewardship is core to our organization's mission. We coordinate marine mammal census work to track the populations of Steller and California sea lions on the offshore rocks at Fort Ross, with data distributed to scientific institutions. We are currently coordinating a multi-year grant to track the health of the endangered Behren's spotted butterfly. Both projects include both FRC staff and trained volunteers.

FRC supports California State Parks in maintaining the cultural resources at our parks. We steward 9,400 acres from intertidal habitat to redwood groves; preserve 15 historic buildings and cultural features, staff two visitor centers, research and write books, pamphlets and interpretive panels, and engage over 300,000 visitors annually.

Name of the organization	Employer identification number
Fort Ross Conservancy	94-2370751

Form 990, Part VI, Line 11b - Form 990 Review Process

The 990 is forwarded to board members for their individual review prior to submitting. Board members are encouraged to ask questions of the board treasurer and Chief Financial Officer. All board members are asked to submit a statement that they have reviewed the 990.

Form 990, Part VI, Line 12c - Explanation of Monitoring and Enforcement of Conflicts

1. Board will disclose their involvement with other organizations and vendors or any other associations which might produce a conflict. 2. Board will annually sign a full disclosure and conflict of interest. 3. Board will immediately disclose and recuse themselves from all discussions and decisions on which they have a material conflict. 4. Any employee who wishes to engage in any paid activity in any field directly related to the work of FRC must have prior approval from the CEO.

Form 990, Part VI, Line 15a - Compensation Review & Approval Process - CEO & Top Management Board meets, interviews, and deliberates in closed session.

Form 990, Part VI, Line 15b - Compensation Review & Approval Process - Officers & Key Employees

Board meets, interviews, and deliberates in closed session.

Form 990, Part VI, Line 19 - Other Organization Documents Publicly Available

As required by the Nonprofit Integrity Act in California and IRS regulations, certain documents are available to the public upon request.

Form 990, Part IX, Line 11g Other Fees For Services

	_	(A) Total	(B) Program <u>Services</u>	Management <u>& General</u>	(D) Fund- <u>raising</u>
Other fees for service Program contract services		21,641. 319,014.	16,231. 319,014.	5,194.	216.
-	Total 🕏	340,655.	\$ 335,245.	\$ 5,194.	\$ 216.

2023 California Exempt Organization Annual Information Return

190	7

Calendar Ye	ear 2023 or fis	al year beginning (mm/dd/yyyy)	, and ending (mm/dd/yyyy)	
Corporation/Or	rganization name				California corporation number
	OSS CONSI				0771227
Additional info	rmation. See instr	ctions.			FEIN
Street address	(suite or room)				94-2370751 PMB no.
	COAST HIC	HWAY ONE			
City				State CA	ZIP code 95450
JENNER Foreign country				Foreign province/state/county	Foreign postal code
B Amended C IRC Secti D Final info	return	ccrual 3	not reported to the No	tion have any changes to its guide FTB? See instructions	Yes X No O report Yes X No Yes X No Yes X No
			Date filed with IF		
Part I	Complete Pa	rt I unless not required to file this form.	See General Information	B and C.	
	1	ales or receipts from other sources. Fro			1 355,070.
Receipts and Revenues	3 Gross of 4 Total g	ues and assessments from members ar ontributions, gifts, grants, and similar ar oss receipts for filing requirement test. e must be completed. If the result is les goods sold	mounts received	SEE.SCH.B.	2 3 411,015. 4 766,085.
		other basis, and sales expenses of asse			
		osts. Add line 5 and line 6			7 71,550.
		oss income. Subtract line 7 from line 4.			8 694,535.
Expenses	9 Total e	penses and disbursements. From Side	2, Part II, line 18		9 907,487.
	10 Excess	of receipts over expenses and disburse	ments. Subtract line 9 from		10 - 212 , 952.
		3			11
	I	. See General Information K			12
	-	nts balance. If line 11 is more than line			13
Payments		balance. If line 12 is more than line 11,			14
	15 Penalti	es and interest. See General Information	1 J		15
	16 Balance	lue. Add line 12 and line 15. Then subtract line 11	from the result		16 0.
Sign Here	Under penalties correct, and com Signature of officer		based on all information of which ritle EXECUTIVE DIRECT	preparer has any knowledge. Date OR	• Telephone 707-847-3437
Paid	Preparer's ► signature	Time Just	Date 11/05/2	2024 Check if self-employed ►	● PTIN P02447146
Paid Preparer's		CROSBY & KANEDA, CPAS		стірюуєч	● Firm's FEIN
Use Only	Firm's name (or yours, if	548 MARKET ST PMB 9750			N/A
	self-employed) and address	SAN FRANCISCO, CA 9410			Telephone
		om Humorbooy on 3410			(510) 835-2727
	May the FTI	discuss this return with the preparer sh	nown above? See instruct	ions	• X Yes No
CACA1112L 0	1/02/24				

FORT ROSS CONSERVANCY

Part II Organizations with gross receipts of more than \$50,000 and private foundations regardless of amount of gross receipts – complete Part II or furnish substitute information.

		1	Gross sales or receipts from all	business ac	tivities. See i	nstruc	ctions	•	1	172,863.
		2	Interest						2	
D		3	Dividends					•	3	17,192.
Rece		4	Gross rents					•	4	
Othe		5	Gross royalties					•	5	
Sour	ces	6	Gross amount received from sa						6	
		7	Other income. Attach schedule.				SEE ST	ATEMENT 1 •	7	165,015.
		8	Total gross sales or receipts from other						8	355,070.
		9	Contributions, gifts, grants, and similar a	amounts paid. <i>A</i>	Attach schedule				9	
		10	Disbursements to or for membe	rs					10	
		11	Compensation of officers, direct	tors, and tru	stees. Attach	sched	dule		11	61,730.
_		12	Other salaries and wages						12	365,305.
Expe and	enses	13	Interest					•	13	
Disb	urse-	14	Taxes					•	14	37,104.
men	ts	15	Rents					•	15	
		16	Depreciation and depletion (See						16	5,478.
		17	Other expenses and disburseme	ents. Attach	schedule		SEE ST	ATEMENT 2 •	17	437,870.
		18	Total expenses and disbursements. Add	line 9 through	line 17. Enter her	e and o	n Side 1, Part I, line	9	18	907,487.
Sch	edule	: L	Balance Sheet		Beginning of t	taxabl	e year	End	d of tax	cable year
Asse	ts			(a)		(b)	(c)		(d)
1							377,404.		•	122/030.
2			receivable				549.		•	0,570.
3			eivable				77 000		•	
4			tata an anggarant ak lingkinga				77,029.			77,029.
5			tate government obligations							<u></u>
6			n stock STMT 3				307,838.			
7			11 Stock				301,030.			321,137.
8 9		•	nents. Attach schedule							<u> </u>
•			ssets		35,105.			135,1	0.5	
			ated depreciation.		18,248.		16,857.	123,7		11,379.
11					10/2101		10,007.	1237 7)
12			Attach schedule. STM 4				92,315.		•	92,989.
13							871,992.			633,160.
			et worth							3337233
14			able				35,449.		•	5,885.
15			, gifts, or grants payable				•		•	
16	Bonds a	and no	otes payable						•)
17	Mortgag	ges pa	yable						•)
18	Other li	abilitie	es. Attach schedule	5						3,684.
19			or principal fund				836,543.		•	623,591.
20		f-in or capital surplus. Attach reconciliation							•	
21			ings or income fund						•	
22			ies and net worth				871,992.			633,160.
Sch	edule		Do not complete this schedul	le if the amo	ount on Sched	lule L,		(d), is less than \$	\$50,000	0.
1			er books		212,952.	7		books this year not incl		
_					_ ا		h schedule SEE S	Ŧ/	840.	
3						Deductions in this r against book incom				
4			corded on books this year.	•		1		e uns year.)
5			orded on books this year not deducted			9		id line 8		840.
•	in this	return.	. Attach schedule SEE . S.T 6	•	840.		Net income per			3.10.
6			e 1 through line 5		212,112.	<u> </u>		from line 6		-212,952.

Side 2 Form 199 2023 059 3652234 CACA1112L 01/02/24

TAXABLE YEAR CALIFORNIA FORM

2023 Corporation Depreciation and Amortization

3885	

	ch to Form 100 or For	m 100W. FORI	м 199							
Corpo	Corporation name Califor						fornia corporation number			
FOF	ORT ROSS CONSERVANCY 077						1227			
Parl			perty Under IRC S							
1	Maximum deduction under IRC Section 179 for California.								1	\$25 , 000
2	Total cost of IRC Se		•						2	
3		Threshold cost of IRC Section 179 property before reduction in limitation.							3	\$200,000
4	Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0								4	
			act line 4 from line						5	
6	(a)	Description of property		(b) Co	ost (business ι	ise only)	(c) Elected	1 COST		
	1111		70 "							
7	Listed property (elec		•				7		8	
8 9	Total elected cost of Tentative deduction.								9	
10	Carryover of disallov								10	
11	Business income lim								11	
12	IRC Section 179 exp				•	-			12	
13	Carryover of disallov					_				
Parl			ional First Year Dep					56		
14	(a)	(b)	(c)		(d)	(e)	(f)	(9	7)	(h)
	Description	Date acquired	Cost or	Depr	eciation	Depreciation	Life or	Deprecia	ation fo	or Additional first
	of property	(mm/dd/yyyy)	other basis		wed or vable in	method	rate	tnis	year	year depreciation
					er years					
MAC	CHINERY & EQU	VARIOUS	91,638.	-	74,781.	S/L	20	ļ	5,478	3.
15	Add the amounts in	column (g) and co	lumn (h). The total	of colun	nn (h) may	not exceed	1			
	\$2,000. See instruct	ions for line 14, co	lumn (h)				15	ļ	5,478	3.
Par	·									
16			unt on line 12 and	lina 1E	column (a)					
	IRC Section 179 exp Additional first year	depreciation under	R&TC Section 243	356, add	the amoun	ts on line 1	5, columns (g) and (h) or	
	Depreciation (if no e									
	Total depreciation cl								17	7
18	Depreciation adjustn Form 100W, Side 1,	nent. If line 17 is g line 6 If line 17 is	reater than line 16	, enter th	ne difference	e here and	on Form 10 on Form 100	0 or or		
	Form 100W, Side 2,	line 12. (If Californ	nia depreciation am	าounts aı	re used to d	determine r	net income b	efore		
	state adjustments or	n Form 100 or Forn	n 100W, no adjustn	nent is n	ecessary).				(e) 18	3
Par		1 45				ь.	T			
19	(a) Description	(b) Date acquire	ed (c) Cost o	r	(c Amorti		(e) R&TC	(f) Period	or	(g) Amortization
	of property	(mm/dd/yyy)			allowed or	allowable	Section	percent		for this year
					in earlie	er years	(see instr)			-
									+	
									00	
20	Total. Add the amou								20	
21	Total amortization claimed for federal purposes from federal Form 4562, line 44									
22	Amortization adjustment. If line 21 is greater than line 20, enter the difference here and on Form 100 or Form 100W, Side 1, line 6. If line 21 is less than line 20, enter the difference here and on Form 100 or									
	Form 100W, Side 1, Form 100W, Side 2,								22	

CACA3501L 12/30/23 059 7621234 FTB 3885 2023

2023	California Statements	Page 1
Client FTROSSCO	Fort Ross Conservancy	94-2370751
11/05/24	-	09:22AM
Statement 1 Form 199, Part II, Line 7 Other Income Program Service Revenu	ne	165,015. 165,015.
Statement 2 Form 199, Part II, Line 17 Other Expenses Accounting Fees	\$	2,460.
Event expenses	fees. Total \$\overline{\sum_{\text{Total}}}\$	3,644. 17,800. 3,618. 3,893. 34,312. 17,973. 178. 340,655. 13,337. 437,870.
Statement 3 Form 199, Schedule L, Line Investments in Stocks Community Foundation o	7 of Sonoma County	321,137. 321,137.
Statement 4 Form 199, Schedule L, Line Other Assets	12	
	Deferred Charges Total \$	91,689. 1,300. 92,989.
Statement 5 Form 199, Schedule L, Line Other Liabilities	18	
Deferred Revenue	Total \$	3,684. 3,684.

2023	California Statements	Page 2
Client FTROSSCO	Fort Ross Conservancy	94-2370751
11/05/24		09:22AM
Statement 6 Form 199, Schedule M-1, Line 5 Expenses Recorded on Books Not D	educted on Return	
In-kind services		\$ 840.
		Total \$ 840.
Statement 7 Form 199, Schedule M-1, Line 7 Income Recorded on Books Not on F	Return	
In-kind services		\$ 840. Total \$ 840.

2023

California Supplemental Information

Page 1

Client FTROSSCO

Fort Ross Conservancy

94-2370751

11/05/24 09:22AM
California Deductions (Form 199)

See Form 990 and related schedules

Compensation of officers, directors and trustees

California Deductions (Form 199) Depreciation and depletion

See Form 990 and related schedules

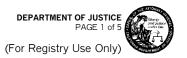
STATE OF CALIFORNIA

RRF-1 (Rev. 01/20/2024)

MAIL TO: Registry of Charities and Fundraisers P.O. Box 903447 Sacramento, CA 94203-4470

STREET ADDRESS: 1300 | Street Sacramento, CA 95814

WEBSITE ADDRESS: www.oag.ca.gov/charities



ANNUAL REGISTRATION RENEWAL FEE REPORT TO ATTORNEY GENERAL OF CALIFORNIA

Sections 12586 and 12587, California Government Code 11 Cal. Code Regs. sections 301-307, and 310

Failure to submit this report annually no later than four months and fifteen days after the end of the organization's accounting period may result in the loss of tax exemption and the assessment of a minimum tax of \$800, plus interest, and/or fines or filing penalties. Revenue & Taxation Code section 23703; Government Code section 12586.1. IRS extensions will be honored.

<u>'</u>			Check if:	,					
FORT ROSS CONSERVANCY			Change of address						
Name of Organization			Amended report						
List all DBAs and names the organization uses or h	as used		Organization requests email notifications						
19005 COAST HIGHWAY ONE			Organization requests email notifications						
Address (Number and Street)			State Charity Registration Number 018742						
JENNER, CA 95450 City or Town, State, and ZIP Code			Corporation or Organization No. 0771227						
707-847-3437	INFO@	orporation or organization (v.)							
Telephone Number	Email Add		Federal Employer ID No. <u>94-2370751</u>						
ANNUAL REGISTRATION RENEWAL FEE SCHEDULE (11 Cal. Code Regs. sections 301-307, and 310) Make Check Payable to Department of Justice									
Total Revenue	<u>Fee</u>	Total Revenue	<u>Fee</u>	Total Revenue	F	ee			
Less than \$50,000 Between \$50,000 and \$100,000 Between \$100,001 and \$250,000	\$25 \$50 \$75	Between \$250,001 and \$1 million Between \$1,000,001 and \$5 mill Between \$5,000,001 and \$20 million	ion \$200	Between \$20,000,001 and \$100 millio Between \$100,000,001 and \$500 milli Greater than \$500 million	on \$1				
PART A – ACTIVITIES									
For your most recent full accour	nting peri	od (beginning 1/01/23	ending	12/31/23) list:					
Total Revenue \$		5 Names de Cantallantiana (c		O Tatal Assaults C CO					
		5. Noncash Contributions \$			3,16	50.			
Program Expense	s \$	738,803.	Total Expense	s \$ 907,487.					
PART B – STATEMENTS REGARDING ORGANIZATION DURING THE PERIOD OF THIS REPORT									
Note: All questions must be answered. If you answer "yes" to any of the questions below, you must attach a separate page providing an explanation and details for each "yes" response. Please review RRF-1 instructions for information required.									
During this reporting period, were there any c trustee thereof, either directly or with an entity	ontracts, loa y in which a	ans, leases or other financial transactions any such officer, director or trustee had an	between the organi y financial interest	zation and any officer, director or SEE STATEMENT 1	Χ				
2 During this reporting period, was there any theft, embezzlement, diversion or misuse of the organization's charitable property or funds?						X			
3 During this reporting period, were any organization funds used to pay any penalty, fine or judgment?									
4 During this reporting period, were the services of a commercial fundraiser, fundraising counsel for charitable purposes, or commercial coventurer used?									
5 During this reporting period, did the	organiza	ition receive any governmental fu	inding?	SEE STATEMENT 2	Χ				
6 During this reporting period, did the organization hold a raffle for charitable purposes?									
7 Does the organization conduct a vel	hicle dona	ation program?				Χ			
8 Did the organization conduct an independent audit and prepare audited financial statements in accordance with generally accepted accounting principles for this reporting period?									
9 At the end of this reporting period, did the organization hold restricted net assets, while reporting negative unrestricted net assets?									
I declare under penalty of perjury that I have examined this report, including accompanying documents, and to the best of my knowledge and belief, the content is true, correct and complete, and I am authorized to sign.									
	TAN	TAYLOR	EXECUTIVE	DIRECTOR					
Signature of Authorized Agent	Printed		Title	Date					

2023

California Statements

Page 1

Client FTROSSCO

Fort Ross Conservancy

94-2370751

11/05/24

09:22AM

Statement 1 Form RRF-1, Part B, Line 1 Financial Transactions

Sarah Sweedler (Board Member) was paid \$4,605 for contract services during 2023.

Statement 2 Form RRF-1, Part B, Line 5 Government Agency That Provided Funding

National Endowment for the Humanities 400 7th Street, SW Washington, DC 20506 David Weinstein (202) 606-8308

U.S. Department of State 2201 C St NW Washington, DC 20520 Lauren G. Pickle Public Affairs Professional Associate U.S. Embassy Moscow PickleLG@state.gov